

Report to Parliament

Singapore overseas mission

24 September to 29 September 2023

The Honourable Steven Miles MP

Deputy Premier, Minister for State Development, Infrastructure,
Local Government and Planning and Minister Assisting the Premier
on Olympic and Paralympic Games Infrastructure

The Department of State Development, Infrastructure, Local Government and Planning connects industries, businesses, communities and government (at all levels) to leverage regions' strengths to generate sustainable and enduring economic growth that supports well-planned, inclusive and resilient communities.

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Official delegation

The Honourable Steven Miles MP, Minister for State Development, Infrastructure, Local Government and Planning and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure	
Ms Katharine Wright, Chief of Staff to the Deputy Premier	
Ms Michele Bauer, Deputy Director-General, State Development Group (SDG), Department of State Development, Infrastructure, Local Government and Planning (DSDILGP)	
Ms Denise Johnston, Executive Director, Strategic Industry Development, SDG, DSDILGP	
Mr Anthony Cheng, A/Queensland Trade and Investment Commissioner – ASEAN, Trade and Investment Queensland (TIQ) Singapore, TIQ	

Program

Monday 25 September to Thursday 28 September 2023

Time is in local time

Monday 25 September 2023	
9.30am – 11.00am	Visit to Urban Redevelopment Authority
11.30am – 1.00pm	Meeting, lunch and tour at Paya Lebar Quarter
2.00pm – 3.30pm	Meeting and tour at Kampung Admiralty
5.15pm – 5.45pm	Meeting with High Commissioner to Singapore and First Secretary – Green Economy
Tuesday 26 September 2023	
10.15am – 11.00am	Meeting with Singapore Airlines
10.00am – 10.30am	Meeting with Neste
12.00pm – 1.30pm	Meeting and lunch with Vflow Tech
2.30pm – 4.00pm	Tour of Gardens by the Bay
7.30pm – 9.30pm	Meeting and dinner with Wagner Corporation

Wednesday 27 September 2023	
9.00am – 10.00am	Meeting with Skyports Infrastructure
10.15am – 11.00pm	Meeting with Eve Air Mobility
2.00pm – 2.45pm	Meet with Queensland trade delegation on the Queensland Government exhibition stand – MRO Asia Pacific 2023
3.00pm – 4.00pm	Welcome address at the Queensland Government Aerospace Business Leaders' Networking Reception
4.00pm – 4.30pm	Meeting with Australian Defence Attache Advisor Singapore
6.30pm – 8.00pm	Attended Submarine Networks World Networking Event
Thursday 28 September 2023	
9.30am – 10.30am	Meeting with Maritime and Port Authority of Singapore
11.30am – 12.00pm	Meeting with Seatrium

Monday 25 September – Singapore

Visit to Urban Redevelopment Authority

Date:	Monday 25 September 2023
Venue:	45 Maxwell Road, #07-01 URA Centre, Singapore

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, State Development Group, DSDILGP
Mr Anthony Cheng	A/Queensland Trade and Investment Commissioner – ASEAN, Trade and Investment Queensland (TIQ) Singapore, TIQ
Mr Jackson Wu	Director, Knowledge Platforms, Centre for Liveable Cities, Ministry of National Development
Ms Elaine Tan	Director, Research, Centre for Liveable Cities, Ministry of National Development

Meeting summary:

The purpose of this meeting was to understand the planning approaches to high-density, urban planning including sustainable building, transport-oriented development and commercial development.

The Urban Redevelopment Authority is the national urban planning authority of Singapore and a statutory board under the Ministry of National Development of the Government of Singapore. Established in 1974, it is of critical importance to the city-state in planning an extremely dense population and where land usage is required to be efficient and maximized. Building water security, food security and defence capability are ongoing strategic pressures for Singapore and the relationship to Queensland was highlighted as important and highly valued by Singaporeans.

Master planning has a 50-year horizon and reviewed every 10 years. Singapore has a public housing model based on home ownership to encourage people's connection to country. Over the years the city has had significant land reclamation, has re-settled populations and strived for ethnic integration. The city has a commitment to public spaces and parks to counter dwelling density. Sustainability is a key theme in planning and the city has the Green Mark which is the sustainability rating specific for tropical climates.

The Centre for Liveable Cities proudly displays a large interactive model which provides information on layers of city planning and re-development. The long-term process has relevance to the Deputy Premier's planning portfolio and in particular the drafting of the SEQ regional plan. The challenge to educate and support the community in adopting sustainability, flexibility and resilience into the vision for the city was discussed as a multi-generational process.



Director, Research, Centre for Liveable Cities, Ministry of National Development, Ms Elaine Tan (right) with the Deputy Premier (centre) and Ms Michele Bauer (left)

Meeting and tour with Paya Lebar Quarter

Date:	Monday 25 September 2023
Venue:	#05-01, PLQ3, Paya Lebar Quarter, Singapore

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, State Development Group, DSDILGP
Mr Anthony Cheng	A/Queensland Trade and Investment Commissioner – ASEAN, Trade and Investment Queensland (TIQ) Singapore, TIQ
Mr Richard Paine	Head of Development; Singapore, Lendlease
Mr Sam Okeby	MD of Development, Lendlease Asia
Mr Rahul Mittal	Director of Planning and Design at Cistri

Meeting summary:

The Deputy Premier met with executives and undertook a tour of the Paya Lebar Quarter to see first-hand an example of a centrally located, mixed-use sustainable development. This development was a URA masterplan that was developed by Lendlease and Urbis' Singapore arm and Cistri were the planners of the project.

The executives in the meeting were very complementary of the URA in that its co-design and consultation processes provided a high degree of certainty to the developers and brings the community along on the journey. The use of advisory panels with senior government and industry participants was another process which was considered to work well in Singapore. Given the Deputy Premier's remit includes land planning and economic development it was interesting to hear about governance and processes that build social licence as well as development certainty.

Company Snapshot:

Paya Lebar Quarter is a centrally located international mixed-use development and a key catalyst to the URA masterplan to regenerate Paya Lebar into a bustling, pedestrian-friendly, new city precinct and a dynamic business hub with a distinctive sense of place and cultural identity.

The four-hectare, 99-year leasehold site spans across two adjacent parcels and features a retail mall, 3 modern Grade A office towers, and 3 residential towers, which are branded as PLQ Mall, PLQ Workplace and Park Place Residences respectively, surrounded by greenery and landscape. The development is directly integrated with the Paya Lebar MRT interchange which houses both the East West and Circle lines, offering connectivity and green convenience.

Paya Lebar Quarter is developed by Lendlease, with its mission of creating the best places - places that meet the varied, nuanced, and personal needs of the people who live and work there - is achieved by curating an indelible connection between people and places.

Lendlease is a multinational construction and real estate company, headquartered in Barangaroo, New South Wales, Australia.

Urbis is an Australian interdisciplinary consulting firm offering services in urban planning, urban design, property, social planning, economics and research. Urbis provides the social research, analysis and advice upon which major social, commercial and environmental decisions are made by public and private sector clients and has offices in Melbourne, Sydney, Brisbane, Gold Coast and Perth. In its Queensland offices, Urbis has over 175 staff.

Cistri is the international arm of Urbis, based in Singapore, and operating throughout Asia and the Middle East.



Meeting and tour with Kampung Admiralty

Date:	Monday 25 September 2023
Venue:	676 Woodlands Drive 71, Singapore

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, State Development Group, DSDILGP
Mr Anthony Cheng	A/Queensland Trade and Investment Commissioner – ASEAN, Trade and Investment Queensland (TIQ) Singapore, TIQ
Ms Penny Chia	Director (Business & Customer Care), Properties & Land Group
Ms Hui Ling Goh	Senior Commercial Properties Manager, Properties & Land Group
Ms Foo Xiao Xuan	Senior Communications & Engagement Manager, Strategic Communications & Engagement Group

Meeting summary:

This meeting was predominately a site visit to understand the success of affordable multi-generational housing within Singapore.

Similarities in development of Queensland's satellite hospitals was noted where these developments take the pressure off the hospital system by developing facilities within communities.

Company Snapshot:

Kampung Admiralty is the first-of-its-kind development in Singapore, which integrates housing for the elderly with a wide range of social, healthcare, communal, commercial, and retail facilities. It is a multi-agency project developed by the Housing & Development Board (HDB) in partnership with the Ministry of Health (MOH), Yishun Health Campus (YHC), National Environment Agency (NEA), National Parks Board (NParks), Land Transport Authority (LTA), and Early Childhood Development Agency (ECDA).

Completed in May 2017, the 11-storey "modern kampung" features 100 flats for the elderly, a two-storey medical centre providing specialist outpatient care, an Active Ageing Hub co-located with a childcare centre, dining and retail outlets, as well as a 900-seat hawker centre. Together, they offer a wide range of facilities and amenities for both young and old in the community. Beyond the facilities, Kampung Admiralty has also been designed with a variety of community spaces to encourage community involvement and ownership.

Meeting with the Australian High Commissioner to Singapore and First Secretary – Green Economy

Date:	Monday 25 September 2023
Venue:	Conrad Centennial Singapore, 2 Temasek Blvd, Singapore

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, State Development Group, DSDILGP
Mr Anthony Cheng	A/Queensland Trade and Investment Commissioner – ASEAN, Trade and Investment Queensland (TIQ) Singapore, TIQ
Mr Allaster Cox	Australian High Commissioner to Singapore
Mr James Middleton	First Secretary – Green Economy

Meeting summary:

The purpose of this meeting was for the Deputy Premier to receive an update on the political and economic developments in Singapore and how this could be of interest to Queensland. The discussions confirmed the ongoing strategic importance of the Singapore-Queensland relationship and particularly in areas of defence and related industry development, aviation and its associated maintenance, repair and overhaul requirements, as well as shipping, food security and the developing renewable energy and decarbonization focus.

The Deputy Premier welcomed more investment from Singapore, particularly in emerging industries. Opportunities to build the profile of Brisbane and South East Queensland leading up to the Olympics was also discussed. One immediate opportunity was identified with the Singapore Gardens by the Bay project in 2024 to have a focus on South East Queensland coinciding with the Toowoomba Garden of Flowers carnival. This is a significant tourism experience for Singapore and could be enhanced with further reference to tourism and Brisbane 2032.

Tuesday 26 September 2023 – Singapore

Meeting with Singapore Airlines

Date:	Tuesday 26 September 2023
Venue:	Boston Convention Centre, stand 2765

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, State Development, DSDILGP
Mr Anthony Cheng	A/Queensland Trade and Investment Commissioner – ASEAN, Trade and Investment Queensland (TIQ) Singapore, TIQ
AVM (Ret'd) Neil Hart	Strategic Defence Advisor – Aerospace and Space – Defence Jobs Queensland (DJQ)
Ms Denise Johnston	Executive Director, DJQ, DSDILGP
Ms Lee Wen Fen	Senior VP, Corporate Planning and Chief Sustainability Officer

Meeting summary:

The Deputy Premier provided an overview of the State's interest in development of the sustainable aviation fuels (SAF) industry which led to a very informative discussion on the development of the industry globally, Queensland's opportunity and the specific strategies Singapore Airlines is pursuing in decarbonization. There was a strong interest in continuing dialogue as the emerging industry develops.

Ms Lee discussed the pilot SAF project that Singapore Airlines (SIA) undertook to test their operational readiness for the use of SAF more broadly. SIA has a target of Net Zero by 2050 with a current focus on new technologies and operational efficiencies to contribute to that target. There is also a need for better understanding in sustainability accounting to enable firms to clearly understand and report on their sustainability credits.

Company Snapshot:

Singapore Airlines (SIA) is the flag carrier of Singapore and one of the world's leading airlines. It is renowned for its exceptional service, modern fleet, and commitment to innovation in the aviation industry. The airline operates passenger and cargo services to over 130 destinations in more than 40 countries.

SIA ranks amongst the top 15 carriers worldwide in terms of revenue passenger kilometres and is ranked tenth in the world for international passengers carried.

SIA has one of the largest and most modern fleets in the world including various models of Airbus and Boeing, with a strong focus on long-haul international routes.

They have consistently invested in upgrading and modernizing their fleet to maintain high standards of safety and passenger comfort.

SIA have several subsidiary airlines, including SilkAir, Scoot, and SIA Cargo. Each subsidiary serves a specific market segment or function, such as regional travel, low-cost carriers, and cargo services.

Meeting with Neste

Date:	Tuesday 26 September 2023
Venue:	Level 33, Suntec Tower 1, Singapore

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, State Development, DSDILGP
Mr Anthony Cheng	A/Queensland Trade and Investment Commissioner – ASEAN, Trade and Investment Queensland (TIQ) Singapore, TIQ
AVM (Ret'd) Neil Hart	Strategic Defence Advisor – Aerospace and Space – Defence Jobs Queensland (DJQ)
Ms Denise Johnston	Executive Director, DJQ, DSDILGP
Steven Bartholomeusz	Head of Public Affairs, APAC, Neste Asia Pacific Pte Ltd
Mr Sami Jauhiainen	Action EVP and Vice President, APAC
Mr Daniel Lee	Public Affairs Manager, Asia Pacific

Meeting summary:

Neste provided the Deputy Premier with an overview of the SAF industry development globally and the approaches being taken by international jurisdictions.

They also discussed the use of SAF in Europe with a goal of 2% by 2025 increasing to 70% by 2050.

They were pleased to see that the Australian Government has stood up the Jet Council and recognise that the Deputy Premier is highly engaged in the process and Queensland is showing leadership.

The Singapore Government is looking to release a Blueprint for Aviation Decarbonisation in the near future.

Neste would like to continue to build a stronger engagement with Queensland Government and identified a number of areas of mutual benefit which could be the subject of further engagement. The Deputy Premier invited the executives to have further meetings when next visiting Queensland.

Company Snapshot

Neste refines waste (such as oils, tallow and fats), residues and other raw materials into SAF, renewable diesel and more sustainable feedstocks for various polymers and chemicals industry uses. Headquartered in Finland, Neste has operations in 16 countries, and refineries in Finland, the Netherlands and Singapore as well as a joint venture in the United States.

Neste's Singapore refinery is the world's largest renewable diesel refinery and the world's largest producer of SAF, in terms of capacity. Operations commenced in 2010 and the refinery has gradually expanded over the years to a production capacity of 2.6 million tonnes per year, including 1 million tonnes of SAF per year.

Neste's production feedstock comes from waste and residues, including large volumes of tallow imported from meat processing facilities in Queensland.

In November 2022, Neste signed an agreement with Airbus to advance the use of 100% SAF by focusing on technical development, fuel approval and testing of current and future production technologies, and investigating how its use can be enabled.

Neste also has partnerships with numerous airlines, such as Air-France KLM, Malaysia Airlines, Etihad Airways, United Airlines, Viva Aerobus and Air New Zealand.

Meeting with VFlowTech

Date:	Tuesday 26 September 2023
Venue:	8 Cleantech Loop, Cleantech 3 Building, Block E, #06-62, Singapore

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, State Development, DSDILGP
Mr Anthony Cheng	A/Queensland Trade and Investment Commissioner – ASEAN, Trade and Investment Queensland (TIQ) Singapore, TIQ
Dr Avishek Kumar	Co-founder & CEO, VFlowTech
Dr Arjun Bhattaria	Co-founder & CTO, VFlowTech
Ms. TEO Tsu-Lyn	Deputy Director, Urban Solutions Department, Precision Engineering & Urban Solutions Cluster @ JTC

Meeting summary:

The Deputy Premier met with executives of VflowTech and was also provided an overview of the JTC CleanTech.

The Deputy Premier welcomed the company's interest in Queensland and was able to advise that he had visited Vecco the previous week and declared their project a Prescribed Project. This, along with other support, was indicative of how the Queensland Government is prioritizing the critical minerals and battery industry development. The Deputy Premier invited the company to engage further with the Queensland Government.

Company Snapshot:

VFlowTech is a spinoff from Singapore's Nanyang Technology University.

VFlowTech has a 1 MWh utility scale battery test site in one of Singapore's offshore islands.

VFlowTech has also supplied three 50 kWh batteries to Australian Vanadium's subsidiary, VSUN Energy in Fremantle.

Initial projections were for VFlowTech to offtake refined V2O5 from Multicom's Saint Elmo refinery, with the alternative V2O5 offtake from TNG's Mt Peake Project.

VFlowTech is also keen on developing training programs for specialisations in electrical, chemical engineering and battery software programming.

Tour of Gardens by the Bay

Date:	Tuesday 26 September 2023
Venue:	18 Marina Gardens Drive, Singapore, 018953

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, State Development, DSDILGP
Mr Anthony Cheng	A/Queensland Trade and Investment Commissioner – ASEAN, Trade and Investment Queensland (TIQ) Singapore, TIQ
Mr Gary Chua	Senior Director, Gardens Operations, Gardens by the Bay
Ms Wanru Wong	Asst Director, Attractions Ops (Protocol), Gardens by the Bay

Meeting Summary:

Mr Gary Chau sought the Deputy Premier's interest to support the enhancement of their project in 2024 where they are seeking to feature a south-east Queensland native garden display in Singapore to coincide with the Toowoomba Carnival of Flowers.

It was recognised that this display was an opportunity to also highlight Brisbane 2032 and associated activities.

Mr Chau also sought assistance to identify iconic Queensland sculptors who may assist with the display. The Deputy Premier acknowledged this opportunity and confirmed the government's interest to assist this significant event.

Organisation snapshot:

Gardens by the Bay is an independent organisation responsible for developing and managing one of Asia's foremost garden destinations.

The Gardens is led by a multidisciplinary team of professionals who have been involved in the greening of Singapore and had worked alongside international and local experts to develop the Gardens. It has an in-house team of skilled landscape designers, horticulturists, arborists, engineers, plant health, garden and turf management experts, as well as plant research and orchid breeding professionals, who leverage the extensive global network of plant sources cultivated during the development days, to continuously curate and grow the Gardens.



Overlooking part of the Gardens

Meeting (Dinner) with Wagner Corporation

Date:	Tuesday 26 September 2023
Venue:	Grand Shanghai, 390 Havelock Rd, 1 Kings Centre, #101 Singapore

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, State Development, DSDILGP
Mr John Wagner	Chairman, Wagner Corporation

Meeting summary:

A dinner meeting was held with Mr Wagner who was able to brief the Deputy Premier on business opportunities under development across the areas of defence, aerospace and emerging industries. An update on the Queensland New Industry Development Strategy and the department's industry sector focus was provided. The role of Defence Jobs Queensland to profile Queensland defence industry capability to the Department of Defence was also outlined.

Company Snapshot:

Wagner Corporation is a family-owned Australian Company with a focus on property, infrastructure and sustainable development. Wagner Corporation strives to deliver innovative, effective and economic solutions for their clients and their communities.

With a family history in Queensland dating back to 1856, the Wagner family is considered a major contributor to the development of Regional Queensland and the wider Queensland economy.

Wednesday 27 September 2023 - Singapore

Meeting with Skyports Infrastructure

Date:	Wednesday 27 September 2023
Venue:	1 George Street, #16-01A One George, Singapore

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, State Development, DSDILGP
Mr Anthony Cheng	A/Queensland Trade and Investment Commissioner – ASEAN, Trade and Investment Queensland (TIQ) Singapore, TIQ
AVM (Ret'd) Neil Hart	Strategic Defence Advisor – Aerospace and Space – Defence Jobs Queensland (DJQ)
Ms Denise Johnston	Executive Director, DJQ, DSDILGP
Mr Jia-Le KOH	APAC Partnerships and Regulatory Manager, Skyports

Meeting summary:

Mr Koh outlined the activities of Skyports and its activities across many international markets. They work with a range of aircraft manufacturers and are looking to raise community awareness in a number of key markets.

They are engaged with the Australian Government as they develop a range of policies in preparation for the introduction of eVTOL.

Skyports encourage government to consider planning for this new platform as other policy and regulatory requirements are progressed.

Company Snapshot

Founded in 2018, Skyports is an Advanced Air Mobility company developing and operating landing infrastructure for the future electric air taxi revolution, as well as using drones for a variety of business requirements.

Skyports Infrastructure will play a critical role in any future Urban Air Mobility ecosystem; designing, building, owning, and operating vertiports that enable eVTOL(Electric Vertical Take-off and Landing aircraft) operators to take off and land in and around cities across the world.

Skyports Drone Services uses drone technology to enable businesses to develop their logistics, capture key data, and improve operational efficiency. Skyports Drone services currently operates in rural deliveries, survey, surveillance and maritime vertical delivery markets.

Meeting with Eve Air Mobility

Date:	Wednesday 27 September 2023
Venue:	1 George Street, #16-01A One George, Singapore

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, Department of State Development, DSDILGP
Mr Anthony Cheng	A/Queensland Trade and Investment Commissioner – ASEAN, Trade and Investment Queensland (TIQ) Singapore, TIQ
AVM (Ret'd) Neil Hart	Strategic Defence Advisor – Aerospace and Space – Defence Jobs Queensland (DJQ)
Ms Denise Johnston	Executive Director, DJQ, DSDILGP
Mr Augustine TAI	Head of Business Development, Eve Air Mobility

Meeting summary:

The Deputy Premier met with Eve Air mobility who provided an outline of their development plans in Queensland. The Queensland Government has been approached by a number of companies exploring opportunities in the emerging urban air mobility industry, including Singapore based Eve Air Mobility. This interest is being promoted as a transport capability that could be accelerated to facilitate Brisbane 2032.

Urban air mobility requires, among other things, aircraft and landing infrastructure (vertiports). Enablers for this new sector include land use planning considerations, regulations for both piloting and flight, integration with existing transport systems, and government support to build social licence and commercial models of operation.

Development of this industry will require all levels of government, community and industry to work together to develop pilots and then scale to integrate into our transport and logistics systems.

Company Snapshot

Eve Air Mobility is a Brazilian subsidiary of Embraer which produces electric vertical take-off and landing aircraft and urban air mobility infrastructure. The company was founded on 15 October 2020.

Attended MRO Asia-Pacific Expo and gave the Welcome Address at the Queensland Government Aerospace Business Leaders' Networking Reception

Date:	Wednesday 27 September 2023
Venue:	Queensland Government Pavilion No 433, Singapore Expo Convention and Exhibition Centre

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, Department of State Development, DSDILGP
Mr Anthony Cheng	A/Queensland Trade and Investment Commissioner – ASEAN, Trade and Investment Queensland (TIQ) Singapore, TIQ
AVM (Ret'd) Neil Hart	Strategic Defence Advisor – Aerospace and Space – Defence Jobs Queensland (DJQ)
Ms Denise Johnston	Executive Director, DJQ, DSDILGP
	Queensland delegates at MRO

Expo summary:

The Deputy Premier attended Aviation Week MRO Asia-Pacific at the Singapore Expo Convention Centre on its opening day. The DP visited all 10 Queensland Government stand partners where discussions identified further opportunities for company expansions, supply chain diversifications and international investments which will be followed up by the Department. Stand partners included Cairns Airport, Flying Colours Aviation, GE Aviation, Heston MRO, Jet Aviation, Masters & Young, Precision Aviation Group, Qantas Engineering, SC Analytix, and Toowoomba Wellcamp Airport. The DP also met with a potential investor and encouraged their deeper engagement with the Queensland Government.

The Deputy Premier then opened the Queensland Government Networking Reception providing a welcoming speech to an audience of around 60 Queensland, national and international event delegates and promoted further the industry capabilities in Queensland and the very rich strategic relationship Queensland has with Singapore including food security, defence industry and aviation. He highlighted the development of new opportunities around sustainable aviation fuels and the ongoing MRO industry.

The Deputy Premier then announced that along with Aviation Week Network, the Queensland Government is pleased to support MRO Australasia returning to Brisbane in November

2024. The Deputy Premier also engaged with Juliet Trew, Vice President Aviation Network Australia to identify further event opportunities and venues to support this highly subscribed event over coming years.

A complete list of the Queensland delegates to the MRO Asia Pacific Expo is provided at **Attachment 1**.



Deputy Premier speaking at the MRO Asia-Pacific Expo and the Queensland Government Aerospace Business Leaders' Networking Reception



Queensland Stand partners at MRO Asia-Pacific Expo

Meeting with Defence Advisor Singapore

Date:	Wednesday 27 September 2023
Venue:	Queensland Government Pavilion No 433, Singapore Expo Convention and Exhibition Centre

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, Department of State Development, DSDILGP
AVM (Ret'd) Neil Hart	Strategic Defence Advisor – Aerospace and Space – Defence Jobs Queensland (DJQ)
Ms Denise Johnston	Executive Director, DJQ, DSDILGP
Group Captain Adam Spinks	Defence Advisor Singapore
Mr Michael Summers	Defence and Security Director, Southeast Asia, Austrade

Meeting summary:

At the conclusion of the Queensland Government Aerospace Business Leaders' Networking Reception, the Deputy Premier met with Group Captain Adam Spinks Defence Advisor Singapore and Austrade representatives who spoke to the long and trusted relationship between Australia, Queensland and Singapore. Several areas of increased demand for industry capability were identified. It was also advised that in line with the nation's commitment to decarbonisation, sustainability requirements have been built into procurement and so this will benefit businesses who can demonstrate ESG credentials.

Attended Submarine Networks World Networking Event

Date:	Wednesday 27 September 2023
Venue:	Raffles Singapore, 1 Beach Road, Singapore

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, Department of State Development, DSDILGP

Meeting summary:

At the invitation of Bevan Slattery, CEO Subco the Deputy Premier attended the Submarine Networks World Networking event. This is the largest gathering of the global subsea communications community. This event provided the opportunity to meet developers including large telecom carriers such as Google and to hear about projects and their significance to enable the seamless flow of internet and communications traffic. The geopolitical environment is influencing investment decisions as is the world's move to decarbonisation. The Deputy Premier was able to promote the importance of Queensland's industry development and invited interested parties to engage with the Queensland Government on development potential.

Event snapshot:

Submarine Networks World 2023, the largest annual gathering of subsea communications leaders in the world, welcomed its largest delegation to date from 27-28 September 2023, in Singapore.

More than 800 cable owners, operators, consortium members, solution providers, technology innovators and their partners hailing from over 50 countries were in attendance at Suntec Convention & Exhibition Centre to reconnect and discover the latest trends and opportunities in subsea communications projects.

Thursday 28 September - Singapore

Meeting with Maritime and Port of Authority of Singapore

Date:	Thursday 28 September 2023
Venue:	Maritime and Port Authority of Singapore, M Tower, 460 Alexander Road, Singapore 119963, Level 19, Singapore

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, Department of State Development, DSDILGP
Mr Anthony Cheng	A/Queensland Trade and Investment Commissioner – ASEAN, Trade and Investment Queensland (TIQ) Singapore, TIQ
AVM (Ret'd) Neil Hart	Strategic Defence Advisor – Aerospace and Space – Defence Jobs Queensland (DJQ)
Ms Denise Johnston	Executive Director, DJQ, DSDILGP
Mr Teo Eng Dih	Chief Executive, Maritime and Port Authority of Singapore (MPA)
Mr Tan Hoe Soon	Assistant Chief Executive (Corporate and Strategy), MPA
Mr New Wei Siang	Director (Decarbonisation and Net Zero Pathways), MPA
Ms. Minerva Lim	Senior Sustainability Manager, MPA
Mr Goldwin Koh	Manager (IMC Promotion), MPA
Mr Kenneth Pang	Sustainability Manager, MPA
Mr Nikesh Radha	Sustainability Manager, MPA
Mr Luqman Abdul Razak	Assistant Manager (International), MPA
Mr Kevin Khoo	Manager, MPA
Mr James Middleton	First Secretary – Green Economy

Meeting summary:

The Maritime and Port Authority of Singapore (MPA) Chief Executive briefed the Deputy Premier on the proposed Green and Digital Shipping Corridor between Singapore and Australia and initial thinking about an approach and timing. The Deputy Premier indicated his interest in Queensland being engaged further on this and briefed MPA officials on Queensland ports.

The Deputy Premier invited MPA officials to visit Queensland and to attend the Maritime Sustainability Forum to be held in Brisbane on 15 May 2024.

MPA advised of Singapore Maritime Week in April 2024 and invited officials to visit and participate in the event. There is likely to be 20,000 people in attendance and would provide an opportunity to engage further on maritime sustainability.

Both organisations agreed that ongoing engagement is vital to progressing discussions.

Company Snapshot

MPA a Statutory Board under Singapore's Ministry of Transport.

Green Corridor

A green shipping corridor is a shipping route on which zero-carbon emissions ships and other emissions reduction programs are deployed, and emissions reductions are measured and enabled through public and private actions and policies.

Australia and Singapore have commenced discussions to explore areas of cooperation in green and digital shipping and will establish a Singapore-Australia Green and Digital Shipping Corridor by the end of 2025 which is an action under the Singapore-Australia Green Economy Agreement signed in October 2022.

Meeting with Seatrium

Date:	Thursday 28 September 2023
Venue:	Conrad Centennial Singapore, 2 Temasek Blvd, Singapore

Attendees:

Hon Dr Steven Miles	Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning (DSDILGP) and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure
Ms Katharine Wright	Chief of Staff to the Deputy Premier
Ms Michele Bauer	Deputy Director-General, Department of State Development, DSDILGP
Mr Anthony Cheng	A/Queensland Trade and Investment Commissioner – ASEAN, Trade and Investment Queensland (TIQ) Singapore, TIQ
Mr Ivan Lim	VP Commercial, Seatrium

Meeting summary:

Seatrium is a global company with deep engineering expertise formed through the integration of Sembcorp Marine and Keppel Offshore & Marine.

Meeting with Seatrium provided the Deputy Premier with the opportunity to hear how the company is delivering innovative maritime and new energy engineering solutions. Focus areas for Seatrium include oil and gas newbuilds and conversions, offshore renewables and new energies, specialised shipbuilding; repairs and upgrades, and technology and new product development.

The meeting also gave further insights into the Singapore Government's decarbonization journey under the GreenGov.SG initiative.

Company Snapshot

Sembcorp Marine and Keppel Offshore & Marine have come together to create a premier global player with deep engineering expertise.

The integration of these two established industry players unlocks synergies. Together, they leverage each other's wealth of experience, engineering bench strength, and operational capabilities to better serve their customers and provide greater stakeholder value.

Attachment 1

List of Queensland delegates at the MRO Asia Pacific Expo

Queensland Government	
Department of State Development, Infrastructure, Local Government and Planning	<p>The Honourable Steven Miles, Deputy Premier and Minister for State Development, Infrastructure, Local Government and Planning and Minister Assisting the Premier on Olympics and Paralympics Infrastructure</p> <p>Ms Katharine Wright, Chief of Staff</p> <p>Ms Michele Bauer, Deputy Director-General, State Development Group (SDG)</p> <p>Ms Denise Johnston, Executive Director, Strategic Industry Development, SDG</p>
Trade and Investment Queensland	Mr Anthony Cheng, A/Queensland Trade and Investment Commissioner - ASEAN, Trade and Investment Queensland (TIQ) Singapore, TIQ
Private organisations	
Cairns Airport	
Flying Colours Aviation	
GE Aerospace	
Heston MRO	
Jet Aviation	
Masters & Young	
Precision Aviation Group	
Qantas Engineering	
SC Analytix	
Wellcamp Airport	