

# **Report to Parliament**

## **Transport and Commonwealth Games Mission to the United Kingdom**

3 July 2016 – 10 July 2016



**The Honourable  
Stirling Hinchliffe MP  
Minister for Transport and the  
Commonwealth Games,  
Leader of the House**

## Contents

Program .....	4
Official Party.....	8
Estimated Costs of Ministerial Travel .....	8
Tour of Glasgow 2014 Commonwealth Games Venues .....	9
Lunch with Ms Louise Martin CBE, President of the Commonwealth Games Federation.....	10
Meeting with Dr Bridget McConnell CBE, Chief Executive Officer, Glasgow Life and Councillor Archie Graham .....	11
Meeting with Mr Stewart Harris, Chief Executive Officer, Sportscotland 12	
Tour of the Scottish Parliament .....	13
Meeting with the Hon Shona Robison MSP, Cabinet Secretary for Health, Wellbeing and Sport.....	14
Dinner with Mr Paul Bush OBE, Chief Operating Officer, EventScotland and Chairman of Commonwealth Games Scotland ...	15
Conference organised by the Centre for European Reform – Brexit: Britain’s European future after the referendum.....	16
Meeting with Commonwealth Bank, including tour of the Innovation Centre .....	17
Meeting with KPMG.....	18
Breakfast with Robert Bird Group.....	19
Meeting with Mr David Hand, Mott MacDonald.....	20
Meeting with Mr Graham Jones, Transport for Greater Manchester ..	21
Meeting with Network Rail .....	22
Lunch with Mr Tony Halmos, Director of the Commission of London.	23
Meeting with Crossrail Ltd (CRL).....	24
Meeting with Mr Justin Anstee, Merrill Lynch Financial Centre .....	25
Dinner event with the Melbourne Mining Club in London.....	26
Discussion of London 2012 Legacy Issues with London Legacy Development Corporation .....	27
Lunch meeting with Deloitte .....	28
Meeting with the Hon Alexander Downer AC, Australian High Commissioner to the United Kingdom .....	29

Presentation on GC2018 Sponsorship .....30  
Meeting with Mr Christopher Lee, Populous .....31  
Meeting with FOAMHAND.....32  
Appendices .....33  
    Appendix A – Speech: Presentation on GC2018 sponsorship .....33  
    Appendix B – Attendees: Presentation on GC2018 sponsorship ...37

## Program

**Transport and Commonwealth Games Mission  
to the United Kingdom by  
The Honourable Stirling Hinchliffe MP  
Minister for Transport and the Commonwealth Games,  
Leader of the House  
3 July 2016 – 10 July 2016**

### Time Differences:

- Dubai, United Arab Emirates (UAE): 6 hours behind Brisbane
- Glasgow/Dundee/Edinburgh/London, United Kingdom (UK): 9 hours behind Brisbane

### Time in bold indicates local time

Time in normal font indicates Brisbane time

<b>Sunday, 3 July 2016 – Brisbane, QLD / Dubai, UAE / Glasgow, UK</b>	
<b>3:30am</b>	Check in at Brisbane International Airport
<b>5:00am</b>	Depart Brisbane for Glasgow, UK via Dubai, UAE Qantas Flight QF8433
<b>1:20pm</b> 7:20pm	Arrive Dubai, UAE
<b>3:00pm</b> 9:00pm	Depart Dubai, UAE for Glasgow, UK Qantas Flight QF8025
<b>7:55pm</b> 4:55am	Arrive Glasgow, UK
<b>8:00pm</b> 5:00am	Travel to Hotel
<b>Overnight</b>	Radisson Blu Hotel 301 Argyle Street, Glasgow City Centre, Glasgow, G2 8DL

<b>Monday, 4 July 2016 – Glasgow, UK</b>	
<b>8:30am</b> 5:30pm	Depart hotel for meeting
<b>9:00am – 12:15pm</b> 6:00pm – 9:15pm	<b>Tour of Glasgow 2014 Commonwealth Games Venues</b> Venues: Glasgow Green National Hockey Centre, Tollcross International Swimming Centre and Emirates Arena.
<b>12:15pm – 1.30pm</b> 9:15pm – 10.30pm	<b>Lunch with Ms Louise Martin CBE, President of the Commonwealth Games Federation</b> Venue: Emirates Arena
<b>1:30pm</b> 10.30pm	Travel to next meeting
<b>2:00pm – 3:30pm</b> 11:00pm – 12:30am	<b>Meeting with Dr Bridget McConnell CBE, Chief Executive Officer, Glasgow Life and Councillor Archie Graham</b> Venue: City Chambers, 80 George Square, Glasgow G2 1DU
<b>3:30pm</b> 12:30am	Return to hotel
<b>Overnight</b>	Radisson Blu Hotel 301 Argyle St, Glasgow City Centre, Glasgow, G2 8DL

<b>Tuesday, 5 July 2016 – Glasgow / Edinburgh / Dundee / Edinburgh</b>	
<b>7:45am</b> 4:45pm	Travel to meeting.
<b>8:00am – 9:00am</b> 5:00pm – 6:00pm	<b>Meeting with Mr Stewart Harris, Chief Executive Officer, Sportscotland</b> Venue: Sports Scotland, Doges, Templeton on the Green, 62 Templeton Street, Glasgow G40 1DA
<b>9:00am – 10:30am</b> 6:00pm – 7:30pm	Travel to Edinburgh
<b>10:30am – 11:45am</b> 7:30pm – 8:45pm	<b>Tour of the Scottish Parliament</b> Venue: Main Hall, Scottish Parliament Building, Holyrood Road, Edinburgh EH99 1SP
<b>11:45am – 12:00pm</b> 8:45pm – 9:00pm	Travel to hotel
<b>12:00pm</b> 9:00pm	Arrive at Edinburgh Marriott Hotel – check in
<b>12:30pm – 2:00pm</b> 9:30pm – 11:00pm	Travel to Dundee
<b>2:30pm – 4:30pm</b> 11:30pm – 1:30am	<b>Meeting with the Hon Shona Robison MSP, Cabinet Secretary for Health, Wellbeing and Sport</b> Venue: Apex City Quay Hotel, 1 West Victoria Dock Rd, Dundee, Angus DD1 3JP
<b>4:30pm – 6:00pm</b> 1:30am – 3:00am	Travel to Edinburgh
<b>6:30pm</b> 3:30am	<b>Dinner with Mr Paul Bush OBE, Chief Operating Officer, EventScotland and Chairman of Commonwealth Games Scotland</b> Venue: Usher's Restaurant, Norton House Hotel
<b>Overnight</b>	Edinburgh Marriott Hotel 111 Glasgow Road, Edinburgh, EH12 8NF

<b>Wednesday, 6 July 2016 – Edinburgh / London</b>	
<b>5:00am</b> 2:00pm	Check out from hotel (with luggage) and travel to Edinburgh Waverley Railway Station
<b>5:40am</b> 2:40pm	Depart Edinburgh (Edinburgh Waverley Railway Station) by train for London (Kings Cross Railway Station)
<b>9:40am</b> 6:40pm	Arrive Kings Cross Railway Station, London
<b>9:50am</b> 6:50pm	Travel to conference
<b>10:00am – 2:15pm</b> 7:00pm – 11:15pm	<b>Conference organised by the Centre for European Reform – Brexit: Britain's European future after the referendum</b> Venue: Wolfson Room, 10-11 Carlton House Terrace, London SW1Y 5AH
<b>2:15pm</b> 11:15pm	Travel to hotel
<b>2:20pm</b> 11:20pm	Arrive at The Royal Horseguards hotel – check in
<b>2:45pm</b>	Travel to next meeting

11:45pm	
<b>3:00pm – 4:30pm</b> 12:00am – 1:30am	<b>Meeting with Commonwealth Bank, including tour of the Innovation Centre</b> Venue: Commonwealth Bank offices, One New Ludgate, 60 Ludgate Hill, London EC4M 7AW
<b>4:30pm</b> 1:30am	Travel to next meeting
<b>5:00pm – 6:00pm</b> 2:00am – 3:00am	<b>Meeting with KPMG</b> Venue: Australia Centre, The Strand, London WC2B 4LG
<b>Overnight</b>	The Royal Horseguards 2 Whitehall Court, London, SW1A 2EJ

<b>Thursday, 7 July 2016 – London</b>	
<b>7:00am – 8:30am</b> 4:00pm – 5:30pm	<b>Breakfast with Robert Bird Group</b> Venue: The Royal Horseguards Hotel
<b>8:50am</b> 5:50pm	Depart hotel for next meeting
<b>9:00am – 9:45am</b> 6:00pm – 6:45pm	<b>Meeting with Mr David Hand, Mott MacDonald</b> Venue: Queensland Room, Australia Centre, The Strand, London WC2B 4LG
<b>9:45am – 10:30am</b> 6:45pm – 7:30pm	<b>Meeting with Mr Graham Jones, Transport for Greater Manchester</b> Venue: Queensland Room, Australia Centre, The Strand, London WC2B 4LG
<b>10:30am</b> 7:30pm	Travel to next meeting
<b>11:15am – 12:30pm</b> 8:15pm – 9:30pm	<b>Meeting with Network Rail</b> Venue: Network Rail, Waterloo General Offices, Suite 2, Floor 2, London SE1 8SW
<b>12:30pm</b> 9:30pm	Travel to next meeting
<b>1:00pm – 3:00pm</b> 10:00pm – 12:00am	<b>Lunch with the Hon Mike Rann AC CNZM and Mr Tony Halmos, Director of the Commission of London</b> Venue: The Delaunay Restaurant, 55 Aldwych, London WC2B 4BB
<b>3:00pm</b> 12:00am	Travel to next meeting at Canary Wharf
<b>3:30pm – 4:30pm</b> 12:30am – 1:30am	<b>Meeting with Crossrail Ltd (CRL)</b> Venue: 25 Canada Square, London E14 5LQ
<b>4:30pm</b> 1:30am	Travel to next meeting
<b>5:00pm – 6:00pm</b> 2:00am – 3:00am	<b>Meeting with Mr Justin Anstee, Merrill Lynch Financial Centre</b> Venue: Australia Centre, The Strand, London WC2B 4LG
<b>6:00pm</b> 3:00am	Travel to next meeting
<b>6:30pm for 7:00pm</b> 3:30am	<b>Dinner event with the Melbourne Mining Club in London</b> Venue: The Nursery Pavilion, Lord's Cricket Ground, London NW8 8QN
<b>Overnight</b>	The Royal Horseguards 2 Whitehall Court, London, SW1A 2EJ

<b>Friday, 8 July 2016 – London</b>	
<b>8:00am</b> 5:00pm	Travel to London Olympic Park (now Queen Elizabeth Olympic Park)
<b>9:00am – 10:30am</b> 6:00pm – 7:30pm	<b>Discussion of London 2012 Legacy Issues with London Legacy Development Corporation</b> Venue: Queen Elizabeth Olympic Park, Stratford
<b>10:30am</b> 7:30pm	Travel to next meeting
<b>12:00pm – 2:00pm</b> 9:00pm – 11:00pm	<b>Lunch meeting with Deloitte</b> Venue: Deloitte, 2 New Street Square, London EC4A 3BZ
<b>2:00pm</b> 11:00pm	Travel to next meeting
<b>2:30pm – 3:00pm</b> 11:30pm – 12:00am	<b>Meeting with the Hon Alexander Downer AC, Australian High Commissioner to the United Kingdom</b> Venue: Australia House, The Strand, London WC2B 4LA
<b>3:00pm – 4:00pm</b> 12:00am – 1:00am	<b>Presentation on GC2018 sponsorship</b> Venue: Queensland Room, Australia Centre, The Strand, London WC2B 4LG
<b>4:00pm – 4:30pm</b> 1:00am – 1:30am	<b>Meeting with Mr Christopher Lee, Populous</b> Venue: Australia Centre, The Strand, London WC2B 4LG
<b>4:30pm – 5:00pm</b> 1:30am – 2:00am	<b>Meeting with FOAMHAND</b> Venue: Australia Centre, The Strand, London WC2B 4LG
<b>5:00pm</b> 2:00am	Return to hotel
<b>Overnight</b>	The Royal Horseguards 2 Whitehall Court, London, SW1A 2EJ

<b>Saturday, 9 July 2016 – London, UK / Dubai, UAE</b>	
<b>9:00am</b> 6:00pm	Check out of hotel and transfer to London Heathrow Airport
<b>10:00am</b> 7:00pm	Check in at London Heathrow Airport (Terminal 3)
<b>1:05pm</b> 10:05pm	Depart London, UK for Brisbane via Dubai, UAE Qantas Flight QF0010
<b>11:20pm</b> 5:20am	Arrive Dubai, UAE

<b>Sunday, 10 July 2016 – Dubai, UAE / Brisbane, QLD</b>	
<b>2:45am</b> 8:45am	Depart Dubai, UAE for Brisbane Qantas Flight QF8432
<b>22:30pm</b>	Arrive Brisbane International Airport
<b>OFFICIAL VISIT CONCLUDES</b>	

## Official Party

**The Honourable  
Stirling Hinchliffe MP**

Minister for Transport and the Commonwealth Games,  
Leader of the House

**Mr Elliot Stein**

Chief of Staff, Office of the Minister for Transport and  
the Commonwealth Games

## Estimated Costs of Ministerial Travel

*Actual costs will be reported in the Public Report of Ministerial Office Expenses.*

Flights including fees	\$ 22,000.00
Accommodation	\$ 3,600.00
Meal Allowances	\$ 4,280.00
Incidental Allowances	\$ 770.00
Transport/Car Hire/ Taxis	\$ 1,500.00
Gifts	\$ 850.00
	Total \$ 33,000.00



## Tour of Glasgow 2014 Commonwealth Games Venues

<b>Date:</b>	Monday, 4 July 2016
--------------	---------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa
<b>Glasgow National Hockey Centre</b>	
<b>Mr Ian Hooper</b>	Director of Sport & Infrastructure, Glasgow Life
<b>Mr Nicky Waterson</b>	Sports Operations Manager, Glasgow Life
<b>Mrs Lynne Colvin</b>	Area Manager, Glasgow Life
<b>Tollcross International Swimming Centre</b>	
<b>Mr Ian Hooper</b>	Director of Sport & Infrastructure, Glasgow Life
<b>Mr Nicky Waterson</b>	Sports Operations Manager, Glasgow Life
<b>Mrs Debbie O'Brien</b>	General Manager, Tollcross ISC
<b>Mr Martin Sharkey</b>	Assistant Cluster Manager, Tollcross ISC
<b>Emirates Arena</b>	
<b>Mr Ian Hooper</b>	Director of Sport & Infrastructure, Glasgow Life
<b>Mr Nicky Waterson</b>	Sports Operations Manager, Glasgow Life
<b>Mr Andy Craig</b>	Assistant Cluster Manager, Emirates Arena

### Event Summary:

The Minister was guided around a number of venues that were featured as part of the Glasgow 2014 Commonwealth Games sports program.

Attendees demonstrated the long-term sports infrastructure benefits that the Glasgow Games had brought the city.

The officials present outlined how the infrastructure had allowed Glaswegians to become more active in grassroots level sport while benefitting from world-class facilities.

## Lunch with Ms Louise Martin CBE, President of the Commonwealth Games Federation

<b>Date:</b>	Monday, 4 July 2016
--------------	---------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa
<b>Ms Louise Martin CBE</b>	President, Commonwealth Games Federation (CGF)
<b>Mr Ian Hooper</b>	Director of Sport & Infrastructure, Glasgow Life
<b>Mr Billy Garrett</b>	Head of Sport, Glasgow Life

### Meeting Summary:

The Commonwealth Games Federation and representatives from Glasgow Life offered an opportunity with the Minister to discuss the progress on the preparation for the Gold Coast 2018 Commonwealth Games.

Ms Martin, Mr Hooper and Mr Garrett outlined the lessons that Gold Coast can learn from previous editions of the Commonwealth Games, particularly from Glasgow 2014.

General discussion ensued about the logistical challenges surrounding major events such as the Commonwealth Games, and Ms Martin reflected previous Commonwealth Games Federation advice that the Queensland Government was well prepared and more than ready to deliver a great games for 2018.

The Minister was able to present a legacy project to the CGF President for their input, concerning the "Train, play and stay" promotional material to market the Gold Coast and Queensland to international sporting associations.

Innovative initiatives and new ideas were also suggested for the Minister's and Queensland Government's consideration to maximise benefit from the Gold Coast 2018 Commonwealth Games.

## Meeting with Dr Bridget McConnell CBE, Chief Executive Officer, Glasgow Life and Councillor Archie Graham

<b>Date:</b>	Monday, 4 July 2016
--------------	---------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa
<b>Dr Bridget McConnell CBE</b>	Chief Executive Officer, Glasgow Life
<b>Mr Archie Graham</b>	Councillor, Glasgow City Council

**Ms Louise Martin CBE** President, Commonwealth Games Federation (CGF)

### Meeting Summary:

Dr McConnell and Mr Graham were able to provide the Minister with insight into how the Glasgow 2014 Commonwealth Games is providing long-lasting benefits to that city.

In addition to the inherent advantages that come from hosting the Games, they advised the Minister of how Glasgow 2014's organisers were able to maximise this benefit through legacy programs.

The Minister detailed the ongoing planning for Gold Coast 2018 Legacy projects undertaken by the Committee headed by Mr Rob Borbidge AO.

Dr McConnell and Mr Graham shared their experiences in managing the complex relationships and stakeholder management leading into and after the Commonwealth Games. They reiterated their focus on tangible legacy benefits throughout all stages of the planning of the Games.

The Minister took on board advice from the Glasgow representatives, noting that their expertise would be invaluable in ensuring the Gold Coast benefits from the Games for many years subsequent to the 2018 Commonwealth Games.

## Meeting with Mr Stewart Harris, Chief Executive Officer, Sportscotland

<b>Date:</b>	Tuesday, 5 July 2016
--------------	----------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa
<b>Mr Stewart Harris</b>	Chief Executive Officer, Sportscotland

### Meeting Summary:

Mr Harris briefed the Minister on the long-term benefits of the Glasgow 2014 Commonwealth Games in terms of the subsequent benefit to community sport.

Mr Harris remarked on the need to develop sustainable facilities with a balance of Local Authority and community focus.

The CEO emphasised the simple focus of getting people active and the move away from large number of small sport funding schemes.

The Minister shared Queensland experiences of interaction between the Commonwealth Games planning and sporting bodies, particularly in use of venues for trial events.

## Tour of the Scottish Parliament

<b>Date:</b>	Tuesday, 5 July 2016
--------------	----------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa

### Event Summary:

The Minister was provided with a tour of the Scottish Parliament at Holyrood, Edinburgh.

The facility, hosting the devolved parliament, was an ideal venue for the Minister to be briefed on Scottish Parliamentary and Government process.

The Minister was able to impart shared knowledge and the specific processes and issues arising from both Queensland and Scotland's unicameral legislatures.

## Meeting with the Hon Shona Robison MSP, Cabinet Secretary for Health, Wellbeing and Sport

<b>Date:</b>	Tuesday, 5 July 2016
--------------	----------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa
<b>Hon. Shona Robison MSP</b>	Cabinet Secretary for Health, Wellbeing and Sport

**Ms Louise Martin CBE**      President, Commonwealth Games Federation (CGF)

### Meeting Summary:

The Minister's meeting with the Honourable Shona Robison MSP, the Scottish Government Minister responsible for the delivery of the Glasgow 2014 Commonwealth Games outlined what could be learned from those Games and the legacy.

Discussion varied from the importance of the opening ceremony, including getting the right balance between hard and soft legacies, through to logistical considerations such as transport.

The Hon. Robison also raised security considerations and the importance of ensuring that arrangements were not restrictive, while at the same time recognising that major events bring with them security risk profiles.

Ms Robison discussed ticketing issues and the consideration of balancing customer affordability, good attendance as well as ensuring appropriate revenue.

## Dinner with Mr Paul Bush OBE, Chief Operating Officer, EventScotland and Chairman of Commonwealth Games Scotland

<b>Date:</b>	Tuesday, 5 July 2016
--------------	----------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa
<b>Mr Paul Bush OBE</b>	Chief Operating Officer, EventScotland Chairman of Commonwealth Games Scotland

### Meeting Summary:

Mr Bush outlined the purpose of Events Scotland to the Minister, which is about ensuring a 60/40 split between sport and culture respectively when it comes to major events.

Mr Bush highlighted the importance of strategy group and engagement of the Ministry separate from the Games Organising Committee and management of individual events/venues

Discussion ensued about a Whole of Government focus, where managing one-off events becomes a usual practice rather than unusual.

Mr Bush remarked that Government and non-Government bodies need to advertise how investment promotes Gross Value Added activity.

**Conference organised by the Centre for European Reform – Brexit: Britain’s European future after the referendum**

<b>Date:</b>	Wednesday, 6 July 2016
--------------	------------------------

**Attendees**

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa
<b>Conference attendees and presenters</b>	

**Event Summary:**

The Minister attended a conference on the topic of “Brexit” in London consisting of discussion and debate by key political leaders, economists and diplomats, including Sir Malcolm Rifkind (previous Conservative Party Foreign Secretary), Nick Clegg (previous Liberal Democrat Deputy Prime Minister), and Douglas Carswell (UKIP MP).

Sir Malcolm outlined four pillars of focus when it came to “Brexit”: goods, services, capital and labour.

Mr Clegg expressed concern about impact and cost of limiting movement of goods, and for the UK especially on services, in addition to the lack of expertise in the United Kingdom in negotiating free trade agreements within the WTO framework.

Mr Carswell expressed his desire that the United Kingdom should be magnanimous and protect the right of the three million European Union citizens currently living in the country.

The Minister had coincidental discussions with other attendees including the Ambassador of the Republic of Ireland to the United Kingdom, Daniel Mulhall, where Brexit may provide an opportunity for Ireland and Commonwealth Nations to re-engage with the United Kingdom as it leaves the EU.



## Meeting with Commonwealth Bank, including tour of the Innovation Centre

<b>Date:</b>	Wednesday, 6 July 2016
--------------	------------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa
<b>Mr Paul Orchard</b>	General Manager of the Commonwealth Bank in London
<b>Mr Supun King-Jayawardana</b>	Head of London Innovation Lab, Commonwealth Bank

### Meeting Summary:

Mr Orchard and Mr King-Jayawardana briefed the Minister on the focus of the Commonwealth Bank of Australia in London, which is wholesale banking with a focus on infrastructure, port and airports, transport rolling stock, aircraft finance, shipping, natural resources, industrials and logistics.

The Commonwealth Bank representatives also briefed the Minister on the UK's decision to leave the European Union from a financial perspective, saying that whilst the UK is the strongest economy in Europe, it relies on free trade with EU countries for the bulk of its exports, and that the impacts are likely to be hard, particularly on employment and exposed the UK to the risk of recession.

The Minister inspected the CBA Innovation Lab which is one of three globally, the others being in Sydney and Hong Kong.

The Minister met Brisbane-based entrepreneur; Leanne Kemp of Everledger, who is working on block chain technology issues in the London lab.

## Meeting with KPMG

<b>Date:</b>	Wednesday, 6 July 2016
--------------	------------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa
<b>Mr James Stewart</b>	Chairman, Global Infrastructure, KPMG
<b>Mr Mel Karam</b>	Head of Global Asset Management, KPMG

### Meeting Summary:

In the Minister's meeting with Mr Stewart and Mr Karam from KPMG, he recognised the work of KPMG and their sponsorship of the Gold Coast 2018 Commonwealth Games.

Mr Stewart and Mr Karam raised the trend of increasing recognition by Governments and the private sector that PPPs are not necessarily the best model for major infrastructure projects, and that the capability of the public sector in managing private sector interfaces has progressively improved, exemplified by the London 2012 Olympic Games.

KPMG briefed the Minister on local projects and their funding models such as Cross Rail and the HS2 High Speed Rail project.

The KPMG representatives pointed to successful Kings Cross and St Pancras developments of major city rejuvenation which could only proceed because of Government's investment in the core rail infrastructure.

## Breakfast with Robert Bird Group

<b>Date:</b>	Thursday, 7 July 2016
--------------	-----------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa
<b>Mr Robert Bird</b>	Chairman, Robert Bird Group
<b>Mr David Seel</b>	Managing Director UK, Robert Bird Group

### Meeting Summary:

Mr Bird is the Chairman of a specialist, Brisbane-based engineering company with a focus on large structures.

Mr Bird and Mr Steel outlined to the Minister their business structure, and they have subsidiaries of the company operating in London, with 150 engineering staff, as well as in Jakarta, Kuala Lumpur, Hong Kong and Dubai.

The Minister was impressed to find out more about this Brisbane Company excelling on the world stage, particularly in relation to the Minister's transport portfolio area, as they have done work at Euston station, on Cross Rail and are currently consulting with the HS2 High Speed Rail project.

Discussion also covered the current business climate in the UK, and with the decision to leave the European Union, there were concerns for the Robert Bird Group staff, of which 30% are non-British European citizens.

## Meeting with Mr David Hand, Mott MacDonald

<b>Date:</b>	Thursday, 7 July 2016
--------------	-----------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa
<b>Mr David Hand</b>	Divisional Director and Group Practice Leader - Light Rapid Transit, Mott MacDonald

### Meeting Summary:

The Minister was briefed about the Light Rail rapid transit project that has been built in London's Docklands precinct, and the associated benefits and challenges from that project.

Other Light Rail and Metro projects were also discussed, including the current undertaking in Jakarta.

The Minister was also informed in greater detail of the HS2 High Speed Rail intercity project, and the challenges facing planners and policy makers in relation to those works.

The Minister raised Brisbane's Cross River Rail project, and was informed of different cross-river tunnelling methods that have been implemented across the world, including the Marmaray project in Istanbul and the Sydney Harbour crossing, as well as immersed tube designs.

## Meeting with Mr Graham Jones, Transport for Greater Manchester

<b>Date:</b>	Thursday, 7 July 2016
--------------	-----------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa
<b>Mr Graham Jones</b>	Consultant, Highways Reform Lead, Transport for Greater Manchester

### Meeting Summary:

Mr Jones outlined to the Minister some of the issues in relation to public transport arising from when Manchester hosted the Commonwealth Games in 2002.

Discussion ensued about the Games Route Network and Games Lanes, particularly the approach in London and how successful that proved to be in public relations terms, such as switching off Games lanes whenever possible and focussing on compliance rather than enforcement.

The need for improved road network resilience on the Gold Coast was also discussed, including the need for a strong, well-practiced response and communication plan in place in case of a traffic incident on key arterials during the Games.

## Meeting with Network Rail

<b>Date:</b>	Thursday, 7 July 2016
--------------	-----------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa
<b>Sir Peter Hendy CBE</b>	Chairman, Network Rail
<b>Mr Nigel Ash</b>	Managing Director, NR Consulting

### Meeting Summary:

Sir Peter Hendy and Mr Ash briefed the Minister about transport for major events, using the London Games as an example and highlighting the importance of getting people around in a safe and timely manner (key success measure for those Games as well as for GC2018).

Major success of London 2012 was to get staff at the front line to own the Games, involving an early tour of the site to get staff and unions onside.

Sir Peter and Mr Ash informed the Minister of staff-led initiatives and the importance of getting staff engaged and owning solutions to the problems that will inevitably arise, so that a key success factor is issues not percolating to the top, but being resolved at the point of customer interface.

## Lunch with Mr Tony Halmos, Director of the Commission of London

<b>Date:</b>	Thursday, 7 July 2016
--------------	-----------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa
<b>Mr Tony Halmos</b>	Director, Commission of London

### Meeting Summary:

The Hon Rann was unable to join the Minister and Mr Halmos due to a family matter in Australia.

This short lunch was a discussion on future planning challenges across Greater London, of which Mr Halmos works on in his capacity as a member of the London Commission, and is based at King's College, London.

## Meeting with Crossrail Ltd (CRL)

<b>Date:</b>	Thursday, 7 July 2016
--------------	-----------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa
<b>Sir Terry Morgan CBE</b>	Chairman, Crossrail
<b>Mr Andrew Wolstenholme OBE</b>	Chief Executive Officer, Crossrail

### Meeting Summary:

The Minister attended a detailed presentation provided by Steve Kay, Civil Delivery Director, and secondee from Bechtel at Canary Wharf, alongside Sir Terry Morgan and Mr Andrew Wolstenholme.

Mr Kay gave an in-depth overview of governance model and funding for this project with an estimated spend of £14.8 billion with contributions from Central, local and private sector.



## Meeting with Mr Justin Anstee, Merrill Lynch Financial Centre

<b>Date:</b>	Thursday, 7 July 2016
--------------	-----------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa
<b>Mr Justin Anstee</b>	Managing Director and Head of Transport for Europe, Merrill Lynch Financial Centre

### Meeting Summary:

The Minister was given a presentation and how “Brexit” would impact on the British financial services sector.

The Minister was also advised of how infrastructure financing is largely focussed on brown-field assets given the concerns about risk and traffic utilisation profiles for green-field projects.

The presentation detailed how the US market gets infrastructure funding and the potential is particularly good for a public capital market, but there are obvious concerns on behalf of Governments with impacts on their balance sheets.

Mr Anstee remarked to the Minister that Merrill Lynch is looking for investment opportunities, particularly in safe markets like Queensland and Australia.

## Dinner event with the Melbourne Mining Club in London

<b>Date:</b>	Thursday, 7 July 2016
--------------	-----------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa
<b>Mr Andrew Michelmore</b>	Chairman, International Council on Mining and Metals Chairman, Minerals Council of Australia Chief Executive Officer, MMG Limited
<b>Invited guests</b>	

### Event Summary:

This extended Dinner was attended by a number of representatives from Australia and its States, New Zealand and the media.

The dinnertime presentation included remarks made by speakers about the future of the minerals sector, particularly in the post-Brexit global economy.

## Discussion of London 2012 Legacy Issues with London Legacy Development Corporation

<b>Date:</b>	Friday, 8 July 2016
--------------	---------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa
<b>Mr Mark Camley</b>	Executive Director for Park Operations and Venues, London Legacy Development Corporation

### Meeting Summary:

Mr Camley accommodated the Minister's visit to Olympic site, Westfield Shopping Centre, Olympic aquatic facility and the "Needle".

The tour included an overview of site uses and the redevelopment of the main athletics stadium for West Ham United Football Club, the site for University campus (UCL) and a range of major commercial, museum (including V&A), park and recreational uses.

## Lunch meeting with Deloitte

<b>Date:</b>	Friday, 8 July 2016
--------------	---------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa
<b>Mr Mark Lawrie</b>	Partner, Deloitte Consulting
<b>Mr Tim Parr</b>	Partner, Head of Programme Leadership and Capital Programmes, Deloitte
<b>Mr Neil Wood</b>	Partner, Deloitte Consulting
<b>Mr Tim Jones</b>	Director, Deloitte Corporate Finance

### Meeting Summary:

The Minister participated in a discussion about Cross Rail and London Olympic Games operational readiness and legacy

Deloitte representatives highlighted to the Minister the importance to estimate and capture the significant value unleashed by major government investment in infrastructure like Cross Rail.

Deloitte also expressed that major events may bring significant “soft” and “hard” legacies to host cities, with an example of a “soft” legacy being Sydney’s growth as a financial and services centre post-2000.

It was also noted that London had put in place its legacy benefits structure three years ahead of the 2012 Olympic Games.

## Meeting with the Hon Alexander Downer AC, Australian High Commissioner to the United Kingdom

<b>Date:</b>	Friday, 8 July 2016
--------------	---------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Hon Alexander Downer AC</b>	Australian High Commissioner to the United Kingdom

### Meeting Summary:

The High Commissioner provided a three part briefing to the Minister.

High Commissioner Downer outlined possible opportunities for Queensland to build on its long-standing trade relationship with the United Kingdom.

The High Commissioner also briefed the Minister on the political situation of the United Kingdom, particularly in relation to the then-imminent change of Conservative Party leader (and Prime Minister) as well as political challenges facing the opposition Labour Party.

The Hon. Downer also shared his insights into the challenges facing the British economy following the decision to leave the European Union.

## **Presentation on GC2018 Sponsorship**

<b>Date:</b>	Friday, 8 July 2016
--------------	---------------------

### **Attendees**

<b>See Appendix B</b>
-----------------------

### **Event Summary:**

Sponsorship afternoon tea with potential GC2018 sponsors.

## Meeting with Mr Christopher Lee, Populous

<b>Date:</b>	Friday, 8 July 2016
--------------	---------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa
<b>Mr Christopher Lee</b>	Senior Principal, Populous (London Office)

### Meeting Summary:

Mr Lee and the Minister discussed the work of Populous, particularly in London and Brisbane

Mr Lee advised the Minister of Populous' plans to diversify their business from Sport/Event venues to other large structures like airports

Mr Lee detailed the Minister of issues with designing stadia for major events like Olympics, FIFA and Rugby World Cup in particular.

The Minister was pleased to hear of the company's focus of plans for growth of business and capability in Brisbane.

## Meeting with FOAMHAND

<b>Date:</b>	Friday, 8 July 2016
--------------	---------------------

### Attendees

<b>The Honourable Stirling Hinchliffe MP</b>	Minister for Transport and the Commonwealth Games, Leader of the House
<b>Mr Elliot Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games
<b>Mr Ken Smith</b>	Agent-General and Trade & Investment Commissioner For Europe And Africa
<b>Mr Adam Down</b>	Managing Partner, FOAMHAND
<b>Ms Laura Doughty</b>	Principal Associate, FOAMHAND

### Meeting Summary:

The Minister sought to follow up FOAMHAND's work on completing a transport capability statement for the Gold Coast, which is progressing well overall.

Mr Down and Ms Doughty remarked that there is a need to particularly consider bus management as a major form of public transport for the Gold Coast.

They encouraged the Queensland Government to get ahead of the Games and to prepare the community to the impact of the Games, which the Minister took on board.

The Minister was pleased to hear that as a result of their work to date in Queensland, FOAMHAND have established an Australian subsidiary based in the State.



## **Appendices**

### **Appendix A – Speech: Presentation on GC2018 sponsorship**

**Minister for Transport and the Commonwealth Games**

**Speech during presentation on GC2018 sponsorship**

**London**

**Friday 8 July 2016**

In less than two years, the Gold Coast 2018 Commonwealth Games (GC2018) will be staged on the Gold Coast, Queensland. GC2018 will be the largest event to be held in Australia this decade and will see 6,600 athletes and team officials from 71 Commonwealth nations and territories come to Australia to Share the Dream.

The eyes of the world will be firmly on the Gold Coast, with 3000 international media attending the Games and broadcasting to a cumulative audience of more than 1.5 billion.

Locally, up to 1.5 million spectators will be welcomed to world-class sporting venues, where they will witness elite athletes competing in the largest integrated sports program in Commonwealth Games history.

The Gold Coast 2018 Commonwealth Games Corporation (GOLDOC) is a statutory authority of the Queensland State Government established to plan, organise and deliver GC2018. They are working with many public and private sector organisations to ensure it will be a memorable and exciting celebration of sport and Australian culture and will create an atmosphere that inspires achievement, harmony and a sense of unity.

GC2018 will provide the opportunity to generate long-term benefits for Australia as a nation, Queensland as a State, the Gold Coast as a city, as well as for the Commonwealth Games movement.

Key to the success of GC2018 is attracting a strong sponsor family. Corporate Australia have already demonstrated their confidence with GC2018 experiencing the strongest start of any Commonwealth Games sponsorship program. Both the number of sponsors and the contracted revenue are ahead of both the 2014 Glasgow Games and the 2006 Melbourne Games, at the same point in the program.

There are currently 10 members in the GC2018 Sponsor Family comprising the following:

- Tier 1 (Partner) – Star Entertainment Group, Griffith University, TAFE Queensland
- Tier 2 (Supporter) – KPMG, Minter Ellison, Ticketek, SEEK, Atos
- Tier 3 (Supplier) – Centium Software, GPY&R

Each of these organisations have engaged with GOLDOC to individually agree to a set of rights and benefits including the right to purchase tickets, Queen's Baton Relay Runner positions and Volunteer positions at Games time. Additionally, being a member of the GC2018 Sponsor Family means access to an exclusive suite of intellectual property, including the GC2018 emblem, our sub-graphics and access to the GC2018 Mascot – Borobi, the Koala.

Each sponsor is given an 'official designation' that clearly demonstrates to the market their affiliation with the Games such as Griffith University, who are our "Official University" and GPY&R who are the "Official Creative Services Agency" for the Games.

Collectively, the GC2018 Sponsor Family are afforded exclusive marketing rights as they align their own business objectives to one of the greatest sporting events to be held in Australia this decade.

A diverse range of sponsorship opportunities still exist in Queensland, Australia and abroad for organisations wishing to align themselves with the 2018 Commonwealth Games.

The Gold Coast and indeed Queensland is fast becoming the event capital of Australia .... In fact, a report in the reputable SPORTCAL publication saw the Gold Coast rise from 35th place to 18th place in ranking of the world's top sporting event cities.

This placed the Gold Coast ahead of every other capital city in Australia and ahead of other renowned world event locations including Los Angeles and Barcelona.

There are exciting developments taking place on the Gold Coast that are closely linked to GC2018. The anticipated \$2 billion injection into the local economy does not include additional expenditure such as the Gold Coast Light Rail extension (\$420 million), heavy rail duplication (\$163 million), road upgrades (\$160.7 million) or private investment such as the Parklands redevelopment that will be home to the Commonwealth Games Village.

A \$300 million private sector upgrade to Gold Coast Airport will also be completed in time for the Games.

Works totalling more than \$13.5 billion are proposed or underway across the Gold Coast as confidence in the market grows.

It's safe to say that exciting times lie ahead as we prepare for GC2018 and our Games partners in Queensland are well on the way to delivering

the best Commonwealth Games the world has seen. I look forward to 'Sharing the Dream' with each of you as we count down to the Gold Coast 2018 Commonwealth Games.

<ENDS>

## Appendix B – Attendees: Presentation on GC2018 sponsorship

Title	First name	Last Name	Position	Company
Mr	Warren	<b>Bartlett</b>	Deputy Trade Commissioner	Trade and Investment Queensland
Ms	Catherine	<b>Batterby</b>	Director	Australian Business
Mr	Laurie	<b>Berryman</b>	Vice President UK & Ireland	Emirates
Mr	Robert	<b>Bird</b>	Chairman	Robert Bird Group
His Excellency	Alexander	<b>Downer AC</b>	High Commissioner	Australian High Commission
Mr	Qing Lin	<b>Fang</b>	Global Infrastructure Executive	KPMG
Hon	Stirling	<b>Hinchliffe</b>	Minister for Transport and the Commonwealth Games	Queensland Government
Ms	Emma	<b>Hudson</b>	Global Director of Marketing, Partnerships & Campaigns	STA Travel
Mr	Christopher	<b>Lee</b>	Senior Principal	Populous
Ms	Jane	<b>Nicholson</b>	International Director, UK, Ireland & Nordic Region	Tourism and Events Queensland
Mr	Dick	<b>Porter</b>	Chairman	Australian Business
Mr	Alex	<b>Scotcher</b>	UK Director of Partnership Sales	Lagardere Sports
Mr	Ken	<b>Smith</b>	Agent General for Queensland	Trade and Investment Queensland
Mr	Elliot	<b>Stein</b>	Chief of Staff, Office of the Minister for Transport and the Commonwealth Games	Queensland Government
Ms	Denise	<b>Von Wald</b>	Regional General Manager	Tourism Australia
Ms	Leanne	<b>Tritton</b>	Managing Director	ING
Mr	Richard	<b>Wise</b>	Vice President of C&EA Australia	BP