

# 2017-18 Budget Estimates Volume of Additional Information

**Education, Tourism, Innovation and Small Business Committee August 2017** 

# **Table of Contents**

Minutes of meetings

Correspondence

Questions on notice and responses – Minister for Education and Minister for Tourism, Major Events and the Commonwealth Games

Questions on notice and responses – Minister for Innovation, Science and the Digital Economy and Minister for Small Business

Correspondence clarifying comments from hearing – Premier and Minster for the Arts and Department of the Premier and Cabinet

Answers to questions taken on notice during the hearing on 25 July 2017

Documents tabled during the hearing on 25 July 2017

# **Minutes of Estimates Meetings**

# **Minutes of Estimates Meetings**

- Wednesday 14 June 2017
- Friday 16 June 2017
- Tuesday 25 July 2017
- Wednesday 2 August 2017

# **MINUTES**



Objective ID: A169024

# **Education, Tourism, Innovation and Small Business Committee**

Estimates Meeting, No 50

Wednesday, 14 June 2017, 9.33am Room 5.04, Parliamentary Annexe

**Present** 

Mr Scott Stewart MP Miss Verity Barton MP

Mr Mark Boothman MP Mr Bruce Saunders MP Mr Ted Sorensen MP Mr Rick Williams MP

**Apologies** 

Nil

In attendance

Ms Sue Cawcutt, Committee Secretary

Ms Maureen Coorey, Assistant Committee Secretary

### 1. Welcome

### 2. Correspondence

A letter dated 19 April 2017 from Mr Steve Dickson MP, Member for Buderim, seeking leave to appear with the committee during its estimates hearing had been circulated. The chair advised that the proposed resolution about non-committee members' participation in the estimates hearing will be considered with item 5 – Procedural matters and proposed resolutions.

### 3. Draft inquiry timetable

A draft inquiry timetable was circulated.

### Resolved

That the committee approve the draft inquiry timetable, subject to amending the teleconference meeting to consider the report from 9.00am to 9.30am Wednesday 2 August 2017, and amending the estimates hearing times to reflect the times in an agreed hearing program.

Moved: Mr Rick Williams MP

Seconded: Mr Mark Boothman MP

### 4. Draft hearing program, 25 July 2017

A draft hearing program had been circulated. Discussion ensued.

The committee agreed to reconvene on Friday 16 June at 1.00pm.

# 5. Procedural matters and proposed resolutions

A document on procedural matters and proposed resolutions had been circulated.

### Resolved

That the committee adopt the proposed resolutions en bloc.

Moved: Miss Verity Barton MP

Seconded: Mr Rick Williams MP

Close

The meeting closed at 10.02am.

Certified correct on the

day of JULY.

2017

Scott Stewart MP

Chair

# **MINUTES**



Objective ID: A169970

# **Education, Tourism, Innovation and Small Business Committee**

Estimates Meeting, No 51

Friday 16 June 2017, 1.06pm Room 5.04, Parliamentary Annexe

Present

Mr Scott Stewart MP Miss Verity Barton MP Mr Mark Boothman MP Mr Bruce Saunders MP Mr Ted Sorensen MP Mr Rick Williams MP

**Apologies** 

Nil

In attendance

Mr Neil Laurie, Clerk of the Parliament (until 1.16pm)

Mr Michael Ries, Deputy Clerk

Ms Bernice Watson, First Assistant Clerk, Committees

Ms Sue Cawcutt, Committee Secretary

Ms Maureen Coorey, Assistant Committee Secretary

### 1. Estimates hearing program, 25 July 2017

The committee discussed the draft hearing program circulated for the previous meeting, and other hearing program options.

The committee adjourned between 1.16pm and 1.22pm.

Discussion ensued on options for the estimates hearing program.

Resolved: That the committee adopt the estimates hearing program labelled Option 4, with the committee sitting from 9.00am to 7.15pm.

Moved: Miss Verity Barton MP

Seconded: Mr Ted Sorensen MP

Close

The meeting closed at 1.42pm.

Certified correct on the

day o

JULY

2017

**Scott Stewart MP** 

Chair

# **MINUTES**



Objective ID: A188408

# **Education, Tourism, Innovation and Small Business Committee**

Estimates Meeting, No. 54

Tuesday, 25 July 2017, 8.41am Room A.35, Parliament House

Present

Mr Scott Stewart MP

Miss Verity Barton MP Mr Mark Boothman MP Mr Bruce Saunders MP Mr Ted Sorensen MP Mr Rick Williams MP

**Apologies** 

Nil

In attendance

Ms Sue Cawcutt, Committee Secretary

Ms Maureen Coorey, Assistant Committee Secretary

### Welcome and apologies

### 2. Minutes

Draft minutes of the estimates meetings held on 14 and 16 June 2017 had been circulated.

### Resolved

That the minutes of the meetings held on 14 and 16 June 2017 are confirmed as a true and accurate record of the meeting.

Moved: Mr Bruce Saunders MP

Seconded: Miss Verity Barton MP

### 3. Correspondence

Correspondence from the Leader of the Opposition, Member for Cairns and Member for Bundamba seeking leave to attend the hearing and ask questions had been circulated. Correspondence from the Member for Buderim was previously circulated.

### Resolved

That the correspondence from the Leader of the Opposition, Member for Buderim, Member for Cairns and Member for Bundamba be accepted.

Moved: Mr Ted Sorensen MP

Seconded: Mr Rick Williams MP

### 4. Procedural issues for public hearing

The chair outlined procedural issues for the public hearing.

### 5. Other business

The deputy chair proposed a motion:

### Proposed resolution

That the State Archivist be added to the witness list and be compelled to attend and give evidence at the estimates hearing session for the portfolio area of Innovation, Science and the Digital Economy.

Moved: Miss Verity Barton MP

Seconded: Mr Mark Boothman MP

Miss Verity Barton MP, Mr Mark Boothman MP, Mr Ted Sorensen MP Ayes

Mr Scott Stewart MP, Mr Rick Williams MP, Mr Bruce Saunders MP

Pursuant to section 91C of the Parliament of Queensland Act 2001, the motion was decided in the negative.

Close

The meeting closed at 8.47am.

Man Shart

Certified correct on the 2nd day of AUGUST

2017

Scott Stewart MP Chair

# **MINUTES**



Objective ID: A194249

# Education, Tourism, Innovation and Small Business Committee

### **Estimates**

Meeting No. 56

Wednesday, 2 August 2017, 9:14 AM

Townsville Electorate Office and Teleconference

Present

Mr Scott Stewart MP

By teleconference

Miss Verity Barton MP

Mr Mark Boothman MP Mr Bruce Saunders MP Mr Rick Williams MP

**Apologies** 

Mr Ted Sorensen MP

In attendance

Ms Sue Cawcutt, Committee Secretary

Ms Maureen Coorey, Assistant Committee Secretary

### 1. Welcome

### 2. Previous minutes

The minutes of the meeting held on 25 July 2017 had been circulated.

### Resolved

That the minutes of the meeting held on 25 July 2017, subject to a minor amendment, are confirmed as a true and accurate record of the meeting.

Moved: Miss Verity Barton MP

Seconded: Mr Rick Williams MP

### 3. Draft report

The draft report had been circulated. Discussion ensued. The committee agreed to the Deputy Chair's request to omit the budget highlights for each portfolio in the report.

### Resolved

That, subject to minor editing, the committee adopts the Chair's draft report, 2017-18 Budget Estimates, as amended, as a report of the committee and authorises its tabling in the Legislative Assembly.

Moved: Mr Rick Williams MP

Seconded: Miss Verity Barton MP

### 4. Other business

The committee secretary advised that a resolution was required for confirmation and signing of today's minutes.

### Resolved

That the minutes of today's meeting be confirmed by the Chair and Deputy Chair and signed by the committee secretary.

Moved: Mr Bruce Saunders MP

Seconded: Miss Verity Barton MP

Close

The meeting closed at 9:22 AM

Certified correct on the

340

day of

2017

**Sue Cawcutt** 

**Committee Secretary** 

**Correspondence for Estimates 2017-18** 

- Letter from Mr Steve Dickson MP, Member for Buderim, received 3 May 2017 requesting leave to attend
- Letter from the Leader of the Opposition received 23 June 2017 requesting leave for Members attendance
- Email from Mr Rob Pyne, Member for Cairns, received 26 June 2017 requesting leave to attend
- Letter from Mrs Jo-Ann Miller MP, Member for Bundamba received 6 July 2017 requesting leave to attend



PO Box 187, Buderim, 4556 Tel: 5450 1115 Fax: 5453 7802 buderim@parliament.qld.gov.au www.stevedicksonmp.com.au

19 April 2017

Mr Scott Stewart MP Chair Education, Tourism, Innovation and Small Business Committee Parliament House George Street BRISBANE QLD 4000 RECEIVED
03-MAY 2017
ETISBC

Dear Mr Stewart

I seek leave to appear with your committee in Estimates Hearings during July 2017 for the purpose of asking questions of government Ministers regarding their portfolios. Whilst I understand that Ministerial portfolios will not be allocated to each committee until budget week, I am making this formal request now in order to give you timely advice of my request to appear.

Yours sincerely

Steve Dickson MP

Member for Buderim / Queensland Leader - One Nation

# Tim Nicholls MP

# Leader of the Opposition Shadow Minister for Arts and Major Events

Mineral House
41 George Street
Brisbane Qld 4000
PO Box 15057
City East Qld 4002
Telephone 07 3838 6767
Email reception@opposition.qld.gov.au

22 June 2017

Mr Scott Stewart MP
Chair
Education, Tourism, Innovation and Small Business Committee
Parliament House
George Street
BRISBANE QLD 4000

By email: etisbc@parliament.qld.gov.au

Dear Mr Stewart

### 2017 ESTIMATES COMMITTEE HEARING

Pursuant to section 181(e) of the Standing Rules and Orders of the Legislative Assembly, I write to seek leave for the following non-government members of Parliament to attend the public estimates hearings of the Education, Tourism, Innovation and Small Business Committee, scheduled for Tuesday, 25 July 2017:

- · Tim Nicholls, Member for Clayfield
- Deb Frecklington, Member for Nanango
- Jeff Seeney, Member for Callide
- Jon Krause, Member for Beaudesert
- · John-Paul Langbroek, Member for Surfers Paradise
- Tracy Davis, Member for Aspley
- Tarnya Smith, Member for Mount Ommaney
- Scott Emerson, Member for Indooroopilly

Should you have any queries, please contact Peter Coulson of my office.

Kind regards

TIM NICHOLLS MP

Leader of the Opposition

In witholk.

From: <u>Cairns Electorate Office</u>

To: Education, Tourism, Innovation and Small Business Committee

**Subject:** parliamentary estimates

**Date:** Monday, 26 June 2017 3:21:02 PM

Attachments: <u>image001.jpg</u>

image002.png

Attn: Sue,

Dear Chair,

I would like permission to attend your committee at the upcoming 'parliamentary estimates' and ask questions.

Please advise if I have your permission.

Thank you.

Warm regards,

Rob.



# **Rob Pyne MP – Member for Cairns**

@ cairns@parliament.qld.gov.au

www.robpyne.com.au

https://www.facebook.com/RobJPyne

T <a href="https://twitter.com/RobJPyne">https://twitter.com/RobJPyne</a>

46-50 Spence Street, Cairns QLD 4870

PO Box 5241, Cairns QLD 4870

(07) 4229 0110

(07) 4229 0119

# Jo-Ann Miller MP

State Member for Bundamba PO Box 122 GOODNA Q 4300 bundamba@parliament.qld.gov.au Ph 34479100 Fax 3818 1613





Mr Scott Stewart MP Chair Education, Tourism, Innovation and Small Business Committee Queensland Parliament Cnr Alice & George Streets BRISBANE Q 4000 RECEIVED 6 JUL 2017 ETISBC

Dear Chair

I refer to Standing Order 181(e) which states "a member who is not a member of the portfolio committee may, with the committee's leave, ask questions."

In accordance with the Standing Order, and past precedent, I therefore seek leave of the Committee to attend and ask Questions.

Yours sincerely

Jo-Ann Miller MP

In willen

Member for Bundamba

Jo-Ann gets things done



twitter@JoAnnMillerMP

# **Questions on notice and responses**

Minister for Education and Minister for Tourism, Major Events and the Commonwealth Games

### 2017 ESTIMATES PRE-HEARING

### **QUESTION ON NOTICE**

No. 1

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED MINISTER FOR EDUCATION AND MINISTER FOR TOURISM, MAJOR EVENTS AND THE COMMONWEALTH GAMES (HON KATE JONES MP)—

### QUESTION:

I refer to page 7 of the Department of Education and Training Service Delivery Statement and the Palaszczuk Government's commitment to employ an additional 875 teachers over and above growth over three years.

Minister, please advise the number of classes that were at or below the recommended size for each calendar year from 2012 to 2017?

### ANSWER:

I thank the Committee for the question.

As a result of the LNP Government removing 500 teachers from Queensland schools, we saw a rise in the number of classes above recommended class size targets.

That's why we are employing 875 extra teachers above enrolment growth. These additional teachers are already making a difference putting downward pressure on class sizes and allowing more individual teaching time for each student.

By increasing frontline staff we have reduced the number of classes that exceeded the class size target from 14,226 in 2015 to 10,254 in 2017.

Class size targets for state schools are specified in the Teachers' Certified Agreement as outlined below:

- 25 students per class for Prep, Years 1–3 and Years 11–12; and
- 28 students per class for Years 4–10.

The majority of classes over target are over by only one or two students. Principals may form classes in excess of the targets at their school to keep year level cohorts together, offer a broader curriculum program or provide a multi-age class arrangements.

The number of classes better than or on target for each calendar year from 2012 to 2017 are provided in Attachment 1.

# Number of Classes by Class Size Target, 2012 to 2017

Collection Year	Year Level Group <sup>1</sup>	Better Than or On Target	Over Target
	Prep - Year 3	7,257	602
2012	Year 4 - Year 7	5,229	291
2012	Year 8 - Year 10	108,426	4,792
	Year 11 - Year 12	76,018	3,652
	Prep - Year 3	7,252	948
2013	Year 4 - Year 7	4,970	493
2013	Year 8 - Year 10	110,624	6,157
	Year 11 - Year 12	75,022	4,502
	Prep - Year 3	7,250	1,052
2014	Year 4 - Year 7	4,974	606
2014	Year 8 - Year 10	108,812	5,572
	Year 11 - Year 12	74,772	4,290
	Prep - Year 3	7,342	1,123
2015	Year 4 - Year 6	4,278	496
2013	Year 7 - Year 10	126,810	7,323
	Year 11 - Year 12	72,875	5,284
	Prep - Year 3	7,672	973
2016	Year 4 - Year 6	4,631	432
2010	Year 7 - Year 10	126,273	6,895
	Year 11 - Year 12	73,455	4,244
	Prep - Year 3	7,986	746
2017 <sup>2</sup>	Year 4 - Year 6	4,979	331
2017	Year 7 - Year 10	127,409	5,630
	Year 11 - Year 12	72,592	3,547

<sup>&</sup>lt;sup>1</sup> From 2015, Year 7 became the first year of secondary schooling in Queensland. <sup>2</sup> Data for 2017 is preliminary.

Source: Department of Education and Training Class Size Collection.

### 2017 ESTIMATES PRE-HEARING

### **QUESTION ON NOTICE**

No. 2

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED MINISTER FOR EDUCATION AND MINISTER FOR TOURISM, MAJOR EVENTS AND THE COMMONWEALTH GAMES (HON KATE JONES MP)—

### QUESTION:

I refer to Page 7 of the Department of Education and Training Service Delivery Statement and the Government's commitment to boost teacher numbers in Queensland state schools.

Can you provide advice on the number of teachers employed in each region for each calendar year from 2012 to 2017?

### ANSWER:

I thank the Committee for the question.

The following information provided is based on the Minimum Obligatory Human Resource Information (MOHRI) Quarter 1 of each requested year for all teachers who are in school based locations by current Department of Education and Training regions.

Teachers in School Based location 2012 to 2017

DET Region/Location	2012	2013	2014	2015	2016	2017
Central Queensland	3,787.21	3,755.27	3,795.42	3,870.47	3,959.23	3,988.44
Darling Downs South West	3,493.29	3,436.36	3,482.65	3,612.10	3,685.50	3,781.63
Far North Queensland	2,857.72	2,863.53	2,912.99	3,042.49	3,106.88	3,113.12
Metropolitan	10,340.26	10,417.12	10,669.36	11,143.44	11,599.94	11,960.12
North Coast	8,241.92	8,341.48	8,508.28	8,800.48	9,122.81	9,254.98
North Queensland	2,713.72	2,720.56	2,704.37	2,821.56	2,894.12	2,914.99
South East	8,096.89	8,185.69	8,367.89	8,752.7	9,165.54	9,323.25

Source: MOHRI Quarter 1

### Notes:

- 1. MOHRI snapshot utilises the substantive position recorded in the Department's Human Resource Information System at the time of the relevant quarterly snapshot.
- 2. The data is based on MOHRI methodology and includes Senior Guidance Officers, Visiting Specialist Teachers, Regional Curriculum Coordinators and other staff who are providing front-line support to schools.

### 2017 ESTIMATES PRE-HEARING

### **QUESTION ON NOTICE**

No. 3

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED MINISTER FOR EDUCATION AND MINISTER FOR TOURISM, MAJOR EVENTS AND THE COMMONWEALTH GAMES (HON KATE JONES MP)—

### QUESTION:

Page 3 of the Department of Education and Training Service Delivery Statement details government support for teachers to drive outcomes for students in Queensland schools. A key support for teachers in the classroom is the teacher aides that work under the direction of the teacher to support teaching and learning.

Minister, can you provide advice on the number of teacher aide hours provided for each region for each calendar year from 2012 to 2017?

### ANSWER:

I thank the Committee for the question.

Teacher aides play an important role to support teaching and learning in Queensland schools. They work closely with teachers to prepare and enhance learning materials and deliver educational activities.

Teacher aides also provide a wide range of support for students who need assistance to participate in educational activities and achieve learning outcomes, including our prep students.

In the 2017–18 State Budget, the Palaszczuk Government has committed to providing an additional 4000 hours of prep teacher aide time per week, to ensure all state schools with Prep enrolments may be considered for additional resources under the *Boosting Prep for Our Children's Future* initiative.

This commitment adds to the existing 9000 hours per week of extra Prep teacher aide time already committed under the *Boosting Prep for Our Children's Future* allocation.

The Department of Education and Training currently employs the equivalent of 10,132.93 full-time teacher aides within state schools across Queensland (FTE Source: MOHRI Quarter 1 2017).

Teacher aide hours are allocated to state schools based on enrolments, through the staffing allocation model. The hours directly allocated to schools in each region over the last five years are provided in Attachment 1.

In addition to the teacher aide hours per week provided through the school staffing allocations shown at Attachment 1, schools may purchase additional teacher aide hours from school funds such as the *Investing for Success* (I4S) grant.

# Teacher Aide Hours per week by School Based locations 2012 to 2017

DET Region	2012	2013	2014	2015	2016	2017
Central Queensland	25,299.3	26,127.1	26,239.9	27,186.0	27,844.2	28,034.0
Darling Downs South West	26,003.3	26,418.4	26,993.4	27,863.6	27,782.1	28,228.3
Far North Queensland	18,453.6	19,173.8	19,774.8	20,362.3	20,976.8	21,045.9
Metropolitan	62,260.4	63,013.0	64,885.8	68,972.3	71,299.0	73,925.0
North Coast	52,630.0	52,720.0	54,548.1	57,078.4	59,101.0	59,889.7
North Queensland	17,842.3	18,545.5	18,184.1	19,142.7	19,787.8	19,739.5
South East	46,788.3	47,504.3	49,843.1	54,250.3	56,358.9	57,542.2
School Based Teacher Aide						
Hours	249,277.2	253,501.9	260,469.0	274,855.5	283,149.7	288,404.6

Source: School staffing allocations.

### 2017 ESTIMATES PRE-HEARING

### **QUESTION ON NOTICE**

No. 4

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED MINISTER FOR EDUCATION AND MINISTER FOR TOURISM, MAJOR EVENTS AND THE COMMONWEALTH GAMES (HON KATE JONES MP)—

### QUESTION:

With reference to page 4 of the Department of Education and Training Service Delivery Statement, can the Minister outline how the Department of Education and Training is supporting at-risk or disengaged students?

### ANSWER:

I thank the Committee for the question.

A key priority of the Palaszczuk Government is to ensure every student is progressing on the path towards a Year 12 or equivalent qualification — we want every young Queenslander to succeed. The Department of Education and Training's recent report *Everyone's Business: Re-engaging young Queenslanders in education* outlines the key research themes underlying the Department's re-engagement work, supports the momentum being built by strong leaders across Queensland and provides the framework for future innovation.

Our schools are doing a great job of engaging and retaining students through targeted programs to support at risk and vulnerable young people such as:

- Positive Learning Centres;
- Success Coaches:
- Positive Behaviour for Learning, an evidence-based whole school approach to positive behaviour;
- Year 7 transition support programs; and
- Transition Support Services, providing intensive support to remote Aboriginal and Torres Strait Islander students and their families through the transition from primary to secondary education outside their home community.

In 2016, more than 4000 young people have been re-engaged in education. The lifetime economic benefits of per student re-engaged is estimated to be \$488,242 or more than \$2 billion across the education system.

There is also a positive community benefit:

- \$64.1 million in reduced unemployment costs;
- \$61.5 million in reduced health system cost; and
- \$27.8 million in crime and justice savings.

In recent years we have seen improvements in National Assessment Program – Literacy and Numeracy (NAPLAN) scores and the number of Year 12 completers receiving a Queensland Certificate of Education is at record highs. This Government is are also making headway to close the gap in Aboriginal and Torres Strait Islanders completing Year 12. However, there are some students who struggle and fall behind the rest of the class.

Those students who require interventions beyond what is available in a mainstream classroom are also accommodated through flexi-centres and other alternative education programs like the Queensland Pathways College. Our primary goal is to eventually reintegrate students back into mainstream classrooms or find them a sustainable alternative pathway.

We know that the causes of disengagement are often complex and multifaceted with no quick fix. Through consultation with stakeholders and grounded in research the Department has produced the *Advancing Education:* Youth Engagement Plan which was released in May 2017.

The Plan outlines 13 strategic actions designed to improve engagement for vulnerable young Queenslanders to build on our efforts to date and is already making great strides towards achieving its goals.

The Youth Engagement Alliance, comprised of identified leaders from government agencies and key stakeholders, was formed to identify improvements to collaborative efforts to address the difficult issues outside school that impact on young people's education such as insecure housing, mental health or being in out-of-home care.

Regional Youth Engagement Hubs have been established in each of the Department's seven service regions to create and implement local solutions to local issues. These hubs are tracking disengaged children and young people and supporting students back into education, training or employment. Additionally, the hubs foster partnerships and collaboration with agencies and community-based organisations working with young people.

The work is far from done, and I have tasked the Department to continue to identify system improvements and initiatives to support our most vulnerable young people.

### 2017 ESTIMATES PRE-HEARING

### **QUESTION ON NOTICE**

No. 5

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED MINISTER FOR EDUCATION AND MINISTER FOR TOURISM, MAJOR EVENTS AND THE COMMONWEALTH GAMES (HON KATE JONES MP)—

### QUESTION:

With reference to page 3 of the Department of Education and Training Service Delivery Statement, Minister please outline efforts to encourage participation in early education by Aboriginal and Torres Strait Islander children?

### ANSWER:

I thank the Committee for the question.

We want all Queensland students to get the best start to their education.

Indigenous kindergarten participation in Queensland has shown very significant improvement from the baseline participation rate of 25.5% in 2008 to 93.1% in 2016.

We are committed to reaching the 95% participation target through the following programs:

'Pre-Prep': A kindergarten program for children living in 35 discrete Aboriginal and Torres Strait Islander communities.

**Remote Kindy Pilot**: A pilot program enabling children in 38 selected rural and remote communities to attend a face-to-face kindergarten program in a composite class setting at their local state school.

**Transport Solutions**: A program increasing access to kindergarten services for children in rural and remote areas where transport is a barrier to participation.

**Foundations for Success website**: A special purpose website including videos, posters, templates, planning resources and curriculum guides to improve outcomes for children by supporting educators to deliver strengths-based programs that place Aboriginal and Torres Strait Islander children, families and communities at the core of teaching and learning.

**Big Learning Life**: A key component of The Early Years Count website which promotes the benefits of early learning and development, particularly kindergarten, to Aboriginal and Torres Strait Islander parents and carers and the wider community. It includes: the recently launched social marketing campaign, Elders as Storytellers; the animation series of Jess the early learner; and the Ngana Waguna Woori Mumba (We grow children together) artwork.

**Deadly Kindies**: A collaborative partnership between the Department and the Institute for Urban Indigenous Health (IUIH) to promote and improve the participation of children, who identify as Aboriginal and/or Torres Strait Islander in kindergarten.

**Accessible Playgroups**: An initiative delivered by Playgroup Queensland to support vulnerable children and families' participation in playgroup, with a particular emphasis on working with Aboriginal and Torres Strait Islander families and communities.

**Children and Family Centres (CFCs)**: Services which bring together early childhood education and care, family support, and child and maternal health services in one location. There are 10 CFCs in Queensland providing a range of support services to Aboriginal and Torres Strait Islander children and their families.

**Queensland Kindergarten Funding Scheme Plus Subsidy**: A subsidy to reduce the out-of-pocket expenses for eligible families with children enrolled in kindergarten.

# EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE 2017 ESTIMATES PRE-HEARING

### **QUESTION ON NOTICE**

No. 6

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED MINISTER FOR EDUCATION AND MINISTER FOR TOURISM, MAJOR EVENTS AND THE COMMONWEALTH GAMES (HON KATE JONES MP)—

### QUESTION:

With reference to SDS page 3, from 1 January 2015 how many reports (including critical incidents and other reports) have involved:

- a) drug related incidents within Queensland state schools; and
- b) weapon related incidents within Queensland state schools.

### ANSWER:

We have more than 540,000 students studying in Queensland state schools. We work hard to ensure all students are safe.

Since 1 January 2015, the number of drug related incidents reported—including legal substances such as tobacco—was 5796.

Since 1 January 2015, the number of weapons related incidents reported in Queensland state schools was 843.

### 2017 ESTIMATES PRE-HEARING

### **QUESTION ON NOTICE**

No. 7

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED MINISTER FOR EDUCATION AND MINISTER FOR TOURISM, MAJOR EVENTS AND THE COMMONWEALTH GAMES (HON KATE JONES MP)—

### QUESTION:

With reference to Budget Paper 4, page 11, table 1.4 which sets out the reprioritisation allocations of the Department of Education and Training being \$77.7 million over four years:

- a) List each of the programs/services within the Department of Education where these saving measures were achieved and the individual amounts from each program/service area that contributed to the reprioritisation allocation; and
- b) Regarding the \$42.7 million marked for reprioritisation in the 2016 budget, what areas within the Education portfolio has that money being reprioritised from this year (listed by program/service area and amount being reprioritised in each area)?

### ANSWER:

The Palaszczuk Government is investing a record \$9.8 billion in education.

The former LNP Government's "fiscal repair measures" ripped \$230 million from the Education budget and cut more than 500 teachers out of classrooms.

a. Of the four year \$77.7 million reprioritisation measure allocated against the Department of Education and Training from 2017–18, \$75.6 million relates directly to the Department, while \$1.6 million is for TAFE Queensland and \$0.4 million is for the Queensland Curriculum and Assessment Authority. This represents 0.1% of the Department's \$9.994 billion controlled budget.

For the Department, I am advised the reprioritisation amounts equate to \$10.4 million in 2017–18, \$21.5 million in 2018–19, \$21.6 million in 2019–20 and \$22.1 million in 2020–21.

The reprioritisation measures will deliver efficiencies in procurement saving and back office service delivery areas. I am advised these measures will have no impact on frontline services.

b. Regarding the \$42.7 million marked for reprioritisation in the 2016–17 budget, \$42.2 million of this relates directly to the Department, with \$255,000 for TAFE Queensland and \$183,000 for the Queensland Curriculum and Assessment Authority.

The reprioritisation measures will deliver efficiencies in procurement saving and back office service delivery areas. I am advised these measures will have no impact on frontline services.

### 2017 ESTIMATES PRE-HEARING

### **QUESTION ON NOTICE**

No. 8

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED MINISTER FOR EDUCATION AND MINISTER FOR TOURISM, MAJOR EVENTS AND THE COMMONWEALTH GAMES (HON KATE JONES MP)—

### QUESTION:

With reference to SDS page 21, how many registered teachers were:

- a) employed in schools in full-time equivalent roles across Queensland as at June 30 2017 (reported by region) and employed on contracts during 2016/17 that ended and were not renewed (reported by region) (reported separately by FTE and contract); and
- b) assigned to non-frontline roles in regional and central offices as at June 30, 2017 (reported by location); and
- c) What was the total teacher aide hours funded across each region in 2016/17 (reported by region)

### ANSWER:

In response to the first part of (a) and part (b), Table 1 in Attachment 1 provides data showing teacher full-time equivalents (FTE) within Department of Education and Training (DET) Regions and non-school locations by employment category as per the Minimum Obligatory Human Resource Information (MOHRI) Quarter 1 2017.

In relation to the second part of question (a), given MOHRI data for the June 2017 quarter is yet to be finalised, data is not presently available. It is important to note that temporary teachers play a critical role in supporting the workforce needs of Queensland State Schools, filling positions when permanent teachers take leave or are seconded to other positions, in addition to supporting special programs and projects at schools. Temporary teacher engagements may be adjusted to meet the needs of the temporary teacher or the workforce needs of the school or region.

In response to part (c), Table 2 in Attachment 1 provides a list of all teacher aide hours within DET regions allocated by the Department's staffing models based in 2017. This data does not include school purchased teacher aide hours.

Table 1: Total Teachers by DET Regions by School/Non-School Category 2017

			Employment	Category		
	DET Region	Permanent	Temporary	Casual	Contract	Total Teachers
	Central Queensland	3,741.22	159.00	88.22	-	3,988.44
	Darling Downs South West	3,209.32	502.90	69.41	-	3,781.63
_	Far North Queensland	2,679.34	380.14	49.64	4.00	3,113.12
School	Metropolitan	9,449.13	2,229.83	270.16	11.00	11,960.12
Sch	North Coast	7,700.25	1,320.41	228.32	6.00	9,254.98
0,	North Queensland	2,683.54	183.61	46.84	1.00	2,914.99
	South East	7,500.92	1,597.69	217.64	7.00	9,323.25
	School Based Total	36,963.72	6,373.58	970.23	29.00	44,336.53
	Central Office	13.00	2.00	1.00	-	16.00
	Central Queensland	1.00	-	-	-	1.00
<u> </u>	Darling Downs South West	3.80	-	-	-	3.80
þ	Far North Queensland	2.00	1.00	-	-	3.00
Non-School	Metropolitan	2.60	-	-	-	2.60
ÖÜ	North Coast	1.00	-	-	-	1.00
Z	North Queensland	3.00	-	-	-	3.00
	South East	1.00	3.00	-	-	4.00
	Non-school Based Total	27.40	6.00	1.00	-	34.40
Tota	l Teachers	36,986.52	6,384.18	971.23	29.00	44,370.93

Source: MOHRI Quarter 1 2017

Table 2: Total Teacher Aide Hours per Week by DET Regions 2017

DET Region	2017 Total Teacher Aide Hours Per Week
Central Queensland	28,033.99
Darling Downs South West	28,228.32
Far North Queensland	21,045.91
Metropolitan	73,924.99
North Coast	59,889.65
North Queensland	19,739.55
South East	57,542.22
Total Teacher Aide Hours	288,404.63

Source: 2017 Staffing Model

### Notes:

<sup>1.</sup> MOHRI snapshot utilises the substantive position recorded in the Department's Human Resource Information System at the time of the relevant quarterly snapshot.

<sup>2.</sup> This QoN response has been compiled using MOHRI Quarter 1 (March) 2017. The official results for June (Quarter 2) 2017 have not yet been finalised.

### 2017 ESTIMATES PRE-HEARING

### **QUESTION ON NOTICE**

No. 9

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED MINISTER FOR EDUCATION AND MINISTER FOR TOURISM, MAJOR EVENTS AND THE COMMONWEALTH GAMES (HON KATE JONES MP)—

### QUESTION:

With reference to SDS page 7, what is the overall total cost of outstanding maintenance projects for Queensland schools from 1 January 2015 to current; and what are Queensland's top 10 schools with the most expensive maintenance projects that are still outstanding as at 30 June 2017, including details of individual maintenance projects outstanding?

### ANSWER:

The former LNP Government left behind a \$260 million school maintenance backlog.

We have already reduced this to \$154 million.

Our record four-year, \$750 million maintenance investment and a more efficient approach to school maintenance including asset life cycle assessments is helping address school maintenance priorities.

Schools with the highest maintenance costs are detailed below. This includes maintenance works where the Department of Education and Training has determined that the best long-term and cost-effective outcome for taxpayers is to deliver a renewal or new building project through our infrastructure program.

For example, because we are taking a long-term lifecycle approach to school maintenance, the works detailed for Roma State College include a range of works not just urgent maintenance needs.

### Top 10 Schools with the most expensive maintenance projects:

Roma State College – Middle Emerald State High School Chancellor State College Clontarf Beach State High School Cavendish Road State High School Kepnock State High School Dakabin State High School Gympie State High School Walkervale State School Roma State College – Senior

The individual projects are listed in Attachment 1.

The Department will continue to work with these schools to ensure that maintenance projects are dealt with on a priority basis and in conjunction with other infrastructure projects planned for the schools to ensure value for money and integrated responses to school infrastructure requirements.

		1			NG MAINTENANCE PROJECT	<u>'S</u>			D 01 0 11 - 1
Roma State College - Middle Campus	Emerald SHS	Chancellor State College	Clontarf Beach SHS	Cavendish Road State High School	Kepnock State High School	Dakabin State High School	Gympie State High School	Walkervale State School	Roma State College - Senior Campus
teplace timber garden edging.	Replace damaged sections, leave in good order - Significant sections damaged	The pavers are raised and uneven.	Further investigate cause and prepare remedial action plan - Stormwater drainage blocked causing flooding	g Relay payers NW Blk M	Replace existing gutter protection to admin block and recommend installation of gutter protection to blocks D, Q and A.	Plumber to investigate flooding to the courtyard area	Remove and replace with new	Clear furniture stacked against FHR.	Replace aluminium park bench planks.
eplace section of kerbing.	Further investigate cause and prepare remedial action plan - Electrical supply - frequent blackouts and surges	Replace the bitumen carpark.	Unblock drains clear all debris and leave in workin order - Blocked drainage causing localised floodin	g	Reinstate dropped fan cowling	Roof plumber to inspect and report on roof condition and leaks.		Remove and replace with fibre cement.	Replace pavers.
replace section of kerbing.	Further investigate cause and prepare remedial	neplace the bitumen carpark.	Maintain vegetation, clean down affected surface		Remstate dropped ran cowning	Condition and leaks	Structural engineer to inspect rising damp	Remove and replace with hore tement.	nepiace pavers.
e-work ground levels to shed.	action plan - Significant structural movement - element damage	Re-lay pavers	area and provide gutter guards - Overhanging tree depositing significant debris on roof and gutters		Replace or repair window mechanism.	Installation of ceiling vents to print and copy room.		Structural Engineer to report on structural cracks to wall linings.	Replace concrete.
Re-connect fence rail pipes.	Repair unit - replace the damaged element - Element damaged	Re-lay pavers	Further investigate cause and prepare remedial action plan - Issues with Water Supply	Replace rotten retaining wall Vblk	Replace damaged roof sheets.	Replace faulty air conditioner unit		Structural Engineer to report on structural cracks to wall linings.	Replace timbers & paint seating.
Replace timber garden edging.	Re-fix all loose fasteners in place - Fasteners protruding posing a safety hazard	Replace uneven pavers	Renew - Metal/Steel - External Stairs	Replace the missing chain wire W hall	Clean gutters and recommend installation of gutter protection.	Engineer to inspect and report on air flow and ventilation	Remove and replace broken glass panel	Replace corroded AC brackets	Replace concrete.
Replace timber garden edging.	Re-fix all loose fasteners in place - Fasteners protruding posing a safety hazard Install Bird Screens and ensure fan is cleaned	Re-lay pavers	Renew - Steel - Painted - Downpipes	Replace chequer plate to path NE CBlk	Clean gutters and recommend installation of gutter protection.	Investigate roof leaks	Reinstate or replace dislodged glass panel	Structural Engineer to report on structural cracks to stairs	Replace pavers.
Replace timber garden edging.	regularly - Commercial extraction fans not being cleaned	Re-lay pavers	Renew - Timber Framed - Windows	Resurface bitumen roadway Sth L&K 420sqm	Camera inspection by plumber.	Clean gutters and recommend installation of gutter protection.	Clean gutters and recommend installation of gutter protection.	Insulate and line internal walls of classroom	Replace concrete.
Replace concrete.	Electrician to make safe all affected wiring - Insufficient power outlets	Re-lay pavers	Renew - Louver Metal / Glass - Windows	Replace gravel to Mblk bldg perimeter	Investigate drainage design to alleviate flooding issues.	Engineer to inspect and report on large cracks in wall	Reinstate dropped fan cowling	Insulate and line internal walls of classroom	Replace pavers.
					Replace approx. 500 L/M of galvanised bore water pipework from the bore pump, inc approx. 10				
Retie wire to bottom rail.	Replace element - Significant wear due to heavy localised use	External repaint of the Playground.	Renew - Kitchen Cupboards (Standard Domestic) - Internal Fixed Furniture	Repair capping to retaining wall STH SED		p Engineer to inspect and report on large cracks in wall	Investigate door frame possible termite activity, Replace frame.	VJ single skin cladding needs replacing and repaint	Replace concrete.
Replace the loose top fence rail.	Repair roof and ceiling elements - Water penetration surface stain - roof leaks	Replace damaged fascia sheeting	Renew - Flat Metal/Steel - Roof Cladding	Resurface the bitumen gate5 carpark	Replace louvered windows.	Clean down mould from wall and repaint	Replace structural post	Reinstate cladding.	Replace concrete path.
Replace timber garden edging.	Repair roof leak and replace (if mould) or clean carpet - Water penetration surface stain - roof leak	External renaint of covered area	Renew - Steel - Painted - Downpipes	Replace cracked uneven concrete NE D Blk	Install safety handrail.	Clean mould from fibre cement sheet and downpipes. Paint with mould resistant paint.	Clean gutters and recommend installation of gutter protection.	Structural engineer to investigate failed rafters and possible termite activity as there are reports of activity in the past.	Replace water tank.
	Service and or repair the Cassettes - Significant					Replace section of guttering's and clean out all	Clean gutters and recommend installation of		
Replace concrete.  Replace chain wire.	wear due to element failure  Replace missing sections and leave in good order - Significant lengths missing	External repaint of Block  Replace carpet floor coverings.	Renew - Cement sheet - Soffit & Eaves  Renew - Timber Framed - Windows	Resurface the bitumen roadway-Gate 5  Relay the uneven pavers Sth Cblk	Paint raised edges of concrete.  Install new grease trap cap.	existing gutters  Replace and repaint damaged section of ceiling in the courtyard		Repair sagging roof sheets.  Roof plumber to investigate source of roof leak	Replace concrete.  Replace pavers.
	Repair roof leak and make good to affected elements - Water penetration surface stain - roof						Clean gutters and recommend installation of		
Replace concrete.	leak	Replace sheet vinyl floor coverings	Renew - Louver Metal / Glass - Windows	Retie loose chainwire MPC	Replace corroded fence panel.	Re-glue down lifting joins in vinyl floor	gutter protection.	Repair plasterboard ceiling and repaint.	Replace section of concrete slab.
Replace timber garden edging.	Re-fix all loose fasteners in place - Fasteners protruding posing a safety hazard	External repaint of Block	Renew - Workbench - Laminate - Internal Fixed Furniture	Replace missing grate to drain Sth D blk	Replace missing fence panel and gate	Seal leaking skylight and reinstall remaining skylight hanging from ceiling	Repair or replace corroding Steel beam to shade structure	Repair potholes to carpark and road.	Repaint timber bench seats.
Replace paved areas with concrete.	Prepare remedial action plan to install additional surface water drainage - Ground surface erosion- poor stormwater management	Replace sheet vinyl floor coverings	Renew - Shelving Timber - Internal Fixed Furniture	Panlaco missing timber slats NIW G Plk	replace missing downpipes	Replace rot affected timbers to walkway	Repair or replace lifting pavers	Clean stormwater pit and install filtration to	Clean out all stream water pits/drains.
	Repair roof and ceiling elements - Water		Renew - Workbench - Laminate - Internal Fixed					prevent silting.  Replace corroded fence panels and make	
Replace timber garden edging.	penetration surface stain - roof leaks	External repaint of Block	Furniture  Resour Cuphords (Storage Internal Fixed	Replace rusted chainwire Netball cts	Roof plumber to investigate source of roof leak	Replace concrete slab to transformer  Plumber to inspect and report on water pooling	Replace damaged Aluminium seating.	consistent.	Resurface bitumen area.
Replace timber garden edging.	Renew - Timber - Paling - Fencing & Gates	Replace the split and damaged doors.	Renew - Cupboards / Storage - Internal Fixed Furniture	Replace & secure chequer plate S OBIk	Replace damaged ceiling tiles.	from the rear door to the southern side of the building.	Fence corroding suggest replacement.	Replace missing fence panels.	Repair concrete slab.
Re-align/replumb fence posts.	Renew - Timber - Access Ramps	Replace carpet floor coverings.	Renew - Shelving Timber - Internal Fixed Furniture Renew - Kitchen Cupboards (Standard	Replace the paved area bin encl W D Blk	Replace corroded gutters.	Replace missing timber to bench seat and paint Engineer to inspect and report on condition on	Structural Engineer to investigate movement in wall, Repair leaning brick wall.  Structural Engineer to investigate movement to	Highlight risen edges to external concrete footpath.	Remove bitumen.
Replace chainwire.	Renew - Line Marking - Playground Surfaced Areas	Internal repaint of Block	Commercial) - Internal Fixed Furniture	Repair damaged retaining wall Sth SED	Roof plumber to investigate source of leaks.	corrosion to steel to all walkways  Concrete to be ground down within acceptable	brick wall, Repair.	Resurface existing courts including line markings	Replace timber fence to the Canteen.
Replace/clean various sewer lines.	Renew - Brick Pavers - Paved Areas	External repaint of Block	Renew - Metal/Steel - External Stairs	Replace cracked concrete NE NBIk	Ceiling tiles to be replaced.	tolerance Repair/replace damaged section of court to the	Replace deteriorating pillar.	Plumber to investigate faulty pool pump.	Replace pavers.
Remove soil build up.	Renew - Masonry - Retaining Walls	Repair ceiling grid	Renew - Steel - Painted - Downpipes	Repair damaged wall North Mblk	Roof plumber to investigate source of leaking roof	f north east corner	Clear stormwater man holes, install filter.	Replace splintering timber table with Aluminium.	Replace chain wire.
Service the diesel fire pump.	Renew - Carpark - Asphalt - Roads & Carparks	Internal repaint of Block	Renew - Timber Framed - Windows	Replace uneven concrete E~F	Ceiling to be repaired/repainted	Replace wire chain wire mesh to gate to bike enclosure  Replace rust affected wall panelling to the	Retaining wall has large structural crack structural engineer to Investigate. Replace damaged wall. roof plumber to investigate source of roof leak and	Install ceiling exhaust to disabled toilets.  d Clean gutters and recommend installation of	Remove concrete slab.
Re-align fence post.	Renew - Roads - Unsealed - Roads & Carparks	Replace carpet floor coverings.	Renew - Louver Metal / Glass - Windows	Relay pavers N-OBIk to the paved area	Roof plumber to investigate source of leaking roof		repair  Mould to be cleaned with bleach, repainted with	gutter protection.	Replace pavers.
Replumb fence posts.	Renew - Timber (Painted) - Fascia	Replace sheet vinyl floor coverings	Renew - Metal/Steel - External Stairs	Repair matting to surface drains top ova	Ceiling to be repaired.	Electrician to investigate power outages  Replace fencing wire to 3 sections of fence behind	mould resistant paint. Ventilation could be improved.	AC mechanic to investigate split system to find source of leak	Replace chain wire & fittings.
Replace concrete garden edging.	Renew - Cooker / Stove - Appliances	External repaint of Block	Renew - Steel - Painted - Downpipes	Replace capping blocks to Netball wall	Replace ceiling fan, end of life. Clear gutters/ downpipes and recommend	the multi purpose court  Electrician to investigate tripping power points to 2	new	Repair wall linings.	Replace pavers.
Replace raised concrete.	Renew - Timber - Floors & Bearers (Structure Only)	Internal repaint of Block	Renew - Timber Framed - Windows	Replace concrete path/stairs W A block	installation of gutter protection.	middle benches	AC mechanic to repair faulty AC or replace Mould to be cleaned with bleach, repainted with	Investigate termite activity.	Replace the concrete
Replace concrete.	Renew - Steel - Painted - Downpipes	Replace sheet vinyl floor coverings	Renew - Louver Metal / Glass - Windows	Replace damaged chequer plate cover CBIk	Renew - Laminated Working Bench - Fixed Furniture	Install new lock to door	mould resistant paint. Ventilation could be improved.	Wall linings and skirting boards to be replaced.	Replace pavers with reinforced concrete
Replace concrete.	Renew - Cement Sheet - External Building Finishes (excluding Paint)	Replace carpet floor coverings.	Renew - Metal/Steel - External Stairs	Repair damaged seating Sth A block	Renew - Shelving - Particleboard; laminate - Im - Fixed Furniture Renew - Door; Timber; Core - Internal Doors	Engineer to inspect and report on deflection in timber ceiling  Replace damaged masonite wall sheeting and	Clean gutters and recommend installation of gutter protection.  Roof plumber to investigate source of roof leak	Remove corrosion build up and paint surface	Replace paved path
Replace timber garden edging.	Renew - Timber - Access Ramps	External repaint of Block	Renew - Flat Metal/Steel - Roof Cladding	Concrete eroded footpath NE Main Oval	(excluding fire doors)  Renew - Floor - Carpet Tile; Commercial Quality -	repaint  Engineer to inspect and report on building	and repair.	Renew - Wall - Metal cladding Stl - External Walls Renew - Shelving - Particleboard; laminate - Im -	Patch & repaint wall.
Replace concrete path.	Renew - Timber (Solid) - Internal Floor Finishes	Replace sheet vinyl floor coverings	Renew - Steel - Painted - Downpipes	Replace capping blocks to wall NE HBlk	Internal Floor Finishes	movement to weatherboards  Replace rotten timber post. Scrap defective paint,		Fixed Furniture	Replace missing rubber.
Replace concrete edging.	Renew - Air Handling Units - Air Handling Units	Internal repaint of Block	Renew - Timber Framed - Windows	Replace block retaining wall L-K	Renew - Floor - Tiles; Ceramic - Internal Floor Finishes Renew - AC Room; Cool/Heat; 3.45kW/3.2kW -	prep and repaint timber posts and beams to eastern external of building Plumber to inspect and report on very frequent	structural Engineer to investigate movement in wall	Renew - Door Accordian; 38 STC - Internal Doors (excluding fire doors)  Renew - Door; Timber; Core - Internal Doors	Replace missing PVC duct covers.
Replace concrete path.	Renew - Sliding - Glass Aluminium - External Doors Renew - Aluminium Framed / PVC - Operable Walls		Renew - Louver Metal / Glass - Windows Renew - Kitchen Cupboards (Standard Domestic) -		Room Air Conditioners	blockages to the sewer line to B block.  Engineer to inspect and report on large cracks in	Roof plumber to investigate source of roof leak	(excluding fire doors)  Renew - Door; Timber; Solid - Internal Doors	Replace broken rubber.
Replace concrete.	(Accordion Doors)	Replace carpet floor coverings.	Internal Fixed Furniture	Replace block retaining wall Sth-KBlk	Renew - Windows Louvres; Glass; m2 - Windows Renew - Cupboard & Benchtop [Im] - Fixed		Repair damaged gyprock ceiling and cornice  Roof plumber to investigate source of roof leak to		Replace missing tile to entry.
Replace timber garden edging. Replace concrete pathway.	Renew - Fascia Gutter - Colorbond - Guttering  Renew - Timber Paling - External Building Finishes (excluding Paint)	Internal repaint of Block  Replace sheet vinyl floor coverings	Renew - Vinyl - Internal Floor Finishes  Renew - Kitchen Cupboards (Standard Domestic) - Internal Fixed Furniture	Replace cracked &uneven concrete NE-Ablk  Replace damaged drains Sth of ovals	Furniture  Renew - Floor - Carpet; Commercial - Internal Floo Finishes	Replace sewer grate.  or  Remove and dispose of the existing stage	fume cabinet.  Replace damaged asbestos vent pipe	Furniture  Renew - Cupboard & Benchtop [Im] - Fixed  Furniture	Refix the wall sheeting.  Replace besser block walls.
			Renew - Workbench - Laminate - Internal Fixed		Renew - Floor - Carpet; Commercial - Internal Floo	or Remove timber screening and palisade gates to	Clean gutters and recommend installation of	Renew - Laminated Working Bench - Fixed	
Replace timber garden edging.	Renew - Brick Pavers - Paved Areas  Renew - Kitchen Cupboards (Standard Domestic) -	Internal repaint of Block	Furniture	Stabilise rock wall & provide rail BBall	Finishes	front of staffroom  Structural engineer to inspect and report on	gutter protection.  Inspect termite damaged wall for further damages and repair, termite barriers should be inspected	Furniture  Renew - Bag Rack; Steel Frame [Lm] - Fixed	Replace missing light diffuser covers.
Replace concrete.	Internal Fixed Furniture  Renew - Reception Counters - Internal Fixed	External repaint of Block	Renew - Metal/Steel - External Stairs	Replace deterioated timber seating NW M	Renew - Windows Louvres; Glass; m2 - Windows	deflection in structural beam Relocate bookshelves covering door to adjacent	with annual inspections.  Roof plumber to investigate roof to find source of	Furniture  Renew - Locker; two; enamel finish steel - Fixed	Replace rubber to door stop.
Replace timber garden edging.	Furniture  Renew - Split System (4 -6 KW) Cooling - Split &	Internal repaint of Block	Renew - Steel - Painted - Downpipes	Replace cracked concrete path L~K.	Renew - Windows Louvres; Glass; m2 - Windows		leak, timber mouldings have dry rot.	Furniture	Replace carpet to entry.
	Packaged DX Systems	Rpl sheet vinyl floor coverings	Renew - Timber Framed - Windows	Replace brick retaining wall Sth D Blk	Renew - Windows Louvres; Glass; m2 - Windows	ventilation to chemical storage	Boundary Walls / Fences / Gates	Renew - Floor - Vinyl Sheet - Internal Floor Finishes	External repaint.
Replace concrete.		,	Banau Vitahan Control 1 10		Bonous Bontos Mitchendenia : 100 51	Roof plumbor to intd	Bonous Chaol Characterist [as 2] C 11 11 11		
Replace concrete. Re-level link blocks.	Renew - Split Systems  Renew - Split System (6+ KW) Cooling - Split & Packaged DX Systems	Replace sheet vinyl floor coverings	Renew - Kitchen Cupboards (Standard Domestic) - Internal Fixed Furniture Renew - Kitchen Cupboards (Standard Domestic) -	Relay pavers to the paved area btwn P~M	Renew - Pantry - Kitchen;laminated;0.6m - Fixed Furniture Renew - Shelving - Particleboard; laminate - Im -	Roof plumber to inspect and report on roof condition and leaks	Renew - Steel Structure [m2] - Outbuildings / Sheds Renew - SLAB CONCRETE; 100mm thick m2 - Paved	Renew - Paint - External - External Painting	Ease cubicle door.

				TOP 10 SCHOOLS - OUTGOIN	NG MAINTENANCE PROJECTS	3			
Roma State College - Middle				Cavendish Road State High					Roma State College - Senior
Campus	Emerald SHS	Chancellor State College	Clontarf Beach SHS	School		Dakabin State High School	Gympie State High School	Walkervale State School	Campus
Re-tie top & bottom rails to chain wire.	Renew - Carpet - Internal Floor Finishes	Internal repaint of Block	Renew - Kitchen Cupboards (Standard Domestic) Internal Fixed Furniture	Replace timber retaining wall W Hblk	Renew - Door; Timber; Solid - Internal Doors (excluding fire doors)	Remove and dispose of existing 96m of damaged fencing	Renew - Roof - Metal; Steel - Roofing	Renew - Roof - Metal; Steel - Roofing	Reseal & patch wall.
Replace paved areas with concrete.	Renew - Split System (4 -6 KW) Cooling - Split & Packaged DX Systems	Internal repaint of Block	Renew - Metal (Painted) - Railings	Realign the posts and rails NE C Blk	Renew - Floor - Vinyl Tiles; Semi Rigid - Internal Floor Finishes	Patch repair damaged section of wall and repaint	Renew - Ceiling - Plasterboard - Ceilings	Renew - Floor - Concrete - Floors & Bearers	Replace missing rubber.
Replace concrete pathway.	Renew - Aluminium shade louvres - External Building Finishes (excluding Paint)	Internal repaint of Block L.	Renew - Surfacing - Synthetic Grass - Fenced Courts	Clear&repair stormater outlet lower oval	Renew - Splashback; Laminate/Tile - m2 - Internal Walls / Partitions / Risers	Replace dented metal downpipes	Renew - Laminated Working Bench - Fixed	Renew - Floor - Vinyl Tiles; Semi Rigid - Internal Floor Finishes	Replace toilet suites.
	Renew - Workbench - Timber - Internal Fixed		Courts	·	Renew - Windows;AL;Commercial;single fixed -	Engineer to inspect and report on large cracks in	Renew - Door Accordian; 38 STC - Internal Doors	Renew - Door AL; Double; Hinge; 1.8m glass -	
Replace concrete to the pathway.	Furniture	External repaint of Block L.		Replace damaged drain Nth top Oval	Windows Renew - Cupboard & Benchtop [Im] - Fixed	wall Engineer to inspect and report on large cracks in	(excluding fire doors)  Renew - Door; Timber; Core - Internal Doors	External Doors (excluding Fire Doors)  Renew - Floor - Carpet; Commercial - Internal Floor	Replace washers to the water cooler.
Replace section of kerb & guttering.	Renew - Stumps - Metal - Stumps	Replace sheet vinyl floor coverings		Replace cracked and uneven concrete E-H	Furniture  Renew - Floor - Carpet; Commercial - Internal Floor	wall Renew - Floor - Stud: rubber non-slip mat - Floors	(excluding fire doors)	Finishes	Install new door stops.
Remove & relay concrete link blocks.	Renew - Paint - External Painting	External repaint of Block		Replace the chain wire Sth Hall	Finishes	& Bearers Renew - Gate; Paling;0.9m wide - Boundary Walls	Renew - Floor - Vinyl Sheet - Internal Floor Finishes	Renew - Floor - Vinyl Sheet - Internal Floor Finishes Renew - Wall - Cement render; Internal - Internal	Replace broken hinges.
Resurface bitumen carpark.	Renew - Timber - Boards - External Floor Finishes	Replace the kiln.		Straighten & replace rails NE lower oval	Beams	Fences / Gates	Internal Walls / Partitions / Risers	Walls / Partitions / Risers	Replace the carpet
Replace cracked concrete.	Renew - Suspended Acoustic Tile - Ceilings	Repaint internal surfaces		Repair damaged retaining wall/garden??	Renew - Park Bench Seat - Fixed Furniture	Renew - Steel Structure [m2] - Columns & Beams	Renew - Floor - Vinyl Sheet - Internal Floor Finishes	Renew - AC;split; 6.3kW; Cool; 7.2kW heat [65m2] - Split & Packaged DX Systems	Reinstate missing aluminium duct covers.
Remove garden edging.	Renew - Standard - Timber Solid - External Doors	Replace sheet vinyl floor coverings.		Replace cracked concrete NW Gblk	Renew - Roof - Downpipes - Roofing	Renew - Park Table - AL; Steel - Fixed Furniture	Renew - Floor - Vinyl Sheet - Internal Floor Finishes	Renew - Floor - Vinyl Sheet - Internal Floor Finishes	Cut off above sink
Replace kopper logs.	Renew - Bathroom Cabinetry - Internal Fixed Furniture	Internal repaint of Block M		Replace concrete slab to trees L~K	Renew - Roof - Gutter Fascia; Timber - Roofing	Renew - Shelving - Steel Frames timber Shelves; I - Fixed Furniture	m Renew - Splashback; Laminate/Tile - m2 - Internal Walls / Partitions / Risers		Replace missing light diffuser cover.
nepiace ropper logs.	Turniture	ппетна герані от віоскім		Replace concrete siab to trees E. K.				Spire & rackaged DA Systems	Replace missing light unruser cover.
Replace timber edging.	Renew - Surfacing - Asphalt - Fenced Courts	External repaint of Block		Replace damaged drain Sth Vblock	glass - External Doors (excluding Fire Doors)	Renew - Wall hung cupboard [Item] - Fixed Furniture	Renew - AC;split; 2.6kW; Cool;3.6kW heat [30m2] - Split & Packaged DX Systems	Renew - Park Table - AL; Steel - Fixed Furniture	Replace missing aluminium duct covers.
Replace timbers on fixed seating.	Renew - Shade cloth - Roof Cladding	Replace carpet floor coverings.		Replace chequer plate to drain SE Netbal	Renew - Cupboard & Benchtop [lm] - Fixed Furniture	Renew - Floor - Carpet; Commercial - Internal Floor Finishes	r Renew - Shelving - Particleboard; laminate - Im - Fixed Furniture	Renew - Goal Post; Combined Basketball; Netball - Fenced Courts	Re-fix door closure.
Replace timber retaining edging.	Renew - Metal - Fascia	Replace sheet vinyl floor coverings		Repair V blk timber retaining wall		Renew - Floor - Vinyl Tiles; Semi Rigid - Internal Floor Finishes	Renew - Kerb & guttering - Roads & Carparks	Renew - BITUMEN; Pavement; 150mm - Paved Areas	Replace carpet tiles.
					, , ,	Renew - Sports Floor; vinyl sheet; 5.5mm - Interna			
Replace concrete pit cover.	Renew - PVC - Downpipes	Internal repaint of Block		Replace timber rails&palings Gblk courty	Renew - Cupboard & Benchtop [Im] - Fixed	Floor Finishes  Renew - Paving;CLAY; Standard; 230x230x60 -	Sheds  Renew - Timber - Structure [Lm] - Outbuildings /	Renew - Paint - External - External Painting Renew - Handrail; Timber - External Stairs,	Ease entry door.
Duplicate water supply.	Renew - Timber - External Walls (Structure Only) Renew - Metal / Steel Frame - Roofing (Structure	Internal repaint of Block		Replace the corroded C channel	Furniture  Renew - Floor - Carpet; Commercial - Internal Floor	Paved Areas Renew - Shelving - Steel Frames laminate shelves	Sheds Renew - BITUMEN; Pavement; 150mm - Paved	Balconies & Verandahs Renew - Stairs; Concrete; Steel Stringers; 1m wide -	Replace duct covers.
Remove soil build up from bottom rail.	Only)	Rpl sheet vinyl floor coverings		Remove and replace SED UCA guttering		Im - Fixed Furniture Renew - AC Room; Cool/Heat; 4.3kW/3.9kW -	Areas  Renew - Paving: CONCRETE; 100mm thick m2 -	External Stairs, Balconies & Verandahs Renew - BITUMEN; Pavement; 150mm - Paved	Replace missing tile.
Replace concrete.	Renew - Fascia Gutter - Colorbond - Guttering	External repaint of Block		Replace the corroded roof sheeting.		Room Air Conditioners	Paved Areas	Areas	Replace carpet.
Replace chain wire	Renew - PVC - Downpipes	Replace carpet floor coverings.		Replace broken light fittings H-K		Renew - Window - Louvred; Metal; Pwd; Fixed (m2) - Windows	Renew - Roof - Metal; Steel - Roofing	Renew - Car park & kerbing - Roads & Carparks	Replace missing light diffuser covers.
Prune back overhanging branches		Rpl sheet vinyl floor coverings		Replace field gully grate & drain F Blk		Renew - Ceiling - Tiles; Acoustic; Prefinished - Ceilings	Renew - Door; Single; Slide; 0.9m - External Doors (excluding Fire Doors)	Renew - BITUMEN; Pavement; 150mm - Paved Areas	Replace missing handle.
Prune back overhanging trees		External repaint of Block		Correctly fit the concrete lids ILU		Renew - Ceiling - Tiles; Acoustic; Prefinished - Ceilings	Renew - Wall - Metal cladding Stl - External Walls	Renew - Bollard; Timber; Painted; 1-2m - Roads & Carparks	Replace missing duct covers.
				,	Renew - BITUMEN; Pavement; 150mm - Paved		Renew - SLAB CONCRETE; 100mm thick m2 - Paved		
Remove trees		Internal repaint of Block		Correctly fit the concrete lids.	Areas Renew - Paving; Gravel; Crushed Rock; m2 - Paved	Renew - Windows Louvres; Glass; m2 - Windows	Areas	Renew - Park Table - Timber - Fixed Furniture	Replace carpet flooring
Prune back all overhanging branches		Replace carpet floor coverings.		Replace field gully grate on netball pth		Renew - Windows Louvres; Glass; m2 - Windows Renew - Ceiling - Tiles; Acoustic; Prefinished -	Renew - Roof - Box Gutter - Roofing	Renew - Paint - External - External Painting Renew - Steel Structure [m2] - Outbuildings /	Reinstate dropped suspended ceiling.
Prune back all overhanging branches		Replace carpet floor coverings.		Replace missing Netball capping blocks	Boundary Walls / Fences / Gates	Ceilings Renew - Cupboard & Benchtop [lm] - Fixed	Renew - Roof - Metal; Steel - Roofing Renew - Paving: CONCRETE; 100mm thick m2 -	Sheds	Reglue cover strip.
Prune back all overhanging branches		Internal repaint of Block		Concrete top BBALL retaining wall		Furniture	Paved Areas	Renew - Paint - External - External Painting	Ease striker plate.
Reclip existing guttering.		Wash down external surfaces		Replace concrete spoon drains ovals	Sheds	Renew - AC;split; 2.6kW; Cool;3.6kW heat [30m2] Split & Packaged DX Systems	Renew - Roof - Gutter - Roofing	Renew - Bike Rack; Single - Outdoor Furniture (Fixed)	External repaint
Replace timbers to seating.		External repaint of Block		Replace section (SW-K blk) of concrete	Renew - SLAB CONCRETE; 100mm thick m2 - Paved Areas	Renew - SLAB CONCRETE; 100mm thick m2 - Pave Areas	d Renew - Steel Structure [m2] - Outbuildings / Sheds	Renew - Roof - Downpipes; PVC - Roofing	Reglue carpet to concertina door.
Repaint all posts & fascias.		Investigate and repair roof leaks.		Repair erroded surface to Gate5 Car Park	Renew - Wall - Fibrecement - External Walls	Renew - Fence - Wire; Four Lines; Gal posts - Boundary Walls / Fences / Gates	Renew - Door; Auto AL Hinge; Single Door - External Doors (excluding Fire Doors)	Renew - Roof - Gutter - Roofing	Reglue carpet to concertina door.
Replace paving with concrete.		Replace carpet floor coverings.		Replace duct lid for switchboard keyrm	Renew - Wall - Metal cladding Stl - External Walls	Renew - Retaining Walls; Pine Sleeper - Retaining		Renew - Wall - Timber panel - External Walls	Reinstate aluminium duct covers.
				,	Renew - Timber - Structure [Lm] - Outbuildings /	Renew - Edging CONCRETE; 100mm thick Im -	Renew - Floor - Carpet; Commercial - Internal Floor		
Replace concrete pathway		Internal repaint of Block		Replace the threshold B8/7 door	Sheds	Roads & Carparks	Finishes  Renew - Ceiling - Tiles; Acoustic; Prefinished -	Renew - Ceiling - Plywood - Ceilings Renew - Decking - Timber; External - External Floor	Engage engineer
Replace paved area		External repaint of Block		Replace the stained carpet		Renew - Roof - Downpipes; PVC - Roofing Renew - Shelving - Steel Frames/Beams; adj	Ceilings  Renew - Floor - Carpet: Commercial - Internal Floor	Finishes  Renew - Floor - Carpet; Commercial - Internal Floor	Replace mesh.
Replace concrete pathway		Replace sheet vinyl floor coverings.		Replace corroded fans B3,4,19,28		Shelves; lm - Fixed Furniture	Finishes  Renew - Floor - Tiles; Ceramic - Internal Floor	Finishes	Replace the entry doors
Replace lifting concrete		Internal repaint of Block		Replace the ductwork cover Keyrm		Renew - Wall - Metal cladding Stl - External Walls	Finishes	Renew - Floor - Vinyl Sheet - Internal Floor Finishes	Re-connect TV aerial cable.
Replace section of concrete		Replace carpet floor coverings.		Renail the decking boards	Renew - Roof - Gutter - Roofing	Doors (excluding Fire Doors)	Renew - Splashback; Laminate/Tile - m2 - Internal Walls / Partitions / Risers	Renew - Paint; Internal Floor - Internal Painting	Patch & paint wall.
Replace concrete footpath		Replace sheet vinyl floor coverings		Repaint the internal surfaces	Renew - Cupboard - Upright timber - Fixed Furniture	Renew - Roof - Downpipes - Roofing	Renew - Wall - Fibrecement - Internal Walls / Partitions / Risers	Renew - Paint; Internal Walls - Internal Painting	Replace weather strip & cabin hooks
Replace concrete		Internal repaint of Block 1		Repaint the stairs	Renew - Cupboard [Item] - Fixed Furniture	Renew - Windows Louvres; Glass; m2 - Windows	Renew - Toilet partition & door; Laminate board - Internal Walls / Partitions / Risers	Renew - Wall - Louvred; AL; GAL Fixed (m2) - Windows	Remove posts.
					Renew - Shelving - Particleboard; laminate - Im -		Renew - Lattice; treated pine - External Building	Renew - Wall hung cupboard & Doors [Item] -	
Replace concrete pathway		External repaint of Block 1		Replace the worn capping to handrail		Renew - Wall - Fibrecement - External Walls	Finishes (excluding Paint)  Renew - Floor - Carpet; Commercial - Internal Floor		Engage a plumber.
Replace concrete pathway		Replace carpet floor coverings.		Repaint the concrete stairs	Renew - Paint; Internal Floor - Internal Painting	Renew - Windows Louvres; Glass; m2 - Windows Renew - Pantry - Kitchen; timber 0.6m - Fixed	Finishes  Renew - Bag Rack; Steel Frame [Lm] - Fixed	Furniture	Replace chamfer boards.
Replace concrete foot path		Replace broken & cracked sheeting		Replace the missing handles B4		Furniture  Renew - Window - Louvred; Metal; Pwd; Fixed	Furniture  Renew - Bag Rack; Steel Frame [Lm] - Fixed	Renew - Paint; Internal Walls - Internal Painting Renew - Splashback; Laminate/Tile - m2 - Internal	Patch & paint wall.
Replace uneven concrete		Replace carpet floor coverings.		Replace the cacked glazing stairwell	(excluding fire doors)	(m2) - Windows Renew - Ceiling - Tiles; Acoustic; Prefinished -	Furniture	Walls / Partitions / Risers Renew - Wall - Plaster - Internal Walls / Partitions /	Re-glue wall tiles.
Replace uneven concrete		External repaint of Block 2		Service the windows	Renew - Park Table - Timber - Fixed Furniture	Ceilings	Renew - Cupboard & Benchtop [lm] - Fixed Furniture	Risers Risers - Internal Walls / Partitions /	Replace wall tiles.
Replace concrete pathway		Internal repaint of Block 2		Repaint the floor		Renew - Windows Louvres; Glass; m2 - Windows		Renew - Floor - Vinyl Sheet - Internal Floor Finishes	Re-connect downpipe to base.
Replace concrete pathway		Replace sheet vinyl floor coverings		Repair the bag rack		Renew - Fence - Chainmesh; gal;1.8m; top rail; tube posts - Boundary Walls / Fences / Gates	Renew - BITUMEN; Pavement; 150mm - Paved Areas	Renew - Floor - Vinyl Sheet - Internal Floor Finishes	Replace shower rose.
Replace concrete path		Internal repaint of Block 3		Repaint the internal surfaces		Renew - Gate; Chainmesh; gal;1.8m; 2m wide - Boundary Walls / Fences / Gates	Renew - Balustrade (GAL steel);handrail/mid rail - External Stairs, Balconies & Verandahs	Renew - Floor - Carpet; Commercial - Internal Floor Finishes	
				Refix the electrical conduit from soffit	Renew - Wall - FibreBoard; Villaboard - Internal	Renew - Paint; Internal Floor - Internal Painting	Renew - Wall - Brickwork; Facebrick; External - External Walls	Renew - Fence - Safety; Steel - Boundary Walls / Fences / Gates	Replace splashback.
Replace pavers		Replace sheet vinyl floor coverings		nenx the electrical conduit from SOMIT					періасе зріазпраск.
Replace raised concrete		Replace carpet floor coverings.		Restain the verandah		Renew - BITUMEN; Pavement; 150mm - Paved Areas	Renew - Fence - Chainmesh; gal;1.2m; top rail; tube posts - Boundary Walls / Fences / Gates	Renew - Gate; Welded Wire Mesh 900mm wide; single; two pos - Boundary Walls / Fences / Gates	Re-attach toilet paper dispenser.
					Renew - Steel Structure [m2] - Outbuildings /		Renew - Balustrade (GAL steel);handrail - External	Renew - Balustrade & Handrail; Timber; 40mm	
Replace lifting concrete		External repaint of Block 3		Replace the damaged fan		Renew - Paint; Internal Floor - Internal Painting	Stairs, Balconies & Verandahs  Renew - Wall - Brickwork; Facebrick; External -		Regrout wall tiles.
Replace concrete		Replace sheet vinyl floor coverings		Replace the broken glass N C12	Renew - Timber - Structure [Lm] - Outbuildings / Sheds	Renew - Paint - External - External Painting	Renew - Wall - Brickwork; Facebrick; External - External Walls	Renew - Park Bench Seat - Fixed Furniture	Replace missing mirrors.
					Renew - Fence - Welded Wire Mesh / chicken wire		Renew - Paving: CONCRETE; 100mm thick m2 -	Renew - SLAB CONCRETE; 100mm thick m2 - Paved	
Replace concrete path		Internal repaint of Block		Restain the decking	/ shade cloth - Boundary Walls / Fences / Gates Renew - Paving;CLAY; standard; 230x110x65 -	External Building Finishes (excluding Paint)	Paved Areas  Renew - Retaining Walls; Pine Sleeper - Retaining	Areas Renew - Chainmesh security; no rail;2.1m -	Replace soap dispenser.
Replace concrete path		Internal repainting		Replace the worn carpet		Renew - Ceiling - Tile - Ceilings	Walls	Boundary Walls / Fences / Gates	Replace landing boards & step treads.

			TOP 10 SCHOOLS - OUTGOIN	NG MAINTENANCE PROJECTS	5			
Roma State College - Middle			Cavendish Road State High					Roma State College - Senior
Campus Emerald SHS	Chancellor State College	Clontarf Beach SHS	School	Kepnock State High School  Renew - Tube posts/ chicken wire / shade cloth -	Dakabin State High School Renew - Paving: CONCRETE; 100mm thick m2 -	Gympie State High School	Walkervale State School Renew - Artificial Grass; Concrete Base - Fenced	Campus
Replace concrete pathway	External repaint of Block		Repaint the internal surfaces	Boundary Walls / Fences / Gates	Paved Areas	Renew - Park Table - Timber - Fixed Furniture	Courts	Clean out roof guttering.
Replace concrete pathway	Replace carpet floor coverings.		Replace the sign	Renew - Paving: CONCRETE; 100mm thick m2 - Paved Areas	Renew - Kerb & guttering - Roads & Carparks	Renew - Cupboard & Benchtop [lm] - Fixed Furniture	Renew - Discus Cages - Fenced Courts	Internal repaint.
Replace concrete path	External repaint of Block		Replace the damaged flyscreen	Renew - Paint - External - External Painting	Renew - Fence - Chainmesh; gal;1.2m; top rail; tube posts - Boundary Walls / Fences / Gates	Renew - Toilet partition & door; Laminate board - Internal Walls / Partitions / Risers	Renew - Throw Circle; Pads; Discus; Hammer; Sho Put - Fenced Courts	Re-seal plug to hand basin.
Replace concrete	Internal repaint of Block		Replace the worn vinyl	Renew - AC;split; 6.3kW; Cool; 7.2kW heat [65m2] - Split & Packaged DX Systems	Renew - PITCH CONCRETE; 100mm thick m2 - Paved Areas	Renew - Windows Louvres; Glass; m2 - Windows	Renew - Paving: CONCRETE; 100mm thick m2 - Paved Areas	Service toilet cistern.
Grind concrete edges	Replace the corroded roofing screws.		Service the doors	Renew - Floor - Vinyl Sheet - Internal Floor Finishes	Renew - BITUMEN; Pavement; 150mm - Paved Areas	Renew - Ceiling - Tile - Ceilings	Renew - Paint - External - External Painting	Replace missing soap dishes.
Replace concrete lid	Replace carpet floor coverings.		Repair termite damaged wall Uniform shop	Renew - Park Bench Seat - Fixed Furniture	Renew - Park Table - Timber - Fixed Furniture	Renew - AC;split; 3.5kW; Cool;3.1kW heat [40m2] - Split & Packaged DX Systems	Renew - Roof - Gutter Fascia; Timber - Roofing	Replace damaged tiles.
Engage and engineer	Replace the cracked fascia and soffit.		Replace the water damaged cupboards D13	Renew - Windows;AL;Commercial;single fixed - Windows	Renew - Paving: CONCRETE; 100mm thick m2 - Paved Areas	Renew - Paint - External - External Painting	Renew - Windows; AL; Commercial; 50% Sliding - Windows	Fit new weather seals.
Repaint one wall to BSM office	Replace sheet vinyl floor coverings		Repair the concrete in the Covered Area	Renew - Floor - Carpet; Commercial - Internal Floor Finishes	1 11 111	Renew - Floor - Carpet; Commercial - Internal Floor Finishes		Remove paint off floor & re-cover.
				Renew - Floor - Carpet; Commercial - Internal Floor Finishes			Renew - Roof - Downpipes - Roofing	·
Replace hinges to cupboards.	11/12 Repaint internal surfaces		Service the cupboards D15/16		Renew - Park Bench Seat - Fixed Furniture	Renew - Ceiling - Plasterboard - Ceilings  Renew - Splashback; Laminate/Tile - m2 - Internal	Renew - Paving;CLAY; standard; 230x110x65 -	Replace splashback.
Re-glue masonite fixings.	External repaint of Block		Replace the 2 (two) external doors	Renew - Roof - Gutter - Roofing Renew - Locker; two; enamel finish steel - Fixed	Renew - Floor - Concrete - Internal Floor Finishes Renew - Door; Timber; Solid - Internal Doors	Renew - Door Screen; Security AL; mesh - External	Paved Areas Renew - Retaining Walls; Brickwork; 230mm -	Reseal plug waste to basins.
Replace the roller grill.	Replace carpet floor coverings.		Replace the carpet floor covering	Furniture  Renew - Shelving - Particleboard; laminate - Im -	(excluding fire doors)  Renew - Door; Timber; Solid - Internal Doors	Doors (excluding Fire Doors)  Renew - Door; Timber; Solid slide - Internal Doors	Retaining Walls	Service toilet cisterns.
Clean out gutters.	Repaint external surfaces		Replace the cupboards/counter top D13	Fixed Furniture  Renew - Wall hung cupboard & Doors [Item] -	(excluding fire doors)  Renew - Ceiling - Tiles; Acoustic; Prefinished -	(excluding fire doors)	Renew - Paint; Internal Walls - Internal Painting Renew - Shelving - Particleboard; laminate - Im -	Replaster sections of drummy plasterwork
Patch holes and paint.	Replace the emergency lights.		Investigate and repair roof leaks	Fixed Furniture  Renew - Work Bench & Cupboards [Item] - Fixed	Ceilings Renew - Ceiling - Tiles; Acoustic; Prefinished -	Renew - Floor - Plywood - Internal Floor Finishes	Fixed Furniture  Renew - Door Accordian - Internal Doors (excludin	Replace metal downpipe.
Resecure shadowline grid system.	Internal repaint of Block		Reglue the loose vinyl skirting	Furniture  Renew - Working Bench steel frame painted top -	Ceilings Renew - Wall - Tiles; Ceramic; Mosaic - Internal	Renew - Floor - Vinyl Sheet - Internal Floor Finishes Renew - Splashback; Laminate/Tile - m2 - Internal	fire doors)	Replace the leaver action door handle.
Replace section of bench top.	Replace sheet vinyl floor coverings		Repair water proof membrane	Fixed Furniture	Walls / Partitions / Risers	Walls / Partitions / Risers	Renew - Paint; Internal Walls - Internal Painting	Re-fix the bench seating.
Resecure the shadowline grid system.	Internal repaint of Block		Replace the pinboard	Renew - Splashback; Laminate/Tile - m2 - Internal Walls / Partitions / Risers	Renew - Roof - Skylight; dome - Roofing	Renew - Door; Timber; glazed; two panel safety glass - External Doors (excluding Fire Doors)	Renew - Paint - External - External Painting	Replace various toilets.
Replace sections of verandah sheeting.	External repaint of Block		Replace the cracked glass	Renew - Ceiling - Tiles; Acoustic; Prefinished - Ceilings	Renew - Cupboard & Benchtop [Im] - Fixed Furniture	Renew - Paint; Internal Floor - Internal Painting	Renew - Paint; Internal Floor - Internal Painting	Replace rubber seals to cistern.
				Renew - Splashback; Laminate/Tile - m2 - Internal	Renew - Cupboard - Wardrobe;cloak - Fixed	Renew - SLAB CONCRETE; 100mm thick m2 - Paved	Renew - Edging CONCRETE; 100mm thick Im -	·
Patch hole in wall & fit door stop	Replace carpet floor coverings.		Replace the dacayed decking boards	Walls / Partitions / Risers  Renew - Splashback; Laminate/Tile - m2 - Internal		Areas  Renew - Balustrade (GAL steel);handrail/mid rail -	Roads & Carparks	Re-seal plug waste & re-tighten.
Refix sheeting to veranda.	Replace sheet vinyl floor coverings		Replace the carpet	Walls / Partitions / Risers  Renew - Splashback; Laminate/Tile - m2 - Internal	=	External Stairs, Balconies & Verandahs  Renew - BITUMEN; Pavement; 150mm - Paved	Renew - Park Table - Timber - Fixed Furniture	Replace missing shower tiles.
Fit a false bottom to vanity unit	Repaint internal surfaces		Replace NW cnr missing cladding board	Walls / Partitions / Risers	Furniture Renew - Shelving - Steel Frames laminate shelves	Areas	Renew - Paint - External - External Painting	Replace the hot water system.
Replace door stops.	Replace sheet vinyl floor coverings		Replace the emergency light	Renew - Floor - Vinyl Sheet - Internal Floor Finishes	Im - Fixed Furniture Renew - Wall hung cupboard & Doors [Item] -	Renew - Goal Post; AFL - Fenced Courts  Renew - Shade Structure; Steel; Shade Sail [m2] -	Renew - Paint - External - External Painting	Replace ceiling sheeting.
Patch hole.	Replace carpet floor coverings.		Replace E Blk corroded stirrup posts.	Renew - Roof - Downpipes - Roofing	Fixed Furniture	Outbuildings / Sheds Renew - Steel Structure [m2] - Outbuildings /	Renew - Floor - Concrete - Floors & Bearers  Renew - Wall; Tiles; Ceramic - Internal Walls /	Replace cleaners sink & tapware.
Replace roof sheeting.	Internal repaint of GLA 8		Fit window restrictors	Renew - Ceiling - Tile - Ceilings	Renew - Floor - Vinyl Sheet - Internal Floor Finishe	s Sheds	Partitions / Risers	Re-weld the vinyl floor sheet joints.
Adjust the striker plate	External repaint of Block		Varnish the verandah decking	Renew - Floor - Vinyl Sheet - Internal Floor Finishes	Renew - Fence - Log Barrier; 125/150mm dia. single rail; 10 - Boundary Walls / Fences / Gates	Renew - SLAB CONCRETE; 100mm thick m2 - Paved Areas	Renew - Park Bench Seat - Fixed Furniture	Reinstate the missing tie down bolt.
Relevel bases.	External repaint of Modular 1.		Replace the fan controll knobs	Renew - Windows;AL;Commercial;single fixed - Windows	Renew - Park Bench Seat - Fixed Furniture	Renew - Stairs; Concrete; Steel Stringers; 1m wide - External Stairs, Balconies & Verandahs	Renew - Shade Structure - Timber [m2] - Outbuildings / Sheds	Replace entry doors.
Replace the split system airconditioner.	Replace concertina door.		Repair NW E11 wall.	Renew - Ceiling - Tile - Ceilings	Renew - Park Table - Timber - Fixed Furniture	Renew - Park Bench Seat - Fixed Furniture	Renew - Retaining Walls; Pine Sleeper - Retaining Walls	Replace missing tiles.
Replace timber coverstrip.	Replace carpet floor coverings.		Replace NW-Eblk missing cladding board	Renew - Ceiling - Tile - Ceilings	Renew - Paint; Internal Floor - Internal Painting	Renew - Retaining Walls precast concrete wall - Retaining Walls	Renew - Paint - External - External Painting	Replace soap dispenser.
Replace downpipe.	Replace sheet vinyl floor coverings		Replace the dacayed sash	Renew - Ceiling - Tile - Ceilings	Renew - Paving: CONCRETE; 100mm thick m10 - Paved Areas	Renew - Retaining Walls; Rock - Retaining Walls	Renew - Paint: Internal Walls - Internal Painting	Replace the entry door
			Replace E Blk corroded stirrup posts		Renew - Retaining Walls; Pine Sleeper - Retaining	Renew - AC;split; 6.3kW; Cool; 7.2kW heat [65m2]		
Replace missing downpipe	Internal repaint of Modular 1.		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Renew - Ceiling - Tile - Ceilings  Renew - Work Bench & Cupboards [Item] - Fixed		Split & Packaged DX Systems	Renew - Paint; Internal Walls - Internal Painting	Replace water damaged sheeting.
Replace broken hardiplank.	Replace rusted sections of facia		Repaint the stair nosings	Furniture		Renew - Floor - Carpet; Commercial - Internal Floor		
Replace broken strap & roof sheeting.	Replace the rusted sections of gutter.		Repaint the western wall and ceiling	Renew - Floor - Vinyl Sheet - Internal Floor Finishes Renew - Floor - Carpet; Commercial - Internal Floor	Renew - Wall - Masonite - Internal Walls /	Finishes	Fenced Courts	Re-fix loose handrail.
Plumber to investigate.	Replace sheet vinyl floor coverings		Repair the NW-E11 wall	Finishes	Partitions / Risers Renew - Door AL; Single; Slide; 0.9m - External	Renew - Wall - Concrete - External Walls	Renew - Paint; Internal Floor - Internal Painting Renew - Paving: CONCRETE; 100mm thick m2 -	Replace water damaged sheeting.
Replace bent ceiling fan	Internal repaint of Modular 2		Replace the corroded posts styrupps	Renew - Floor - Vinyl Sheet - Internal Floor Finishes	Doors (excluding Fire Doors)  Renew - Laminated Working Bench - Fixed	Renew - Park Bench Seat - Fixed Furniture	Paved Areas	Replace timber entry doors.
Refit the rubber seal	External repaint of Modular 2		Investigate and repair roof leak	Renew - Floor - Vinyl Sheet - Internal Floor Finishes	Furniture Renew - Wall hung cupboard & Doors [Item] -	Renew - Park Table - AL; Steel - Fixed Furniture	Renew - Paint - External - External Painting	Repair leaking taps.
Replace concertina door	Replace carpet floor coverings.		Service windows throughout	Renew - Ceiling - Fibre Cement - Ceilings	Fixed Furniture  Renew - PITCH CONCRETE; 100mm thick m2 -	Renew - Park Table - Timber - Fixed Furniture		Refit exhaust vent.
Replace missing mortise lock cover	Replace floor boards and joists bearers		Replace gutter and fascia to south side	Renew - Floor - Vinyl Sheet - Internal Floor Finishes	Paved Areas	Renew - Paint; Internal Floor - Internal Painting - Renew - SLAB CONCRETE; 100mm thick m2 - Paved		Repair door handle.
Replace aluminium cover strip	External repaint of Modular 3		Repaint F blk external walls	Finishes	Paved Areas Renew - Paling fence; 2400mm high - Boundary	Areas  Renew - Retaining Walls; Pine Sleeper - Retaining		Replace entry doors.
Refix/replace the black rubber gause.	Replace timber landing		Service ,replace internal doors		Walls / Fences / Gates	Walls		Refit rubber boarding to windows.
Refix PVC rubber strip.	11/12 Replace rusted bolts		Replace light diffusers	Furniture	Renew - Palisade Personnel Gate; Single; 0.9m - Boundary Walls / Fences / Gates	Renew - Park Bench Seat - Fixed Furniture		Regrout tiles.
Re-run AC lines away from building.	Internal repaint of Modular 3		Replace F Blk damaged ceiling sheeting	Renew - Handrail (GAL steel); 64mm pipe - External Stairs, Balconies & Verandahs	Renew - Ceiling - Plasterboard - Ceilings	Renew - BITUMEN; Pavement; 150mm - Paved Areas		Patch & paint ceiling/walls.
Replace damaged conduit.	Replace carpet floor coverings.		Service external doors	Renew - Ceiling - Tile - Ceilings	Renew - Door; Timber; Solid - Internal Doors (excluding fire doors)	Renew - Kerb & guttering - Roads & Carparks		Replace colorbond roof sheeting.
Replace timber shelves.	Internal repaint of Block		External repaint of Block	Renew - Floor - Carpet; Commercial - Internal Floor Finishes	Internal Walls / Partitions / Risers	Renew - Timber - Structure [Lm] - Columns & Beams		Replace the double aluminium doors
Replace the open shelved cupboards.	Treat rust affected brackets		Replace the missing glass louvre blade	Renew - Ceiling - Tile - Ceilings	Renew - Handrail (GAL steel); 64mm pipe - Extern Stairs, Balconies & Verandahs	al Renew - Door sliding vehicle gate - External Doors (excluding Fire Doors)		Remove/Replace loose wall sheet tiles.
					Renew - Gate; Welded Wire Mesh 900mm wide;	Renew - Wall - Plaster - Internal Walls / Partitions /		
Replace the ceiling tiles.	Replace sheet vinyl floor coverings		Repair corroded security bars internalG4	Renew - Floor - Vinyl Sheet - Internal Floor Finishes	Renew - Cupboard & Benchtop [lm] - Fixed	Risers Renew - Window; Steel Frame;16mm steel bars;		Remove loose tiles.
Ease and adjust cupboard door hinges.	Replace carpet floor coverings.		Grind&grease G Blk raised gatic lid.	Renew - Floor - Vinyl Sheet - Internal Floor Finishes Renew - Cupboard & Benchtop [Im] - Fixed	Furniture Renew - Paling fence; 1800mm high - Boundary	125 centres - Windows		Replace missing door handle.
Refit the rubber beading	External repaint of Block		Grind&grease the Gblk raised gatic lid	Furniture	Walls / Fences / Gates Renew - Door Accordian; 38 STC - Internal Doors	Renew - Windows Louvres; Glass; m2 - Windows Renew - Laminated Working Bench - Fixed		Repair running cistern.
Replace damaged door strip.	Replace sheet vinyl floor coverings		Replace the deteriorated benchtops	Renew - Floor - Vinyl Sheet - Internal Floor Finishes Renew - Cupboard & Benchtop [Im] - Fixed		Furniture  Renew - Locker; two; enamel finish steel - Fixed		Regrout & reseal where required.
Refix/replace missing vinyl sheeting.	External repaint of Block		Replace the corroded science sinks	Furniture	Renew - Park Table - AL; Steel - Fixed Furniture Renew - Splashback; SS - m2 - Internal Walls /	Furniture  Renew - Floor - Tiles; Ceramic - Internal Floor		External wash down.
Refix metal rafter hangers.	Internal repaint of Block		Repair the hole in the ceiling G2	Renew - Ceiling - Tile - Ceilings	Partitions / Risers	Finishes		Replace ceiling tiles.

Roma State College - Middle				TOP 10 SCHOOLS - OUTGOI	NG MAINTENANCE PROJECT	rs		T	Roma State College - Senior
Campus	Emerald SHS	Chancellor State College	Clontarf Beach SHS	School	Kepnock State High School	Dakabin State High School	Gympie State High School	Walkervale State School	Campus
Clean out stormwater pipe		Replace carpet floor coverings.		Repaint previously painted surfaces	Renew - Laminated Working Bench - Fixed Furniture	Renew - Fence - Wire; Gal post - Boundary Walls Fences / Gates	Renew - Floor - Vinyl Sheet - Internal Floor Finishes		Repair leaking toilet.
Replace metal lights.		Internal repaint of Block		Replace damaged cleaners sink West	Renew - Roof - Downpipes - Roofing	Renew - Roof - Downpipes - Roofing	Renew - Paint; Internal Walls - Internal Painting		Clean out guttes.
Replace missing face plate.		External repaint of Block		Replace the carpet H8	Renew - Roof - Gutter Fascia; Timber - Roofing	Renew - Park Table - Timber - Fixed Furniture	Renew - Shelving - Steel Frames/Beams; adj Shelves; Im - Fixed Furniture		Replace rusted wall sheeting
Refix or remove cover strips.		Replace sheet vinyl floor coverings		Renail the riser	Renew - Door; Roller shutter - Bar; MANUAL - External Doors (excluding Fire Doors)	Renew - Roof - Downpipes - Roofing	Renew - Floor - Carpet; Commercial - Internal Floor Finishes		Remove louvres & sheet over
Place PVC surrounds to downpipes.		External repaint of Block		Replace the cracked glass	Renew - Stairs timber treads & Stringers Lm - External Stairs, Balconies & Verandahs	Renew - Roof - Downpipes - Roofing	Renew - Floor - Tiles; Ceramic - Internal Floor Finishes		Repair ceiling.
Refix cork pin boards.		Replace sheet vinyl floor coverings		Replace the corroded fans various rms	Renew - Door; Timber; Core - Internal Doors (excluding fire doors)	Renew - Cupboard & Benchtop [lm] - Fixed Furniture	Renew - Cupboard & Benchtop [lm] - Fixed Furniture		Roll over timbers & paint.
					Renew - Door; Timber; Core - Internal Doors	Renew - Door AL; Single; Hinge; 0.9m - External	Renew - Windows;AL;Commercial;2xglazed;		·
Replace ceiling fan.		Internal repaint of Block		Repaint internal surfaces H9/10	(excluding fire doors)  Renew - Door; Timber; Solid - Internal Doors	Doors (excluding Fire Doors)  Renew - Floor - Carpet; Commercial - Internal Flo			Replace windows.
Clean out gutters.		Replace carpet floor coverings.		Replace H Blk missing & damaged louvres	(excluding fire doors)  Renew - Floor - Tiles; Ceramic - Internal Floor	Finishes	Renew - Roof - Gutter - Roofing		Patch & paint divider & rear wall.
Replace missing face plate.		External repaint of covered area.		Replace the broken emergency light	Finishes	Renew - Paint - External - External Painting	Renew - Window - Awning m2 - Windows		Patch & paint divider wall.
Replace the accordian door.		Replace sheet vinyl floor coverings		Replace the missing handles	Renew - Paint; Internal Walls - Internal Painting Renew - Wall - Brickwork; Facebrick; Internal -	Renew - Paint; Internal Floor - Internal Painting	Renew - Ceiling - Tile; Acoustic - Ceilings		Patch & paint rear wall sheeting.
Replace door locks.		Internal repaint of Multipurpose Hall.		Replace the broken fans J4	Internal Walls / Partitions / Risers  Renew - Wall - Plywood - Internal Walls / Partition	ns	Renew - Floor - Vinyl Sheet - Internal Floor Finishes		Ease & adjust door.
Replace the sheet vinyl.		Replace carpet floor coverings.		Replace the water damageed ceiling	/ Risers  Renew - Wall - Tiles; Ceramic; Mosaic - Internal		Renew - Ceiling - Tile; Acoustic - Ceilings Renew - BITUMEN; Pavement; 150mm - Paved		Remove the tiles
Clean out gutters and trim trees		Internal repaint of Block		Replace the cracked glass	Walls / Partitions / Risers  Renew - AC;split; 2.6kW; Cool;3.6kW heat [30m2]	-	Areas Renew - Retaining Walls; Pine Sleeper - Retaining		Patch & paint rear wall sheeting.
Replace section of missing skirting		Replace sheet vinyl floor coverings		Replace the broken diffusers	Split & Packaged DX Systems		Walls  Renew - BITUMEN; Pavement; 150mm - Paved		Patch & paint hole in wall sheeting.
Repaint south-western wall.		External repaint of Prep Store.		Engage roofing plumber-exhaust	Renew - Window - 1 to 2 m2;Timber - Windows		Areas  Renew - Shade Structure; Steel; Shade Sail [m2] -		Internal repaint to stairwell.
Replace one ceiling fan		External repaint of Undercovered Area.		Replace the decayed facia	Renew - Windows Louvres; Glass; m2 - Windows Renew - Floor - Carpet; Commercial - Internal Floo		Outbuildings / Sheds		Replace door lock.
Replace various chamfer boards.		Internal repaint of Block		Repaint the external surfaces	Finishes		Renew - Door; Steel Welded mesh - External Doors (excluding Fire Doors)		Repaint the external staircase
Replace metal lights.		Replace sheet vinyl floor coverings		Replace the timber moulding	Renew - Balustrade; Cast Iron; Im - External Stairs, Balconies & Verandahs	,	Renew - Paint - External - External Painting		Replace door jamb.
Replace faulty light switch		Internal repaint of Block		Engage a structural engineer	Renew - Door; Timber; Core - Internal Doors (excluding fire doors)		Renew - Steel Structure [m2] - Outbuildings / Sheds		DATA CABINET RE-CONDITIONING
Replace external doors.		Replace damaged louvre frames		Replace the decayed timber landing	Renew - Floor - Timber; T&G Hardwood - Internal Floor Finishes		Renew - Timber - Structure [Lm] - Outbuildings / Sheds		Engage a pest control expert.
Replace 1 light switch		External repaint of undercover area		Repaint doors and jams. in K6 verandah	Renew - Paint; Internal Walls - Internal Painting		Renew - Paving: CONCRETE; 100mm thick m2 - Paved Areas		Supply & fit metal vents.
External repaint entry doors		Replace sheet vinyl floor coverings		Replace the damaged ceiling sheeting K2	Renew - Wall - Plaster - Internal Walls / Partitions Risers	1	Renew - Roof - Gutter - Roofing		Patch & paint rear wall.
Fit a lock guard to entry door		Replace carpet floor coverings.		Repair the damaged ceiling K1	Renew - Windows Louvres; Glass; m2 - Windows		Renew - Roof - Metal; Steel - Roofing		Replace door lock.
Replace missing screw.		Treat rusted overlapping purlins		Replace the damaged carpet K4	Renew - Sand Pit; Jump Pit - Fenced Courts Renew - Stairs; Concrete; Steel Stringers; 1.8m		Renew - Roof; Flashing; Lm - Roofing		Re-glue section of vinyl.
Dealess demond outtoning		Extract respiratof Block		Description in the could call West	wide timber - External Stairs, Balconies &		Renew - Wall - FibreBoard; Villaboard - Internal Walls / Partitions / Risers		De alliana de la cada da ca
Replace damaged guttering.		External repaint of Block		Repair the hole in the wall Sth West	Verandahs  Renew - Window - Louvred; Metal; Pwd; Fixed				Re-silicone the bench tops.
Replace missing bolts.		Internal repaint of Block		Repair the hole in ceiling K16	(m2) - Windows Renew - Decking - Timber; External - External Floo	or	Renew - Paint; Internal Floor - Internal Painting Renew - BITUMEN; Pavement; 150mm - Paved		Replace external doors.
Replace two concertina doors		External repaint of Block		Replace the airconditioning K20	Finishes		Areas		Replace a section of fascia board.
Replace the light.				Restain the floor boards	Renew - Roof - Gutter Fascia; Timber - Roofing Renew - Wall - Plaster - Internal Walls / Partitions	/	Renew - Car park & kerbing - Roads & Carparks Renew - Timber - Structure [Lm] - Outbuildings /		Replace flymesh.
Replace carpets				Repaint internal surfaces K25,27	Risers Renew - Stairs; Concrete; Steel Stringers; 1.8m		Sheds Renew - Shelving - Steel Frames/Beams; adj		Clean out guttering.
Re-run condensation lines.				Replace the door furniture K13	wide - External Stairs, Balconies & Verandahs  Renew - AC;split; 2.6kW; Cool;3.6kW heat [30m2]	-	Shelves; Im - Fixed Furniture		Remove compressed FC sheeting & replace.
Replace ceiling tiles.				External repaint of Block	Split & Packaged DX Systems  Renew - Stairs; Concrete; Steel Stringers; 1.8m		Renew - Wall - Fibrecement - External Walls		External repaint.
Replace various timbers.				Refix pipe duct work female toilet	wide timber - External Stairs, Balconies & Verandahs		Renew - Roof - Downpipes - Roofing		Replace external doors
Repaint external door.				Replace glass & refix cupboard doors L5	Renew - Paint - External - External Painting		Renew - Roof; Flashing; Lm - Roofing		External repaint
Replace the door strip.				Refix cleaners sink	Renew - Paint; Internal Floor - Internal Painting		Renew - Ceiling - Plywood - Ceilings		Replace splash back tiles.
Replace external locks.				Replace cupboards and benches L16/7	Renew - SLAB CONCRETE; 100mm thick m2 - Pave Areas	d	Renew - Paint; Internal Walls - Internal Painting		Replace door furniture.
Replace water damaged sheeting.				Service door lock L8	Renew - Shelving - Steel Frames/Beams; adj Shelves; Im - Fixed Furniture		Renew - Wall - Timber; Shiplap; Paneling - Internal Walls / Partitions / Risers		Replace broken ceiling sheet
Replace door strip.				Replace ceiling tiles L15/14/5A	Renew - Floor - Carpet; Commercial - Internal Floor Finishes	or	Renew - Window - 4 to 5 m2;Timber - Windows		Replace the external doors.
Re-attach skirting.				Repair L Blk water stained ceilings			Renew - Chainmesh tennis court fence; 3.6m high - Boundary Walls / Fences / Gates		Plug/patch hole in downpipe.
							Renew - Gate; Welded Wire Mesh 900mm wide;		
Service door locks.				Replace laminate door panel male toilets			2m high - Boundary Walls / Fences / Gates		Replace various stairs treads.
Replace the two (2) foot mounts.				Repaint internal surfaces L3			Renew - Paint; Internal Floor - Internal Painting Renew - BITUMEN; Pavement; 150mm - Paved		Clean out guttering.
Replace handles and varnish desk.				Ease internal door L1			Areas		Replace pin board.
Replace cupboards.				Seal around penetrations & box gutter			Renew - Paint; Internal Floor - Internal Painting Renew - Paving: CONCRETE; Coloured; 100mm		Replace the metal louvers.
Replace ceiling tiles.				Repaint stained and flaked paint various			thick m2 - Paved Areas  Renew - Goal Post; Single; Blackboard - Fenced		Replace 2 x entry double doors
Replace fly screen mesh.				Repaint flaked paint access grilles			Courts		Remove casement windows & replace.
Patch over the missing soffit sheeting.				Replace damaged wall tiles toilets			Renew - Park Table - Timber - Fixed Furniture  Renew - BITUMEN; Pavement; 150mm - Paved		Replace soffit timber moulding.
Remove broken pipe.				Replace ceiling exhaust grille male toil			Areas Renew - Paving;CLAY; Standard; 230x230x60 -		Replace the holed wall sheet.
Patch various areas of sheet vinyl.				Replace deteriorated compactus.			Paved Areas  Renew - Throw Circle; Pads; Discus; Hammer; Shot		Re-tighten door handle.
Replace damaged skirting. Replace lock cylinder.				Re-point damaged mortar sth wall Replace and paint damaged soffit.			Put - Fenced Courts		Replace 9 dead locks Service the glass louver galleries.
Re-Attach fallen area of masonite.				Replaced ceiling tiles various					Replace missing powerpoint screw.
Replace ceiling fans.  Replace external doors to F block.				Repaint internal surfaces Male Nblk Replace broken louvre blades various					Replace damaged pib boards.  Service cupboard doors.
External repaint				Replace missing change rm doors Male					Service the glass louvers.

Roma State College - Middle Campus  Replace roof covering to sun awing. Replace gutter & downpipe to block F. Replace three (3) drinking bubblers. Internal repaint. Replace concertina door. Replace wall cupboards in block F. Replace wall cupboards in block F. Replace wall cupboards in block F. Replace entry door lock. Replace entry door lock. Replace ceiling fans. Service entry door lock. Replace compactors. Re-varnish bench top. Replace external door to Block G. Replace missing screws. Replace the fixed panel. External repaint Replace missing ceiling tiles. Replace eiling tiles. Re-aligh air conditioning overflow pipes Replace block in tiles. Replace block rubber. Replace missing ceiling tiles. Replace block rubber. Replace missing door hinges. Replace the wall sheeting. Service air conditioner Replace missing vent pipe cap. Replace external door lock. External repaint to Block G. Replace chamfer board. Repair faulty door lock Engineer to investigate and report. Clean out guttering & downpipes. Replace carpet Replace external doors to Block H Replace missing barrel bolt. Replace the wall sheeting. Replace the wall sheeting. Replace the wall sheeting. Replace carpet Replace missing barrel bolt. Replace missing barrel bolt. Replace the wall sheeting. Replace the wall sheeting. Replace the wall sheeting. Replace the wall sheeting. Replace missing barrel bolt. Replace the wall sheeting. Replace the wall sheeting. Replace the wall sheeting. Replace wall tiles. Replace cappet Replace missing barrel bolt. Replace the wall sheeting. Replace the wall sheeting. Replace wall tiles. Replace down on the Replace wall tiles. Replace the wall sheeting. Replace the wall sheeting. Replace on control. Replace cappet Replace down on the Replace wall tiles. Replace down on the Replace wall tiles. Replace cappet Replace cappet Replace down on the Replace wall tiles. Replace cappet Rep	Emerald SHS	Chancellor State College	Clontarf Beach SHS	Cavendish Road State High School  Repair the fixed seating male change rm Replace the missing shower heads M/F Paint the unsealed surfaces gnd level Repaint internal walls and doors toilets Replace privacy door bolts male level 1 Recoat seamless floor covering M/F Replace deteriorated sink unit tea rm Replace corroded seating bracket UCA O Re-stain flooring-hall Replace hand basin seal boys toilet-hall Replace louvre frames girls toilets-hall Install junction box sound booth - hall Replace damaged door linings/bolt - hall Apply Appoxy to hall sink near toilets Replace missing tilt bracket stove-hall	Kepnock State High School	Dakabin State High School	Gympie State High School	Walkervale State School	Roma State College - Senior Campus  Refix laminated bench top. Fit new door stop. Replace sheet vinyl. Re-attach the bulkhead light. Replace washers. Re-glue various sections of vinyl floor.
Replace putter & downpipe to block F. Replace putter & downpipe to block F. Replace bree (3) drinking bubblers. Internal repaint. Replace wall cupboards in block F. Replace wall cupboards in block F. Replace wall cupboards in block F. Replace various ceiling titles. Service entry door lock. Replace compactors. Replace compactors. Revarnish bench top. Replace missing screws. Replace the fixed panel. External repaint Replace missing ceiling titles. Replace eiling titles. Replace missing ceiling titles. Replace black rubber. Replace missing door hinges. Replace black rubber. Replace missing vent pipe cap. Replace external door lock. External repaint to Block G. Replace external door lock. External repaint to Block G. Replace missing downpipes. Replace the wall sheeting. Replace missing downpipes. Replace missing barrel botk. Replace missing barrel botk. Replace missing barrel botk. Replace missing barrel bott. Replace missing barrel bott. Replace missing barrel bott. Replace missing barrel bott. Replace wall titles. Replace the wall sheeting.	Emerald SHS	Chancellor State College	Clontarf Beach SHS	School  Repair the fixed seating male change rm  Replace the missing shower heads M/F  Paint the unsealed surfaces gnd level  Repaint internal walls and doors toilets  Replace privacy door bolts male level 1  Recoat seamless floor covering M/F  Replace deteriorated sink unit tea rm  Replace corroded seating bracket UCA O  Re-stain flooring-hall  Replace hand basin seal boys toilet-hall  Replace louvre frames girls toilets-hall  Install junction box sound booth - hall  Replace damaged door linings/bolt - hall  Apply Appoxy to hall sink near toilets	Kepnock State High School	Dakabin State High School	Gympie State High School	Walkervale State School	Campus  Refix laminated bench top.  Fit new door stop.  Replace sheet vinyl.  Re-attach the bulkhead light.  Replace washers.  Re-glue various sections of vinyl floor.
Replace roof covering to sun awing.  Replace gutter & downpipe to block F.  Replace three (3) drinking bubblers.  Internal repaint.  Replace concertina door.  Replace wall cupboards in block F.  Replace various ceiling tiles.  Service entry door lock.  Replace compactors.  Revarnish bench top.  Replace missing screws.  Replace the fixed panel.  External repaint  Replace noiling tiles.  Replace broken cabin lock.  Replace insising screws.  Replace insising ceiling tiles.  Replace insising ceiling tiles.  Replace missing ceiling tiles.  Replace light diffusors.  Replace missing ceiling tiles.  Replace missing ceiling tiles.  Replace missing door hinges.  Replace missing door hinges.  Replace missing door hinges.  Replace missing vent pipe cap.  Replace external door lock.  External repaint to Block G.  Replace missing vent pipe cap.  Replace missing vent pipe cap.  Replace external door lock.  External repaint to Block G.  Replace missing vent pipe cap.  Replace wall tiles.  Replace missing barrel bolt.  Replace missing barrel bolt.  Replace missing barrel bolt.  Replace missing barrel bolt.  Replace the wall sheeting.  Replace chamfer boards.				Repair the fixed seating male change rm Replace the missing shower heads M/F Paint the unsealed surfaces gnd level Repaint internal walls and doors toilets Replace privacy door bolts male level 1 Recoat seamless floor covering M/F Replace deteriorated sink unit tea rm Replace corroded seating bracket UCA O Re-stain flooring-hall Replace hand basin seal boys toilet-hall Replace louvre frames girls toilets-hall Install junction box sound booth - hall Replace damaged door linings/bolt - hall Apply Appoxy to hall sink near toilets					Refix laminated bench top. Fit new door stop. Replace sheet vinyl. Re-attach the bulkhead light. Replace washers. Re-glue various sections of vinyl floor.
Replace gutter & downpipe to block F. Replace three (3) drinking bubblers. Internal repaint. Replace concertina door. Replace wall cupboards in block F . Replace wall cupboards in block F . Replace wall cupboards in block F . Replace entry door lock. Replace celling fans. Service entry door lock. Replace compactors. Re-varnish bench top. Replace texternal door to Block G. Replace missing screws. Replace missing screws. Replace missing screws. Replace left fixed panel. External repaint Replace missing celling tiles. Replace ling tiles. Replace broken cabin lock. Replace broken cabin lock. Replace missing celling tiles. Replace missing celling tiles. Replace missing celling tiles. Replace missing door hinges. Replace missing door hinges. Replace missing door hinges. Replace missing vent pipe cap. Replace external door lock. External repaint to Block G. Replace external door lock. Replace external door lock External repaint to Block G. Replace now I. Replace missing barrel poort. Clean out guttering & downpipes. Replace missing barrel bolt. Replace missing barrel bolt. Replace missing barrel bolt. Replace missing barrel bolt. Replace wall tiles. Replace the wall sheeting.				Replace the missing shower heads M/F Paint the unsealed surfaces gnd level Repaint internal walls and doors toilets Replace privacy door bolts male level 1 Recoat seamless floor covering M/F Replace deteriorated sink unit tea rm Replace corroded seating bracket UCA O Re-stain flooring-hall Replace hand basin seal boys toilet-hall Replace louvre frames girls toilets-hall Install junction box sound booth - hall Replace damaged door linings/bolt - hall Apply Appoxy to hall sink near toilets					Fit new door stop. Replace sheet vinyl. Re-attach the bulkhead light. Replace washers. Re-glue various sections of vinyl floor.
Internal repaint.  Replace concertina door.  Replace various ceiling tiles.  Service entry door lock.  Replace entry door lock.  Replace entry door lock.  Replace entry door lock.  Replace compactors.  Re-varnish bench top.  Replace entry door lock G.  Replace missing screws.  Replace missing screws.  Replace missing scribing tiles.  Replace missing ceiling tiles.  Replace entry done lock.  Replace nissing ceiling tiles.  Replace nissing ceiling tiles.  Replace nissing ceiling tiles.  Replace nissing ceiling tiles.  Replace missing door hinges.  Replace missing door hinges.  Replace missing vent pipe cap.  Replace missing vent pipe cap.  Replace missing vent pipe cap.  Replace chamfer board.  Repair faulty door lock  External repaint to Block G.  Replace chamfer board.  Repair faulty door lock  Engineer to investigate and report.  Clean out guttering & downpipes.  Replace missing barrel bott.  Replace missing barrel bott.  Replace missing barrel bott.  Replace missing barrel bott.  Replace timber slats.  Replace the wall sheeting.				Repaint internal walls and doors toilets Replace privacy door bolts male level 1 Recoat seamless floor covering M/F Replace deteriorated sink unit tear m Replace corroded seating bracket UCA O Re-stain flooring-hall Replace hand basin seal boys toilet-hall Replace louvre frames girls toilets-hall Install junction box sound booth - hall Replace damaged door linings/bolt - hall Apply Appoxy to hall sink near toilets					Re-attach the bulkhead light. Replace washers. Re-glue various sections of vinyl floor.
Replace concertina door.  Replace wall cupboards in block F .  Replace various ceiling tiles.  Service entry door lock.  Replace ceiling fans.  Service entry door lock.  Replace compactors.  Revarnish bench top.  Replace missing screws.  Replace the fixed panel.  External repaint  Replace ceiling tiles.  Replace ceiling tiles.  Replace the fixed panel.  External repaint  Replace missing ceiling tiles.  Replace lock.  Replace broken cabin lock.  Replace broken cabin lock.  Replace missing ceiling tiles.  Replace broken cabin lock.  Replace missing ceiling tiles.  Replace missing door hinges.  Replace hack rubber.  Replace missing door hinges.  Replace missing door hinges.  Replace missing door lock.  External repaint to Block G.  Replace external door lock.  External repaint to Block G.  Replace external door lock.  External repaint to Block G.  Replace harfer board.  Replace investigate and report.  Clean out guttering & downpipes.  Replace fan cowl.  Replace fan cowl.  Replace missing barrel bolt.  Replace timber slats.  Replace wall tiles.  Replace wall tiles.  Replace the wall sheeting.  Replace missing barrel bott.  Replace the wall sheeting.  Remark the yellow high visual lines.  Repair/replace black beading.  Replace the metal lights.  Engage an engineer.  Replace and engineer.  Replace and engineer.  Replace and overflow pipes.				Replace privacy door bolts male level 1 Recoat seamless floor covering M/F Replace deteriorated sink unit tea rm Replace corroded seating bracket UCA O Re-stain flooring-hall Replace hand basin seal boys toilet-hall Replace louvre frames girls toilets-hall Install junction box sound booth - hall Replace damaged door linings/bolt - hall Apply Appoxy to hall sink near toilets					Replace washers. Re-glue various sections of vinyl floor.
Replace wall cupboards in block F .  Replace various celling tiles.  Service entry door lock.  Replace celling fans.  Service entry door lock.  Replace celling fans.  Service entry door lock.  Replace compactors.  Re-varnish bench top.  Replace missing screws.  Replace missing screws.  Replace missing celling tiles.  Replace missing celling tiles.  Replace broken cabin lock.  Replace broken cabin lock.  Replace broken cabin lock.  Replace missing celling tiles.  Replace missing celling tiles.  Replace broken cabin lock.  Replace missing celling tiles.  Replace missing celling tiles.  Replace missing celling tiles.  Replace missing celling tiles.  Replace missing door hinges.  Replace the wall sheeting.  Service air conditioner  Replace missing vent pipe cap.  Replace external door lock.  External repaint to Block G.  Replace place hamfer board.  Replace not uguttering & downpipes.  Replace fan cowl.  Replace fan cowl.  Replace external doors to Block H  Replace wall tiles.  Replace the wall sheeting.  Replace the wall sheeting.  Replace missing barrel bolt.  Replace the wall sheeting.  Remark the yellow high visual lines.  Repair/replace black beading.  Replace chamfer boards.  Replace chamfer boards.  Replace an engineer.  Replace an engineer.  Replace an engineer.  Replace an engineer.  Replace an overflow pipes.				Recoat seamless floor covering M/F Replace deteriorated sink unit tea rm Replace corroded seating bracket UCA O Re-stain flooring-hall Replace hand basin seal boys toilet-hall Replace louvre frames girls toilets-hall Install junction box sound booth - hall Replace damaged door linings/bolt - hall Apply Appoxy to hall sink near toilets					Re-glue various sections of vinyl floor.
Replace various ceiling tiles.  Service entry door lock.  Replace ceiling fans.  Service entry door lock.  Replace compactors.  Re-varnish bench top.  Replace external door to Block G.  Replace missing screws.  Replace missing ceiling tiles.  Replace missing ceiling tiles.  Re-aligh air conditioning overflow pipes  Replace broken cabin lock.  Replace light diffusors.  Replace light diffusors.  Replace missing ceiling tiles.  Replace missing ceiling tiles.  Replace broken cabin lock.  Replace missing ceiling tiles.  Replace missing ceiling tiles.  Replace missing ceiling tiles.  Replace missing ceiling tiles.  Replace missing vent pipes.  Replace the wall sheeting.  Service air conditioner  Replace external door lock.  External repaint to Block G.  Replace chamfer board.  Replace chamfer board.  Replace arpeit de downpipes.  Replace arpet  Replace missing barrel bolt.  Replace missing barrel bolt.  Replace timber slats.  Replace external doors to Block H  Replace wall tiles.  Replace the wall sheeting.  Remark the yellow high visual lines.  Repair/replace black beading.  Repair/replace black beading.  Replace missing fan control.  Replace chamfer boards.  Replace missing fan control.  Replace missing fan control.  Replace en metal lights.  Engage an engineer.  Replace gutter to bloch H.  Rerun overflow pipes.				Replace deteriorated sink unit tea rm Replace corroded seating bracket UCA O Re-stain flooring-hall Replace hand basin seal boys toilet-hall Replace louvre frames girls toilets-hall Install junction box sound booth - hall Replace damaged door linings/bolt - hall Apply Appoxy to hall sink near toilets					
Service entry door lock. Replace ceiling fans. Service entry door lock. Replace compactors. Re-varnish bench top. Replace external door to Block G. Replace missing screws. Replace the fixed panel. External repaint Replace missing scries. Replace missing ceiling tiles. Replace ceiling tiles. Replace deling tiles. Replace deling tiles. Replace in conditioning overflow pipes Replace block neabin lock. Replace light diffusors. Replace missing ceiling tiles. Replace missing ceiling tiles. Replace missing ceiling tiles. Replace missing ceiling tiles. Replace missing door hinges. Replace missing door hinges. Replace missing door hinges. Replace external door lock. External repaint to Block G. Replace external door lock. External repaint to Block G. Replace chamfer board. Repair faulty door lock Engineer to investigate and report. Clean out guttering & downpipes. Replace carpet Replace fan cowl. Replace missing barrel bolt. Replace timber slats. Replace wall sheeting. Replace wall tiles. Replace wall tiles. Replace wall sheeting. Remark the yellow high visual lines. Repair/replace black beading. Replace missing fan control. Replace chamfer boards. Replace missing fan control. Replace chamfer boards. Replace metal lights. Engage an engineer. Replace gutter to bloch H. Rerun overflow pipes.				Replace corroded seating bracket UCA O  Re-stain flooring-hall  Replace hand basin seal boys toilet-hall  Replace louvre frames girls toilets-hall  Install junction box sound booth - hall  Replace damaged door linings/bolt - hall  Apply Appoxy to hall sink near toilets					Replace single fluro.
Service entry door lock. Replace compactors. Re-varnish bench top. Replace waternal door to Block G. Replace missing screws. Replace the fixed panel. External repaint Replace celling tiles. Replace celling tiles. Replace celling tiles. Replace broken cabin lock. Replace broken cabin lock. Replace broken cabin lock. Replace light diffusors. Replace light diffusors. Replace hack rubber. Replace missing ceiling tiles. Replace missing door hinges. Replace missing door hinges. Replace the wall sheeting. Service air conditioner Replace missing vent pipe cap. Replace external door lock. External repaint to Block G. Replace chamfer board. Repair faulty door lock Engineer to investigate and report. Clean out guttering & downpipes. Replace carpet Replace timber slats. Replace timber slats. Replace wall tiles. Replace wall tiles. Replace wall tiles. Replace the wall sheeting. Remark the yellow high visual lines. Replace chamfer boards. Replace missing fan control. Replace missing fan control. Replace missing fan control. Replace unissing fan control. Replace the metal lights. Engage an engineer. Replace gutter to bloch H. Rerun overflow pipes.				Replace hand basin seal boys toilet-hall Replace louvre frames girls toilets-hall Install junction box sound booth - hall Replace damaged door linings/bolt - hall Apply Appoxy to hall sink near toilets					Replace missing door handle.
Replace compactors.  Re-warnish bench top.  Replace external door to Block G.  Replace the fixed panel.  External repaint  Replace missing ceiling tiles.  Replace ceiling tiles.  Re-aligh air conditioning overflow pipes  Replace broken cabin lock.  Replace broken cabin lock.  Replace light diffusors.  Replace broken cabin lock.  Replace broken cabin lock.  Replace broken cabin lock.  Replace broken cabin lock.  Replace missing ceiling tiles.  Replace broken cabin lock.  Replace missing ceiling tiles.  Replace missing ceiling tiles.  Replace missing door hinges.  Replace ar conditioner  Replace ar conditioner  Replace ar conditioner  Replace external door lock.  External repaint to Block G.  Replace price in the block G.  Replace arpaint to Block G.  Replace arpaint to Block G.  Replace arpaint to Block G.  Replace faulty door lock  Engineer to investigate and report.  Clean out guttering & downpipes.  Replace carpet  Replace arpet  Replace arnowl.  Replace witternal doors to Block H  Replace wall tiles.  Replace the wall sheeting.  Remark the yellow high visual lines.  Repair/replace black beading.  Replace missing fan control.  Replace unising fan control.  Replace unising fan control.  Replace unising fan control.  Replace uniser G.  Replace utter to bloch H.  Rerun overflow pipes.				Replace louvre frames girls toilets-hall Install junction box sound booth - hall Replace damaged door linings/bolt - hall Apply Appoxy to hall sink near toilets					Replace barrel bolt.
Re-varnish bench top.  Replace external door to Block G.  Replace missing screws.  Replace the fixed panel.  External repaint  Replace ceiling tiles.  Replace ceiling tiles.  Replace black rubber.  Replace light diffusors.  Replace black rubber.  Replace black rubber.  Replace black rubber.  Replace missing door hinges.  Replace black rubber.  Replace missing door hinges.  Replace missing door holes.  Replace missing door holes.  Replace missing door holes.  Replace missing door holes.  Replace missing went pipe cap.  Replace missing vent pipe cap.  Replace external door lock.  External repaint to Block G.  Replace chamfer board.  Replace to misse when we will be an experiment of the properties of the pro				Install junction box sound booth - hall Replace damaged door linings/bolt - hall Apply Appoxy to hall sink near toilets					Replace damaged ceiling sheeting.
Replace external door to Block G. Replace missing screws. Replace the fixed panel. External repaint Replace missing ceiling tiles. Replace ceiling tiles. Replace ceiling tiles. Replace broken cabin lock. Replace broken cabin lock. Replace missing ceiling tiles. Replace missing ceiling tiles. Replace missing ceiling tiles. Replace missing ceiling tiles. Replace missing door hinges. Replace black rubber. Replace missing door hinges. Replace missing door hinges. Replace are missing door locks. External repaint to Block G. Replace external door lock. External repaint to Block G. Replace chamfer board. Repair faulty door lock Engineer to investigate and report. Clean out guttering & downpipes. Replace carpet Replace arpet Replace missing barrel bolt. Replace timber slats. Replace wall tiles. Replace wall tiles. Replace wall tiles. Replace wall sheeting. Remark the yellow high visual lines. Repair/replace black beading. Replace chamfer boards. Replace missing fan control. Replace chamfer boards. Replace the metal lights. Engage an engineer. Replace gutter to bloch H. Rerun overflow pipes.				Replace damaged door linings/bolt - hall Apply Appoxy to hall sink near toilets					Replace missing louvers.
Replace missing screws.  Replace the fixed panel.  External repaint  Replace missing ceiling tiles.  Replace ceiling tiles.  Re-aligh air conditioning overflow pipes  Replace broken cabin lock.  Replace light diffusors.  Replace light diffusors.  Replace broken cabin lock.  Replace broken cabin lock.  Replace broken cabin lock.  Replace black rubber.  Replace missing ceiling tiles.  Replace missing door hinges.  Replace the wall sheeting.  Service air conditioner  Replace missing vent pipe cap.  Replace external door lock.  External repaint to Block G.  Replace canmfer board.  Repair faulty door lock  Engineer to investigate and report.  Clean out guttering & downpipes.  Replace fan cowl.  Replace timber slats.  Replace timber slats.  Replace wall tiles.  Replace wall tiles.  Replace wall tiles.  Repair/replace black beading.  Remark the yellow high visual lines.  Replace chamfer boards.  Replace missing fan control.  Replace missing fan control.  Replace the metal lights.  Engage an engineer.  Replace gutter to bloch H.  Rerun overflow pipes.				Apply Appoxy to hall sink near toilets					Replace rusted conduit clips.  Carpenter to punch down all raised nails
Replace the fixed panel.  External repaint  Replace missing ceiling tiles.  Replace ceiling tiles.  Re-aligh air conditioning overflow pipes  Replace broken cabin lock.  Replace light diffusors.  Replace light diffusors.  Replace black rubber.  Replace missing ceiling tiles.  Replace missing ceiling tiles.  Replace missing door hinges.  Replace missing door hinges.  Replace the wall sheeting.  Service air conditioner  Replace missing vent pipe cap.  Replace external door lock.  External repaint to Block G.  Replace chamfer board.  Replare faulty door lock  Engineer to investigate and report.  Clean out guttering & downpipes.  Replace fan cowl.  Replace atmowl.  Replace timber slats.  Replace external doors to Block H  Replace wall tiles.  Replace the wall sheeting.  Remark the yellow high visual lines.  Repair/replace black beading.  Replace hissing fan control.  Replace chamfer boards.  Replace missing fan control.  Replace en metal lights.  Engage an engineer.  Replace gutter to bloch H.  Rerun overflow pipes.									Replace cover strip.
Replace missing ceiling tiles. Replace ceiling tiles. Re-aligh air conditioning overflow pipes Replace boken cabin lock. Replace light diffusors. Replace bisch rubber. Replace bisch rubber. Replace bisch rubber. Replace missing door hinges. Replace missing door hinges. Replace missing with pipe cap. Replace missing vent pipe cap. Replace missing vent pipe cap. Replace external door lock. External repaint to Block G. Replace chamfer board. Repair faulty door lock Engineer to investigate and report. Clean out guttering & downpipes. Replace arpet Replace fan cowl. Replace missing barrel bolt. Replace with sing barrel bolt. Replace with sing barrel bolt. Replace with sing barrel bolt. Replace will tiles. Replace wall sheeting. Remark the yellow high visual lines. Repair/replace black beading. Replace missing fan control. Replace the metal lights. Engage an engineer. Replace gutter to bloch H. Rerun overflow pipes.									Replace metal downpipe.
Replace ceiling tiles.  Re-aligh air conditioning overflow pipes Replace broken cabin lock. Replace light diffusors. Replace missing ceiling tiles. Replace missing colling tiles. Replace missing door hinges. Replace missing door hinges. Replace the wall sheeting. Service air conditioner Replace missing vent pipe cap. Replace external door lock. External repaint to Block G. Replace external door lock. External repaint to Block G. Replace in investigate and report. Clean out guttering & downpipes. Replace carpet Replace fan cowl. Replace missing barrel bolt. Replace timber slats. Replace wall tiles. Replace wall tiles. Replace the wall sheeting. Remark the yellow high visual lines. Replace chamfer boards. Replace chamfer boards. Replace chamfer boards. Replace the metal lights. Engage an engineer. Replace gutter to bloch H. Rerun overflow pipes.				Repaint int. walls doors & ceilings-hall					Ease/service cupboard doors.
Re-aligh air conditioning overflow pipes Replace broken cabin lock. Replace light diffusors. Replace missing ceiling tiles. Replace missing ceiling tiles. Replace missing door hinges. Replace missing door hinges. Replace the wall sheeting. Service air conditioner Replace missing vent pipe cap. Replace missing vent pipe cap. Replace external door lock. External repaint to Block G. Replace external door lock. External repaint to Block G. Replace in investigate and report. Clean out guttering & downpipes. Replace missing barrel bolt. Replace missing barrel bolt. Replace timber slats. Replace external doors to Block H Replace wall tiles. Replace the wall sheeting. Remark the yellow high visual lines. Replace missing fan control. Replace chamfer boards. Replace hemetal lights. Engage an engineer. Replace gutter to bloch H. Rerun overflow pipes.				Replace roof,gutters and downpipes-hall					Replace missing door handle.
Replace broken cabin lock.  Replace light diffusors.  Replace missing ceiling tiles.  Replace black rubber.  Replace missing door hinges.  Replace the wall sheeting.  Service air conditioner  Replace missing vent pipe cap.  Replace missing vent pipe cap.  Replace external door lock.  External repaint to Block G.  Replace chamfer board.  Repair faulty door lock  Engineer to investigate and report.  Clean out guttering & downpipes.  Replace arpet  Replace missing barnel bolt.  Replace missing barnel bolt.  Replace wall sheeting.  Replace wall tiles.  Replace wall tiles.  Replace the wall sheeting.  Remark the yellow high visual lines.  Replace missing fan control.  Replace chamfer boards.  Replace the mall sheeting.  Replace missing fan control.  Replace themer black beading.  Replace themer boards.  Replace the metal lights.  Engage an engineer.  Replace gutter to bloch H.  Rerun overflow pipes.				Replace damaged VJ wall panel nth stage					Install anti-tilt bracket.
Replace light diffusors.  Replace missing ceiling tiles.  Replace missing door hinges.  Replace missing door hinges.  Replace missing door hinges.  Replace missing door hinges.  Replace missing vent pipe cap.  Replace missing vent pipe cap.  Replace external door lock.  External repaint to Block G.  Replace chamfer board.  Repair faulty door lock  Engineer to investigate and report.  Clean out guttering & downpipes.  Replace missing barrel bott.  Replace missing barrel bott.  Replace missing barrel bott.  Replace missing barrel bott.  Replace wall tiles.  Replace the wall sheeting.  Remark the yellow high visual lines.  Repair(replace black beading.  Replace missing fan control.  Replace chamfer boards.  Replace the wall lights.  Engage an engineer.  Replace gutter to bloch H.  Rerun overflow pipes.				Replace tanking to external wall-floodin  Replace deteriorated screen /blinds-hall					Engage pest control expert.  Bog around damaged area.
Replace missing ceiling tiles.  Repalce black rubber.  Replace the wall sheeting.  Service air conditioner  Replace missing vent pipe cap.  Replace the wall sheeting.  Replace hamfer board.  Replace hamfer board.  Repair faulty door lock  Engineer to investigate and report.  Clean out guttering & downpipes.  Replace carpet  Replace missing barrel bolt.  Replace missing barrel bolt.  Replace missing barrel bolt.  Replace wall tiles.  Replace wall tiles.  Replace wall tiles.  Replace the wall sheeting.  Remark the yellow high visual lines.  Repair/replace black beading.  Replace chamfer boards.  Replace missing fan control.  Replace the metal lights.  Engage an engineer.  Replace gutter to bloch H.  Rerun overflow pipes.				Install electrical junction box hall					Re-rout the overflow pipe.
Repalce black rubber.  Replace missing door hinges.  Replace the wall sheeting.  Service air conditioner  Replace external door lock.  External repaint to Block G.  Replace chamfer board.  Repair faulty door lock  Engineer to investigate and report.  Clean out guttering & downpipes.  Replace anout guttering & downpipes.  Replace are missing barrel bolt.  Replace missing barrel bolt.  Replace timber slats.  Replace external doors to Block H  Replace wall tiles.  Replace the wall sheeting.  Remark the yellow high visual lines.  Replace missing fan control.  Replace chamfer boards.  Replace missing fan control.  Replace the metal lights.  Engage an engineer.  Replace gutter to bloch H.  Rerun overflow pipes.				Replace aluminium blinds around hall					Patch & sand hole in ceiling sheet.
Replace the wall sheeting.  Service air conditioner  Replace missing vent pipe cap.  Replace external door lock.  External repaint to Block G.  Replace chamfer board.  Repair faulty door lock  Engineer to investigate and report.  Clean out guttering & downpipes.  Replace arpet  Replace fan cowl.  Replace missing barrel bolt.  Replace missing barrel bolt.  Replace timber slats.  Replace wall tiles.  Replace wall tiles.  Replace the wall sheeting.  Remark the yellow high visual lines.  Replace missing fan control.  Replace chamfer boards.  Replace the metal lights.  Engage an engineer.  Replace gutter to bloch H.  Rerun overflow pipes.				Replace damaged wall storerm east & repa					Replace double GPO.
Service air conditioner  Replace missing vent pipe cap.  Replace external door lock.  External repaint to Block G.  Replace chamfer board.  Repair faulty door lock  Engineer to investigate and report.  Clean out guttering & downpipes.  Replace carpet  Replace arpet  Replace missing barrel bolt.  Replace timber slats.  Replace wall sheeting.  Replace wall tiles.  Replace the wall sheeting.  Remark the yellow high visual lines.  Repair/eplace black beading.  Replace chamfer boards.  Replace the metal lights.  Engage an engineer.  Replace gutter to bloch H.  Rerun overflow pipes.				Replace the deteriorated guttering S Blk					Re-clip the cable.
Replace external door lock.  External repaint to Block G.  Replace chamfer board.  Repair faulty door lock Engineer to investigate and report.  Clean out guttering & downpipes.  Replace arpet Replace arpet Replace arpet Issue Block H.  Replace timber slats.  Replace external doors to Block H.  Replace the wall sheeting.  Remark the yellow high visual lines.  Replace missing fan control.  Replace handle slats.  Replace the wall sheeting.  Remark the missing fan control.  Replace chamfer boards.  Replace chamfer boards.  Replace the metal lights.  Engage an engineer.  Replace gutter to bloch H.  Rerun overflow pipes.				Replace carpet to the walls S14					Install an expansion joint.
Replace external door lock.  External repaint to Block G.  Replace chamfer board.  Repair faulty door lock  Engineer to investigate and report.  Clean out guttering & downpipes.  Replace carpet  Replace missing barrel bolt.  Replace missing barrel bolt.  Replace external doors to Block H  Replace external doors to Block H  Replace the wall sheeting.  Remark the yellow high visual lines.  Replace missing fan control.  Replace chamfer boards.  Replace the mall lights.  Engage an engineer.  Replace gutter to bloch H.  Rerun overflow pipes.				Repaint internal surfaces-S Blk					Reglue bench tops.
External repaint to Block G. Replace chamfer board. Repair faulty door lock Engineer to investigate and report. Clean out guttering & downpipes. Replace fan cowl. Replace missing barrel bolt. Replace missing barrel bolt. Replace external doors to Block H Replace wall tiles. Replace the wall sheeting. Remark the yellow high visual lines. Replace missing fan control. Replace chamfer boards. Replace the metal lights. Replace the metal missing fan control. Replace chamfer boards. Replace the metal lights. Replace utter to bloch H. Rerun overflow pipes.				Replace damaged ceramic tiles  Replace damaged cupboards & benchtops-S					Replace external wall sheet.  Replace doors.
Replace chamfer board. Repair faulty door lock Engineer to investigate and report. Clean out guttering & downpipes. Replace carpet Replace fan cowl. Replace missing barrel bolt. Replace timber slats. Replace wall tiles. Replace wall tiles. Replace the wall sheeting. Remark the yellow high visual lines. Repair/eplace black beading. Replace chamfer boards. Replace the metal lights. Engage an engineer. Replace gutter to bloch H. Rerun overflow pipes.				Repair wall skirting S1/4			_		Replace 6 x entry double doors
Repair faulty door lock Engineer to investigate and report. Clean out guttering & downpipes. Replace carpet Replace fan cowl. Replace missing barrel bolt. Replace timber slats. Replace ternal doors to Block H Replace wall tiles. Replace the wall sheeting. Remark the yellow high visual lines. Replace pussed black beading. Replace missing fan control. Replace chamfer boards. Replace the metal lights. Engage an engineer. Replace gutter to bloch H. Rerun overflow pipes.				Service E sliding door & Nth closer-T					Replace carpet.
Clean out guttering & downpipes.  Replace carpet  Replace fan cowl.  Replace missing barrel bolt.  Replace timber slats.  Replace external doors to Block H  Replace external doors to Block H  Replace the wall sheeting.  Remark the yellow high visual lines.  Repaicreplace black beading.  Replace missing fan control.  Replace chamfer boards.  Replace the metal lights.  Engage an engineer.  Replace gutter to bloch H.  Rerun overflow pipes.				Replace cracked downpipes NW,NE,SE-T					Engage pest control expert.
Replace carpet Replace fan cowl. Replace missing barrel bolt. Replace missing barrel bolt. Replace external doors to Block H Replace wall tiles. Replace the wall sheeting. Remark the yellow high visual lines. Replace missing fan control. Replace chamfer boards. Replace the metal lights. Engage an engineer. Replace gutter to bloch H. Rerun overflow pipes.				Replace T Blk damaged ceiling sheeting.					Internal repaint.
Replace fan cowl.  Replace missing barrel bolt.  Replace timber slats.  Replace external doors to Block H  Replace wall tiles.  Replace the wall sheeting.  Remark the yellow high visual lines.  Repair/replace black beading.  Replace missing fan control.  Replace chamfer boards.  Replace the metal lights.  Engage an engineer.  Replace gutter to bloch H.  Rerun overflow pipes.				Replace the ceiling fan T4					Replace concrete
Replace missing barrel bolt.  Replace timber slats.  Replace external doors to Block H  Replace wall tiles.  Replace the wall sheeting.  Remark the yellow high visual lines.  Repair/replace black beading.  Replace missing fan control.  Replace chamfer boards.  Replace the metal lights.  Engage an engineer.  Replace gutter to bloch H.  Rerun overflow pipes.				Replace the fixed seating-Auditorium					Ease windows.
Replace timber slats.  Replace external doors to Block H  Replace wall tiles.  Replace the wall sheeting.  Remark the yellow high visual lines.  Repair/replace black beading.  Replace missing fan control.  Replace chamfer boards.  Replace the metal lights.  Engage an engineer.  Replace gutter to bloch H.  Rerun overflow pipes.				Replace the damaged ply in stairwell-T  Replace the damaged T Blk ceiling sheets					Replace tops.  Replace concrete apron.
Replace wall tiles.  Replace the wall sheeting.  Remark the yellow high visual lines.  Repair/replace black beading.  Replace missing fan control.  Replace chamfer boards.  Replace the metal lights.  Engage an engineer.  Replace gutter to bloch H.  Rerun overflow pipes.				Service external gym doors-T					Replace carpet flooring
Replace the wall sheeting.  Remark the yellow high visual lines.  Repair/replace black beading.  Replace missing fan control.  Replace chamfer boards.  Replace the metal lights.  Engage an engineer.  Replace gutter to bloch H.  Rerun overflow pipes.				Repaint ext. doors and concrete panels					Internal repaint
Remark the yellow high visual lines.  Repair/replace black beading.  Replace missing fan control.  Replace chamfer boards.  Replace the metal lights.  Engage an engineer.  Replace gutter to bloch H.  Rerun overflow pipes.				Replace the barrel bolts T35					Replace kitchenette.
Repair/replace black beading.  Replace missing fan control.  Replace chamfer boards.  Replace the metal lights.  Engage an engineer.  Replace gutter to bloch H.  Rerun overflow pipes.				Repaint external surfaces-T Block					Replace louvers.
Replace missing fan control.  Replace chamfer boards.  Replace the metal lights.  Engage an engineer.  Replace gutter to bloch H.  Rerun overflow pipes.				Service the concertina door T9					Replace double doors.
Replace chamfer boards. Replace the metal lights. Engage an engineer. Replace gutter to bloch H. Rerun overflow pipes.				Replace pinboards T1,2,12,29 Inspect & repair roof leaks-Auditorium					Re-screw veranda.  Remove & replace bag racks.
Replace the metal lights. Engage an engineer. Replace gutter to bloch H. Rerun overflow pipes.				Recoat verandah and deck fabrics-ILU					External repaint.
Replace gutter to bloch H. Rerun overflow pipes.				Recoat ILU verandah and ramp decking			-	-	Replace carpet.
Rerun overflow pipes.				Replace broken external duct-ILU					Replace 2 dead locks
				Repair air conditioning duct ILU					Replace black board.
Replace ceiling tile.				Recoat ILU verandah and ramp decking					Replace all ceiling fans & controllers.
Replace missing bolt.				Replace the vinyl floor covering  Replace damaged benchtops & drawers					Replace lights. Replace lock.
Replace cover.				Replace the damaged ceiling tile					Replace sash windows.
Replace benchtop & splashback.				Repaint previously painted surfaces					Internal repaint.
Replace ceiling tiles.				Replace damaged guttering & downpipe					11/12 External repaint
Replace external entry doors.				Repaint internal surfaces - V1/2					Treat rust & paint.
External repaint.				Inspect and repair roof K-L					Re-nail all loose under battening.
Replace various plunger locks. Remove & replace skirting.				Repaint sections of ceiling.  Replace the section of cover					Re-seal veranda decking & access ramp.  Re-fix section of timber cornice. Re-
Remove & replace skirting. Replace towel rail.				Replace the section of cover  Replace roof sheeting K~L					Replace accordion door handle.
Internal repaint.				Patch section of ceiling					Replace starters.
Ease and adjust faulty door lock				Replace sections of roof sheeting.					Re-silicone splashback & bench top.
External repaint				Replace section of steel frame work					Replace light switch.
Clean out gutters.				Refix the beading to the soffit kiln					Clean out all gutters.
Re-fix grate.  Replace the servery counter top.				Repair and paint the ceiling kiln  Repaint the previously painted surfaces					Re-attach/re-adjust all cupboard hinges.  Re-attach loose door hinge to cupboard.
Replace the servery counter top.  Replace vinyl tiles.				nepaint the previously painted surfaces			_		Reclip guttering.
Replace missing panel									External repaint.
Treat rust to steel post									Replace roof sheeting.
Replace downpipe dropper's.									External repaint.
Replace light switch.									Replace anit vandal lights.
Re-attach the loose pin up board. Remove fixed seating.									Replace damaged Kliplok roof sheeting
Remove fixed seating.  Replace electrical Junction box.							<del></del>		Replace roof sheeting.  Remove roof sheeting.
Internal repaint.									Replace roof.
External repaint.									Replace concrete path.
Replace faulty door lock and service.									
Replace the door.									
Replace the wall sheeting.									
Place strip to joins. Refix the pin board.							<del>-  </del>		
Refit or replace the rubber beading.							+		
External repaint.									
Replace or adjust door furniture.									
Replace cabin hooks and doorstops.									
Replace cabin hook.									
Patch hole in the concrete.  Replace the external door.		Ti control of the con		1		1	Í.	The state of the s	
Replace the external door. Replace door lock .								<del>                                     </del>	
Replace compressed sheeting.									

Roma State College - Middle				TOP 10 SCHOOLS	- OUTGOING MAINTENANCE PROJEC	CTS			
noma state conege - middle				Cavendish Road Stat	e High				Roma State College - Senio
Campus	Emerald SHS	Chancellor State College	Clontarf Beach SHS	School	Kepnock State High School	<b>Dakabin State High School</b>	<b>Gympie State High School</b>	Walkervale State School	Campus
Replace 2 ceramic wall tiles.									
Replace broken cabin hook & door stop. Clean out gutters.									
Engage engineer.									
Replace plunger locks.									
Replace missing vinyl skirting.									
Replace missing door furniture. Replace ceiling tiles.									
Service door.									
Resecure aluminium rail.									
Refit the rubber beading to windows									
Replace timber weather strip.									
Replace flashing to roof.									
Replace soffit sheeting. Replace the metal lights.									
Clean out gutters.									
Refix the fan cowls.									
Repair/replace plunger locks.									
Refix the splashback.									
Replace metal downpipe. Replace cabin hook.									
Replace timber barge.									
Replace the light.									
External repaint.									
Replace missing cabin hooks.									
Repair hole. Replace the stop cock									
Ease/adjust the door.									
Replace concrete apron slab.									
Replace flashing.									
Replace chamfer boards.									
Refit the TV antenna Replace concrete.									
Replace concrete. Replace compressed sheeting.									
Service lock.									
Replace broken glass pane.									
Replace the ceramic wall tiles.									
Fix aluminium strip to joins.									
Replace wall sheeting. Replace the metal lights.									
Replace piece of missing sheet vinyl.									
Refit or replace the rubber beading.									
Replace ceiling sheeting.									
Replace the doors.									
Replace ceiling tiles. Replace missing bubbler.									
Reglue yellow laminate.									
Replace ceramic wall tiles.									
Relevel the ceiling grid system.									
Service split system air conditioner									
Replace section of carpet.									
Replace two (2) missing door stops.  Replace kitchen cupboards.									
Repair section of suspended ceiling grid									
Replace shelfs.									
Service lock to accordion door.									
Replace the cover plate to door lock.									
Replace the compressed sheeting.  Refix the conduit securely.								-	
Treat the rust.									
Replace concrete apron slabs.									
Replace the timber edge strip.									
Replace masonite skirting.									
Replace missing skirting. Replace and or refix the skirting.									
Replace damaged cabin hook.									
Replace colorbond flashing.									
Refix and or replace masonite skirting.									
Re-attach the laminate splash back.									
Ease binding door. Replace the metal lights.						+		+	
Refix masonite skirting.								+	
Replace PVC downpipe.									
Replace sheet vinyl									
Replace the missing masonite skirting									
Replace 2 PVC elbows Replace/refix plunger locks.									
Replace the laminated surrounds.									
Refix masonite skirting.									
Replace two tap handles									
Fit 2 tower bolt keepers									
Refix the hose cuck securely.									
Refit the rubber beading to windows									
Replace ceiling tiles. Replace one ceiling fan to each room.									
Replace cushion stop.									

					GOING MAINTENANCE PROJE	CTS			
Roma State College - Middle Campus	Emerald SHS	Chancellor State College	Clontarf Beach SHS	Cavendish Road State High School	Kepnock State High School	Dakabin State High School	Gympie State High School	Walkervale State School	Roma State College - Senior Campus
Replace two (2) metal downpipes.	Emeraio 3n3	Chancellor State College	Ciontari Beach SHS	SCHOOL	Reprock State High School	Dakabin State High School	Gympie State High School	Walkervale State School	Campus
Refix the curtain back.									
Reglue cover strip.									
Replace the north western apron slab.  Replace the rotted timber									
External repaint.									
Replace the fascia sheeting									
External repaint									
Replace external doors.									
Remove lamipanel to shower.  Replace the external door									
Replace seamless flooring.									
Replace downpipe									
Replace section of rotten timber									
Replace rotted timbers									
Service lock to service duct.									
Replace broken mirror.  Engineers to report on movement.									
Service lock to self help entry door.									
Replace seamless flooring									
Cut off rusted section of door jamb									
Replace external door.	_								
Replace the holed PVC elbow Engage engineer							+		
Re-adjust all hinges to cupboard unit.									
Replace ceiling tiles.									
External repaint.									
External clean out of roof guttering.									
Replace missing toilet seats  External repaint.							+		
Replace seamless flooring.									
Patch/repair vinyl sheeting.									
Replace missing ceiling tiles									
Replace missing doors.									
Internal repaint. Replace missing palings.									
Replace missing corner cover strip									
Recoat floor in kitchen room 101.									
Internal repaint									
Replace two (2) x toilet suites.  Replace toilet suites to Block Q									
Full internal repaint required.									
External repaint									
Replace contertina door.									
Full external repaint is required.									
Replace concertina door									
Repair chain. Repair air-con.									
Refix angle to wall.									
Re-glue sheet vinyl.									
Engage engineer									
Refix speaker to wall.  Repair/replace locking mechanisms.									
Re-seal corners throughout toilet.									
Replace ceiling tiles.									
Reinstate 1.2m wide concrete apron.									
Re-sheet with ply.									
Refit louvers and repair frames.  Re-sicaflex concrete joint	1								
Re-sicatiex concrete joint Replace ceiling tiles.	+								
Replace faulty door lock.									
Service door lock.									
Replace bench tops & splashback.									
Replace carpet. Replace door stop.								+	
Replace the damaged timber edge strip.									
Replace rotten timber seating.									
Replace and reseal box guttering.									
Replace concrete path.									
Replace lifting concrete.  Replace concrete.								+	
Replace concrete pathway.								<del>-  </del>	
Replace cracked concrete.									
Replace concrete pathway.									
Replace box gutter									
Replace concrete path. Replace lifting concrete.									
Replace concrete path.								<u> </u>	
Replace fan cowl to fan.									
Replace timber cover strip.									
Replace the metal lights.									
Replace sheeting.  External repaint	+		-				+	+	
Re-sicaflex concrete joint								<del>-  </del>	
Repair/replace grid system.									
Clean out gutters.									
External repaint.									
Engage engineer to do an investigation.									

TOP 10 SCHOOLS - OUTGOING MAINTENANCE PROJECTS										
Roma State College - Middle				Cavendish Road State High					Roma State College - Senior	
Campus	Emerald SHS	<b>Chancellor State College</b>	Clontarf Beach SHS	School	Kepnock State High School	Dakabin State High School	<b>Gympie State High School</b>	Walkervale State School	Campus	
Replace the double door's.							7 .		•	
External repaint to Covered Area 1										
External repaint.										
Service/replace taps.										
Clean out gutters										
Reseal guttering.										
Trim back overhanging tree's.										
External repaint.										
Replace missing downpipe										
Internal repaint to Oval Canteen/Store										
Replace internal wall sheeting										
Replace kitchen cupboard doors.										
Reinstate light fitting										
Replace sections of wall sheeting.										
Replace missing taps.										
Internal repaint.										
Replace external door										
External repaint.										
Replace door with new.										
Repair/replace switches.										
Replace missing downpipe.										
Service/re-tension roller door.										
Replace the fire extinguisher sign.										
Replace stumps to Shed 3 - Shearing										
Replace stumps.										
Refix gutter										
Re-attach gutter & missing downpipe.										

# **QUESTION ON NOTICE**

No. 10

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED MINISTER FOR EDUCATION AND MINISTER FOR TOURISM, MAJOR EVENTS AND THE COMMONWEALTH GAMES (HON KATE JONES MP)—

# QUESTION:

With reference to SDS page 21:

- a) How many teachers were performance managed between December 2016 to 30 June 2017; and
- b) what measures have been put in place since the Queensland Audit Office report earlier this year to adequately identify and manage teachers who consistently underperform?

# ANSWER:

The Department of Education and Training currently employs more than 50,000 teachers. I am advised there were 33 teachers who were on a documented managing unsatisfactory performance plan between December 2016 and 30 June 2017.

The QAO Performance Audit on Teacher Performance Management and Development related primarily to the Annual Performance Review process which is about supporting teachers to become more effective teachers.

# 2017 ESTIMATES PRE-HEARING

# **QUESTION ON NOTICE**

No. 11

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED MINISTER FOR EDUCATION AND MINISTER FOR TOURISM, MAJOR EVENTS AND THE COMMONWEALTH GAMES (HON KATE JONES MP)—

# QUESTION:

With reference to SDS page 4, given school truancy is seen as an important indicator that a child may be at risk, in addition to the fact that children who frequently truant experience lower education outcomes:

- a) what funding, if any, has been allocated in this year's budget to directly address this issue; and
- b) what measures, if any, will be put in place to evaluate efforts to address this serious problem.

# ANSWER:

We are providing more resources to classrooms to support student wellbeing and encourage students to attend school every day.

We're employing 875 extra teachers above growth, providing 45 new guidance officer positions in high schools and supporting chaplaincy and school nurses. We are also providing more support to our education regions with inclusion coaches, mental health coaches, positive behaviour coaches and success coaches.

We want to support all children to receive a quality education and attending school all day, every school day. We know that attending school every day—through to the end of Year 12—is vital to improving students' educational outcomes, employment options, future earning capacity and general wellbeing.

In response to part (a) of the Committee's question, schools are provided funding to improve students' educational outcomes. This allows school communities to use funding in ways that respond to student needs and local contexts.

Principals, in consultation with their community, are best placed to make decisions about how their resources are invested to meet the needs of students, including addressing school attendance.

Schools use a broad range of systems and strategies for improving and maintaining student attendance, including:

- roll-marking at least twice a day;
- promoting the message that *Every Day Counts*, setting clear expectations about attendance and communicating those standards to parents and students;
- involving families within the classroom and school community;
- reward programs for good and improved student attendance; and
- offering special activities for which participation depends on attendance.

Further, all state schools now notify parents on the same day any student is absent from school without an explanation. This notification occurs by whatever means necessary—whether it's through an automated system or by individual texts, phone calls or visits to the student's residence.

Through this improved communication with parents and carers, issues of truancy can be identified early. In Semester 1 2016, 1231 eligible state schools each received a one-off grant of \$4235 to build capacity to implement their approach to same day notification, at a total cost of \$5.2 million. Covering ongoing costs is the responsibility of each school.

Schools and regions also work with parents, carers and a range of school-based officers and other stakeholders to address truancy. This includes guidance officers, youth support coordinators, school-based police officers, chaplains and student welfare workers, community leaders including Aboriginal and Torres Strait Islander elders, non-government organisations and the Queensland Police Service.

For our Aboriginal and Torres Strait Islander students, the Department of Education and Training has implemented the *Every Day Counts* campaign to encourage school attendance. The *Every Day Counts* campaign was launched in 2016 and featured animated characters with famous Indigenous voiceovers including footballer Mr Sam Thaiday and Queensland Firebirds star Ms Beryl Friday. The investment of \$152,000 in 2016–17 enabled us to televise the animated campaign, air on radio, develop comic books and create interactive websites.

State schools closely monitor student absences using the attendance monitoring dashboard available in OneSchool—the student information management system. The system provides comprehensive information, allowing schools to track school attendance by individuals and/or groups of students to help evaluate a school's efforts to address truancy.

The Department also commissioned the University of Queensland to conduct research into effective strategies for state schools to improve student attendance. This research will further inform the evidence base regarding what strategies work, for whom, and under what conditions.

No. 12

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER FOR EDUCATION AND MINISTER FOR TOURISM, MAJOR EVENTS AND THE COMMONWEALTH GAMES (HON KATE JONES MP)—

# QUESTION:

With reference to page 4 of the Department of Tourism, Major Events, Small Business and the Commonwealth Games' Service Delivery Statement, could the Minister outline how the Department of Tourism, Major Events, Small Business and the Commonwealth Games and Tourism Events Queensland, have assisted tourism regions affected by ex-Tropical Cyclone Debbie?

# ANSWER:

The Palaszczuk Government acted swiftly to support tourism regions impacted by Tropical Cyclone Debbie.

We are delivering a \$10 million tourism recovery package in partnership with the Australian Government.

This included \$2 million for marketing, \$1 million for targeted media and trade familiarisation visits to Queensland, and a \$7 million tourism infrastructure recovery fund.

The \$2 million marketing campaign has been in market since early April and to date, has included national television coverage on Sunrise and The Today Show, coverage in national news bulletins and coverage in key print outlets such as The Courier Mail and local media.

The infrastructure recovery will fund new tourism experiences in the Whitsundays region.

In close consultation with the Whitsunday Regional Council and Tourism Whitsundays, the Queensland Government set up a Tourism Recovery Fund Working Group to identify tourism infrastructure projects that will provide new and enhanced visitor experiences on the region's islands and mainland.

The Working Group is meeting regularly and is representative of key on-the-ground stakeholders who are passionate about their region and want to see the Whitsunday tourism sector recover as quickly as possible.

I refer the Member to comments by Whitsunday Tourism CEO Craig Turner in a media release on 11 April 2017:

Tourism Whitsundays CEO Craig Turner, who invited all levels of government to the Whitsundays and ensured they met with tourism operators 'on the ground', said to be able to host the Premier and Tourism Minister in region was "an absolute honour".

"The fact that they have followed through on the commitments they made verbally throughout the weather event will put the Whitsundays in a very strong position," he said.

"The financial commitment made today is exactly the shot in the arm the Whitsundays needed and the funding is large enough to allow us to do marketing activity over a prolonged period and get the Whitsundays back to where it should be, which is as an iconic holiday destination."

No. 13

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER FOR EDUCATION AND MINISTER FOR TOURISM, MAJOR EVENTS AND THE COMMONWEALTH GAMES (HON KATE JONES MP)—

# QUESTION:

Minister, with reference to page 4 of the Department of Tourism, Major Events, Small Business and the Commonwealth Games' Service Delivery Statement, can you outline how the Palaszczuk Government has grown the Queensland's events portfolio through the attraction of new major events.

# ANSWER:

We are determined to secure the best events to Queensland that attract visitors, deliver value for taxpayers' investment and promote Queensland to the world.

We have the best events calendar of any state in Australia.

Our events calendar is now worth more than \$600 million a year to Queensland. The *It's Live! in Queensland* events calendar has grown by \$220 million up from \$380 million when we were elected.

Events are key to Tourism and Events Queensland's (TEQ) new experience-based marketing strategy and the *It's Live! in Queensland* marketing platform looks to highlight TEQ's events portfolio alongside other key Queensland events to domestic and international target markets.

TEQ is also working to optimise the tourism value of the Gold Coast 2018 Commonwealth Games (GC2018) for Queensland under the GC2018 Tourism Marketing Strategy jointly developed in partnership with the Gold Coast 2018 Commonwealth Games Corporation, the City of Gold Coast, the Office of the Commonwealth Games, Tourism Australia and Gold Coast Tourism.

In addition to investing in events, TEQ also works closely with event organisers, regional tourism organisations, Tourism Australia, other Queensland Government agencies, tourism operators, retail and wholesale partners and airlines to optimise the value of Queensland's events portfolio through marketing and promotional activities.

No. 14

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER FOR EDUCATION AND MINISTER FOR TOURISM, MAJOR EVENTS AND THE COMMONWEALTH GAMES (HON KATE JONES MP)—

# QUESTION:

I refer to page 24 of the Department of Tourism, Major Events, Small Business and the Commonwealth Games' Service Delivery Statement, which refers to building safe, caring and connected communities by engaging and harnessing the enthusiasm of our communities and local industry to participate in Gold Coast 2018 Commonwealth Games related activities.

Can the Minister please outline the Games' legacy benefits that will be achieved through community engagement?

# ANSWER:

The Gold Coast 2018 Commonwealth Games (the Games) promises to deliver a transformative legacy, creating active and inclusive communities, diverse and enduring economic growth and greater reconciliation and social justice for all Australians. With the Games representing the largest Commonwealth Games integrated para-sport program in history and equal medal opportunities for men and women, it is a catalyst for social change and setting the bar high in engaging and empowering our diverse community.

Under the Embracing 2018 legacy program, community engagement is central to the successful delivery of these aspirations and will help create long-lasting benefits for Queensland's communities both before and after the Games.

Our legacy program is overseen by the Embracing 2018 Legacy Advisory Committee chaired by former Queensland premier, Rob Borbidge.

It is an unprecedented opportunity to leave a lasting legacy for tourism, business, industry, indigenous, arts and culture, sporting, community and school groups.

The Games will boost record visitation to and within Queensland, positioning Queensland to maintain and grow market share in an increasingly competitive tourism market place.

The Games has required the planning, design, procurement and construction of three new world-class venues and major upgrades to a further seven venues. This represents a \$320 million investment in sport and community infrastructure and has supported more than 1000 jobs during the design and construction stages. In addition,

many millions have been spent on much needed transport infrastructure upgrades – including Stage 2 of the Gold Coast Light Rail and duplicate of the Brisbane to Gold Coast heavy rail corridor. The Games is bringing significant investment on the Gold Coast and beyond.

As a further example, the Games Village is under construction and is due to be handed over in October for overlay works. The Village will inject \$550 million into the local economy and is estimated to generate 1500 jobs during design and construction.

After the Games, the Village will provide a lasting legacy as part of the Gold Coast Health and Knowledge Precinct. The Precinct will become an integrated global facility for health, innovation, industry development and research collaboration.

The Trade 2018 program targets business leaders, investors and heads of government from across the world to tap into Queensland's exciting investment, trade and business opportunities as part of the Games.

Commonwealth House will be a purpose built facility located on the beachfront in the heart of Broadbeach. It will be a central place for business and government leaders to meet during the Games.

The Reconciliation Action Plan (RAP) is historic because it is the first of its kind for a major sporting event in Australia. The RAP will deliver genuine outcomes and opportunities for Aboriginal and Torres Strait Islander people through employment, procurement opportunities, education and training, sports participation and raising cultural awareness.

Complementing the Games, Festival 2018 will extend and enhance the Games experience beyond the stadiums and Games venues, by engaging locals and visitors alike in an aspirational program that celebrates the spirit of the Commonwealth and reflects Queensland's lifestyle, creativity and authentic spirit.

Festival 2018 will be held in Cairns, Townsville, Brisbane and the Gold Coast. The program is being developed with a strong focus on local involvement in terms of arts workers and creative talent in each respective region. This will give local talent a national and international stage from which to further develop their careers.

Women of the World: Celebrating the Women of the Commonwealth (WOW Festival 2018) will be a centrepiece of Festival 2018 and will be held in Brisbane. The focus of the three day festival is for participants to plot a course toward gender equality in their community.

In addition the One Million Stars to End Violence project will result in an installation at the Museum of Brisbane of one million hand woven stars collected from across the Commonwealth. This will be a touching and truly symbolic stance by the community that enough is enough – domestic violence must end.

The Gold Coast 2018 Commonwealth Games Organising Committee's School's Connect Program sees 90 000 students participating in the program aimed at creating greater understanding and connections across the Commonwealth.

The Department of Education and Training's Global Education Program is providing rich, diverse and real world learning experience for students in the lead up and during the Games.

No. 15

**QUESTION ON NOTICE** 

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER FOR EDUCATION AND MINISTER TOURISM, MAJOR EVENTS AND THE COMMONWEALTH GAMES (HON KATE JONES MP)—

# QUESTION:

I refer to page 24 of the Department of Tourism, Major Events, Small Business and the Commonwealth Games' Service Delivery Statement, which refers to the selection and training of up to 15,000 volunteers.

Can the Minister please provide an update of the GC2018 volunteering initiative?

# ANSWER:

We want all Queenslanders to share the dream of the Gold Coast 2018 Commonwealth Games.

There are many ways to be involved including participating in the Queen's Baton Relay, attending events, experiencing Games art and culture activities and volunteering.

More than 47 000 applications were received from prospective volunteers throughout Queensland, Australia and the world.

Games organisers are continuing to work through all of these applications, with interviews commencing in May 2017 and continuing until September 2017.

The Volunteer Selection Centre at Burleigh was officially opened in April 2017 and will be the site for volunteer interviews in the lead up to the Games.

Last month, the first four volunteers were announced. Selection of the remaining volunteers will continue until October 2017.

Volunteers will consist of both generalist volunteers and specialist volunteers, who will require previous experience or a qualification in sport or medical fields.

To help stage the biggest sporting event in Australia this decade, each volunteer will receive training from TAFE Queensland, Queensland's largest vocational education provider.

They will also receive a uniform, free public transport and meals during the Gold Coast 2018 Commonwealth Games.

No. 16

**QUESTION ON NOTICE** 

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER FOR EDUCATION AND MINISTER FOR TOURISM, MAJOR EVENTS AND THE COMMONWEALTH GAMES (HON KATE JONES MP)—

# QUESTION:

I refer to page 3 of the Department of Tourism, Major Events, Small Business and the Commonwealth Games' Service Delivery Statement, which refers to creating jobs and a diverse economy by connecting Queensland tourism and small business operators to supply opportunities from the Gold Coast 2018 Commonwealth Games.

Can the Minister provide details of opportunities created through the delivery of the GC2018 to support small businesses and tourism operators, create jobs and grow the Queensland economy?

# ANSWER:

The Gold Coast 2018 Commonwealth Games (GC2018) will support thousands of jobs and inject more than \$2 billion into the Queensland economy.

There are a number of opportunities being created through the delivery of the Games that support this including:

# Procurement

We are determined to maximise opportunity for local businesses and suppliers to benefit from the Games.

The Gold Coast 2018 Commonwealth Games Corporation's (GOLDOC) procurement and contract management procedures ensures a strong focus on local content and Indigenous participation.

As at 30 June 2017, 86 per cent of the contracts awarded by GOLDOC have been awarded to businesses that have a presence on the Gold Coast or in Queensland. This equates to more than \$260 million worth of contracts for Queensland businesses.

# Venues and Commonwealth Games Village

The \$320 million investment in venue infrastructure has generated around 1000 full-time equivalent jobs during the design and construction phase.

The Commonwealth Games Village will generate approximately 1500 jobs during design and construction.

As at 30 June 2017, at least 90 per cent of construction contracts for the Games Village and Venues have been awarded to South East Queensland businesses.

# Supporting Small Indigenous Businesses

As at 30 June 2017, OCG has directly procured services from 16 Indigenous businesses.

In addition, by partnership with TAFE Gold Coast, the Business Support Program has supported 20 Indigenous businesses to successfully secure more than \$500 000 in contracts through private and public funding.

The construction of Games venues and the Games Village has resulted in more than \$2.5 million in procurement from Indigenous businesses and more than 200 jobs for Indigenous people and businesses. An additional 10 Traineeships in Business will commence soon with the City of Gold Coast and GOLDOC.

# Be Games Ready

Through our Embracing 2018 Legacy Program, *Be Games Ready* is supporting small businesses to identify, prepare for and participate in opportunities leading up to, during and after the Games. *Be Games Ready* is hosted on the Business Queensland website at www.business.qld.gov.au and offers a range of information, resources and support to small business.

# Trade 2018

Our Gold Coast 2018 Commonwealth Games trade and investment program – Trade 2018 – is encouraging businesses and investors from across the Commonwealth to come to Queensland during the Games, creating opportunities for internationally-focussed local businesses.

Trade 2018 will feature a program of events and activities running parallel with the Games at a purpose-built venue in Broadbeach – Commonwealth House. Events at Commonwealth House will ensure visiting business representatives can be exposed to local capabilities, learn about local opportunities and match with potential partners. Commonwealth House will also be complemented by a wider Games time business program of site visits and business matching of delegates' interests with Gold Coast and Queensland suppliers.

The Commonwealth trade organisation, the Commonwealth Enterprise and Investment Council, has identified small-to-medium enterprises (SMEs) as a key potential source of growth for Commonwealth trade, and is expected to be part of the Commonwealth House Program.

Small businesses can register interest in the Commonwealth House Program at www.trade2018.com.

# Be My Guest

The *Be My Guest* Program aims to increase customer service standards and strive for service excellence in the tourism and hospitality industry in the lead up to, during and post GC2018. The Gold Coast is already successfully delivering the *Be My Guest* Program and the program is being rolled out to event cities of Brisbane, Cairns and Townsville over the coming months.

No. 17

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER FOR EDUCATION AND MINISTER FOR TOURISM, MAJOR EVENTS AND THE COMMONWEALTH GAMES (HON KATE JONES MP)—

# QUESTION:

With reference to SDS page 26—

- a) How many of the 487 staff employed by GOLDOC as at June 30 2017 were staff on secondment from other agencies?
- b) How many of the 487 staff are employed on temporary contracts?
- c) How many of the additional 390 staff expected to be employed in 2017/18 will be existing Queensland Public Servants on secondment and how many will be hired on temporary contracts?

# ANSWER:

- a) I am advised there were seven secondees employed with the Gold Coast 2018 Commonwealth Games Corporation (GOLDOC) from Queensland Government agencies as at 30 June 2017.
- b) I am further advised there were no staff on temporary contracts employed with GOLDOC as at 30 June 2017. All staff have fixed term contracts.
- c) It is expected a further 25 staff will be seconded to GOLDOC to deliver the Games.

I am advised GOLDOC will recruit the remainder of the additional staff required on fixed term contracts.

No. 18

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER FOR EDUCATION AND MINISTER FOR TOURISM, MAJOR EVENTS AND THE COMMONWEALTH GAMES (HON KATE JONES MP)—

# QUESTION:

With reference to SDS page 25, service area objective:

- a) What was the overall games budgeted State contribution for hosting the Games as estimated at June 30 2016? and
- b) What is the overall games budgeted State contribution for hosting the Games estimated as at June 30 2017? and
- c) How much additional funding will be required to meet additional security arrangements being proposed in the wake of recent international incidents?

# ANSWER:

- a) The overall Games budgeted State contribution for hosting the Games as estimated at June 30 2016 was \$1.5 billion.
- b) The overall Games budgeted State contribution for hosting the Games as estimated at June 30 2017 was \$1.5 billion.
- c) The security budget was updated to reflect the current security threat level in 2015 and remains within the games budget envelope. There has been no requirement for additional funding above the current level identified. The security requirements for the Games will continue to be monitored.

No. 19

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER FOR EDUCATION, TOURISM AND MAJOR EVENTS AND MINISTER FOR THE COMMONWEALTH GAMES (HON KATE JONES MP)—

# QUESTION:

I refer to page 4 of the SDS in relation to aviation services and ask -

- a) how much funding from the Attracting Aviation Investment Fund has been allocated for 2017/18:
- b) how much of the \$10M boost allocated in 2015 has been spent as at 30 June 2017;
- c) how much is the balance of the fund as at 30 June 2017; and
- d) how much of the Advance Queensland: Connecting with Asia Fund is dedicated towards attracting aviation services to Queensland in 2017/18, 2018/19 and 2019/20 (reported separately by year)?

# ANSWER:

The Palaszczuk Government provided a \$10 million boost to the Attracting Aviation Investment Fund in 2015 to continue supporting new airline services into Queensland. As a result of our investment, we have secured more than 600,000 extra seats on flights to Queensland since February 2015, generating up to \$450 million for our economy each year.

- a) In the 2017-18 State Budget, \$6.4 million has been allocated.
- b) This Labor election commitment to boost AAIF was \$10 million over three years. I am advised close to half of the funding has been committed and contracted.
- c) I am advised just over half of the AAIF boost of \$10 million remained available to support aviation attraction as at 30 June 2017.
- d) The strategy has a budget allocation of \$16.6 million in 2017/18 and \$8.4 million in the years 2018/19 and 2019/20.

No. 20

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER FOR EDUCATION AND MINISTER TOURISM, MAJOR EVENTS AND THE COMMONWEALTH GAMES (HON KATE JONES MP)—

# QUESTION:

I refer to page 76 of Budget Measures in relation to securing major events and ask -

- a) How much of the allocation was spent in 2016/17 for this initiative; and
- b) Can the Minister provide a list of events that were attracted in 2016/17 as part of this funding initiative?

# ANSWER:

Tourism and Events Queensland's funding for individual major events is commercial in confidence.

Page 76 of Budget Measures 2017-18 outlines a \$10.2 million allocation to attract new major events over the 2016-17 and 2017-18 Budget years.

I can advise this funding has been fully committed to secure new events including the Rugby League World Cup 2017 and Battle of Brisbane.

# **Questions on notice and responses**

Minister for Innovation, Science and the Digital Economy and Minister for Small Business

# 2017 ESTIMATES PRE-HEARING

# **QUESTION ON NOTICE**

No. 1

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER INNOVATION, SCIENCE AND THE DIGITAL ECONOMY AND MINISTER FOR SMALL BUSINESS (HON LEEANNE ENOCH MP)—

## QUESTION:

In reference to page 3 of the SDS, would the Minister please provide an update on how the Advance Queensland Ignite Ideas program is supporting innovative Queensland businesses to commercialise their great ideas?

# ANSWER:

The Palaszczuk Government's \$420 million Advance Queensland initiative is about positioning Queensland as the place where startups and small to medium businesses can turn bright ideas into reality.

This includes investing in innovation to generate jobs today and in the future, attract and retain the best and brightest minds, grow Queensland's reputation and capacity to deliver world class products and services for Queenslanders, and establish new industries that will provide ongoing jobs growth.

The Advance Queensland Ignite Ideas Fund is supporting Queensland startups and small to medium businesses to commercialise market ready innovative ideas. This helps businesses to grow and compete in a global market, create new jobs and improve the productivity and competitiveness of key industries.

Grants of up to \$250,000 (excluding GST) are available to support activities that will test and implement commercialisation plans for a product, process or service that is at or beyond minimum viable product stage.

Since launching the Ignite Ideas Fund on 17 March 2016, two rounds have been completed. 119 businesses throughout Queensland have shared in \$16.589 million to assist them with taking their innovative products to market.

Round one closed on 27 July 2016, with a total of 354 applications, and 39 successful applicants receiving funding, totalling \$5.65 million (excluding GST).

Round two closed on 14 October 2016, with a total of 463 applications, and 80 successful applicants receiving funding, totalling \$10,938,548 (excluding GST).

Based on the successful outcomes we have seen from the first two rounds, a third round of the Ignite Ideas Fund opened on 14 June 2017 and closed 13 July 2017. 418 applications were received and assessment is currently underway.

Huds and Toke is just one example of a Queensland business with huge potential that has benefited greatly from extra support to launch their product into the global marketplace.

Founded in 2013, Huds and Toke design, create and manufacture high-quality gourmet pet treats for dogs, cats, horses and other small animals from their own purpose-built factory. The business received \$88,975 (excluding GST) in Advance Queensland Ignite Ideas funding in April 2017 to grow and expand into international markets.

I was pleased to visit their factory at Warana on 8 June 2017 to announce that this startup will begin exporting its high quality gourmet pet treats to Japan's multibillion-dollar pet industry with support from the Ignite Ideas initiative.

The Ignite Ideas Fund is also supporting regional businesses to capitalise on opportunities to grow globally and bring new employment to their local communities.

Among the recipients are two regional agribusiness innovators, KFSU Ltd in Ayr and Woods Foods Pty Ltd in Goondiwindi. Both are poised for growth stemming from innovative processes they are putting in place and the new product lines they are developing for domestic and export markets.

KFSU secured \$71,600 (excluding GST) funding support to help them develop export markets in the United States, Japan and New Zealand for their innovative functional fibre product, Phytocel, which is derived from sugarcane.

Woods Foods secured \$112,500 (excluding GST) funding support to help them expand their customer base domestically and abroad, and scale their manufacturing operations for food products based on locally grown pulse and sorghum crops.

We will continue to hear new success stories about Queensland businesses successfully commercialising their innovative world class products and creating jobs as more of the 119 projects supported under the Advance Queensland Ignite Ideas program progress.

# 2017 ESTIMATES PRE-HEARING

# **QUESTION ON NOTICE**

No. 2

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER INNOVATION, SCIENCE AND THE DIGITAL ECONOMY AND MINISTER FOR SMALL BUSINESS (HON LEEANNE ENOCH MP)—

# QUESTION:

Could the Minister provide examples of how Advance Queensland Research Fellowships and PhD Scholarships that have been awarded are helping to support innovation in Queensland's traditional industries?

# ANSWER:

An integral part of the Palaszczuk Government's \$420 million whole-of-government Advance Queensland initiative is the Research Fellowships and PhD Scholarships programs. These programs have proven to be vital in establishing and supporting partnerships between our scientific talent, research bodies and industry partners to translate research into practical outcomes for the benefit of Queenslanders, Queensland industries and the Queensland economy.

Advance Queensland supports researchers undertaking original work through grants of \$180,000 and \$300,000 over three years for early and mid-career researchers respectively, and up to \$45,000 over 3 years for a PhD Scholarship.

In 2016 and 2017, 21 PhDs, 51 Early Career Fellowships and 38 Mid-Career Fellowships have been supported. The Government has committed over \$21 million to this initiative to date. This funding has been matched by the relevant research institution and their industry partner, demonstrating their commitment to deliver research and industry outcomes.

By funding this applied research, we are helping to develop new processes, products and technologies that will deliver significant commercial outcomes.

Every industry sector can benefit from the programs including agriculture, mining, engineering and construction, as well as new and emerging sectors. The benefits can be new products and processes relating to a specific industry, or a new idea and technology applied to a range of industry sectors.

Projects are currently being undertaken in partnership with industry partners to: improve biogas production in the beef industry; advance commercial scale production of sugar cane fertilizers and tropical pulses for Queensland; develop new technologies

to unlock bauxite ore reserves; new chemistries to recover fine coals; enhance CSG well production; improve antibiotic coatings for orthopaedic implants; develop energy trading schemes for sustainable cities; and design of bulk superconductors for generators.

The following examples show how these programs benefit our traditional industries:

- Dr Gabriele Netzel, from the Queensland Alliance for Agriculture and Food Innovation, has been awarded an \$180,000 Early Career Research Fellowship, over three years, to develop a method to inoculate cattle against indospicine accumulation which can reach toxic levels. Partnering with scientists from the Department of Agriculture and Fisheries, the inoculum could be administered to cattle in the field, thus improving cattle productivity and reduced calf losses.
- Dr Chengyuan Xu from Central Queensland University has been awarded a Mid-Career Research Fellowship, worth \$300,000 over three years, to develop a lowcost crop stress alert tool to assist growers optimise their crop productivity and profitability. This investment will improve the understanding of production practices suited to the state's climate and crops. This study is a collaboration between the university, the Department of Agriculture and Fisheries, and Perfection Fresh whose sites and farm management expertise are utilised in this project.
- Dr Bernadette McCabe of the University of Southern Queensland, through a \$300,000 Mid-Career Fellowship, is to develop methods to improve biogas production and reduce the carbon footprint of red meat processing operations through effective waste management practices. She will be co-located with NH Foods Oakey Beef Exports to optimise a biogas plant installed on site.
- Dr Hong Peng of The University of Queensland's School of Chemical Engineering is aiming to develop new pathways to unlock Queensland's bauxite ore reserves through process technology innovation. Through the University of Queensland Rio Tinto Bauxite and Alumina Technology Centre, the project will look to enhance Queensland's bauxite mineral reserves with respect to high silica bauxite and support the potential to expand the alumina industry. The research is also expected to deliver environmental improvements by minimising reagent use and reducing waste generation during alumina production. This is an Early Career Fellowship of \$180,000 over 3 years which commenced in early 2017.
- Dr Pradeep Shukla, also from The University of Queensland's School of Chemical Engineering, will aim to upscale new technology to produce cyanide on-site for gold and base metal mines. In partnership with Synergen Met Pty Ltd, Dr Shukla will lead a team to develop a new and significantly safer technology for producing cyanide both on-site and on-demand, consequently avoiding the bulk transport of the toxic material. It will reduce risks associated with cyanide handling transportation and storage, reduce the environmental footprint of cyanide production and supply and reduce the end-user cost of cyanide. Dr Shukla also received an Early Career Fellowship which commenced in 2017.

- Dr Yunfei Xi, from Queensland University of Technology has been awarded a Mid-Career Fellowship to develop improved brick qualities through modification of current production methods by including suitable amounts of locally sourced industrial minerals as surface finishes or bulk additives. In this way, the product may be improved to provide specific properties such as low thermal conductivity or improved compressive strength. The industry partner is Brickworks Building Products at Rochedale.
- Miss Rebecca Garrad from the University of Queensland has been awarded a PhD Scholarship of \$45,000 over three years, to investigate a natural method for agricultural pest control. Rebecca will work closely with the Department of Agriculture and Fisheries and CSIRO.

I look forward to providing further updates as these and many other innovative projects progress and translate into benefits for our State.

# 2017 ESTIMATES PRE-HEARING

# **QUESTION ON NOTICE**

No. 3

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER INNOVATION, SCIENCE AND THE DIGITAL ECONOMY AND MINISTER FOR SMALL BUSINESS (HON LEEANNE ENOCH MP)—

# QUESTION:

Can the Minister outline the positive impacts Hot DesQ recipients are having on Queensland's innovation sector – particularly in regional Queensland?

# ANSWER:

The Hot DesQ initiative is aimed at attracting high calibre international and interstate entrepreneurial talent to boost Queensland's startup ecosystem and broaden our global connections. Under Round 1, over 30 international and interstate entrepreneurs, across 25 teams have established their startup businesses in Queensland.

The intent of the Hot DesQ initiative is to grow capability in our local startup ecosystem. Although the first cohort is still underway we have already seen the program achieve results. Queensland's tourism, UAV, agriculture and health industries have seen an injection of new talent and energy. We are seeing increasing collaboration and innovation across industry, corporates, startups and researchers. To date, over 1,400 attendees from across the Queensland startup community and the broader ecosystem have benefited from 55 events and workshops delivered by the Hot DesQ entrepreneurs. Most importantly, over 50 local startups have benefited from ongoing one-on-one mentoring from these world class entrepreneurs.

The Round 1 Hot DesQ teams have been travelling across the state to regional startup hubs, helping to build the entrepreneurial culture across our state as part of the Hot Entrepreneurs initiative.

On 7 March 2017, Matt Tomlins from CoverCard visited InnovationNQ in Townsville. Matt shared his story and knowledge from building and launching a Minimum Viable Product (MVP) with minimal coding skills. He also joined the Queensland Chief Entrepreneur on his regional tour visit to Charters Towers. Matt recently relocated from Melbourne to River City Labs in Brisbane. CoverCard connects blue collar workers to potential employers, service providers and colleagues based on plant and equipment operator tickets and licences they hold.

On 4 May 2017, Erez Saf from CRiskCo visited theSPACE in Cairns and, on 24 May 2017, the Innovation Centre Sunshine Coast. He ran interactive sessions on new tools that startups and small businesses can use to improve their cash flow and better understand their credit risk. Erez's fintech startup is revolutionising the credit approval process using artificial intelligence to help credit providers and small businesses understand their credit risk.

Ingrid Rodriguez from Eikonic is CEO of a startup social enterprise based in Australia and the United Kingdom that is pioneering frontier science in the field of regenerative health using novel nanotechnology. She visited Startup Tablelands in Atherton on 2 May 2017 and the SPACE in Cairns on 3 May 2017 to share her story and knowledge with local startups and small businesses.

Holly Cardew from Pixc visited the SPACE in Cairns on 8 June 2017 and Startup Tablelands in Atherton on 9 June 2017 to mentor local startups. Holly is the founder of photo editing software company Pixc which helps e-commerce stores optimize their products images to ultimately increase their online sales and allow the retailers to focus more on running their business.

On 5 and 6 June 2017, Jerry Reynolds from Toured shared his founders story and engaged with the local tourism providers in Mackay. An 'expert panel' comprised of Square Away, CRiskCo and Answer.ky was hosted by local startup hub, Split Spaces in Mackay on 5 and 6 July 2017. Over the two days, the Hot DesQ teams delivered 6 workshops, including how to pitch a risky idea, digital marketing and a panel session on accelerators.

Mentoring and sharing connections has been the focus for Ipswich, Gold Coast and Toowoomba, with a number of the Hot DesQ startups attending Mentor Blaze events, Startup Weekends, Hackathons sharing stories and developing ongoing mentor relationships with local startups.

Latest reports from Hot DesQ recipients are that they will deliver 44 jobs. For example, a number of Hot DesQ recipients have now hired Queensland staff, including Fintech startup FlowPay, London-based adventure tourism platform Much Better Adventures and UAV development startup Iridium Dynamics.

Our tech talent in Queensland is world-class and this offers an opportunity for our Hot DesQ recipients to grow their business from a Queensland base. As our recipients continue their time in Queensland and build business traction for their startup, the impact through mentoring, internships and job creation will grow.

# 2017 ESTIMATES PRE-HEARING

# **QUESTION ON NOTICE**

No. 4

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER INNOVATION, SCIENCE AND THE DIGITAL ECONOMY AND MINISTER FOR SMALL BUSINESS (HON LEEANNE ENOCH MP)—

# QUESTION:

Can the Minister advise how regional Queenslanders are benefitting from the Advance Queensland initiative?

# ANSWER:

Advance Queensland is a transformational agenda designed to spur innovation-led economic growth across Queensland. This is particularly important for regional Queensland which is rich with innovation potential.

Through our Advance Queensland funding programs we are already supporting regional innovators, in areas as diverse as healthcare, agriculture and mining. Advance Queensland is providing the necessary support to stimulate more successful startups in Queensland's economy and create jobs of the future.

Our 2016-17 Accelerate Advance Queensland funding package is building on our regional strengths to ensure state-wide impact from innovation investment through initiatives such as our Advancing Regional Innovation Program, the Regional Network Fund and Myriad.

At Myriad in March, I saw firsthand the energy and passion of the delegation of around 120 regional innovators from the 12 regions who were supported by the Queensland Government to showcase their products and services to an engaged market.

This was an excellent opportunity for these regional startups and early stage entrepreneurs to grow their networks, get inspired by new ideas and opportunities, develop business and investor leads and make the connections they need to solidify their local startup ecosystem.

Queensland's first Chief Entrepreneur, Mr Mark Sowerby recently embarked on a Regional Tour of Queensland to places such as Cairns, Goondiwindi, Rockhampton, Longreach, Mount Isa and Emerald with a group of inspirational entrepreneurs to share their life changing stories with Queenslanders.

Mark was joined by a group of inspirational entrepreneurs including Steve Baxter from Network Ten's Shark Tank, and founder of River City Labs; Patrice Brown – 2016

Telstra Business Women's Queensland Entrepreneur; and Lucas Patchett – Cofounder of social enterprise OrangeSky Laundry, and Young Australian of the Year in 2016. The tour focused on empowering regional Queenslanders to take the plunge, back themselves and become entrepreneurs.

Local innovators stood alongside these entrepreneurs in motivational events and workshops that connected with the whole community, from school children to local business and industry.

The Startup Community Leaders Mission to the United States is another example of a fantastic regional initiative supported by Advance Queensland. The Palaszczuk Government provided funding of \$60,000 to support 10 startup leaders from across Queensland to participate in a Startup Catalyst mission to Denver, Boulder and Silicon Valley at beginning of the year.

Representatives from Cairns, Townsville, Mackay, Bundaberg, Longreach, the Gold and Sunshine Coasts, Ipswich, Toowoomba and the Logan and Redlands district, each received \$6,000 in support to cover mission costs while they were in the United States.

The mission also helped to build connections among these key representatives from across the state, expanding their international networks and the startup ecosystem within Queensland.

These participants will draw from valuable insights and new connections in some of the world's leading technology innovation hotspots to further influence and encourage innovation and disruptive thinking in the businesses in their regions.

They will provide inspiration and guidance to the next generation of entrepreneurs and innovators and help them connect with potential business partners and investors in North America and elsewhere.

This great initiative was funded through the Regional Network Fund, which aims to lift the capability of innovative local firms by supporting a range of tools that can be used across the state and support connectivity between regions including inbound and outbound activities.

Our Advancing Regional Innovation Program also supports regionally-led innovation and entrepreneurship initiatives that connect local efforts, leverage key local strengths and lift the innovation capability of people and organisations in our diverse regions.

12 regions within Queensland have been each allocated up to \$500,000 funding over three years designed to encourage collaborative, region-wide project proposals to support communities in embracing entrepreneurship and innovation. 14 collaborative action plans with more than 120 partners working together to build strong, resilient, and connected regions were received at the 28 April 2017 closing date.

Sunshine Coast region was the first region announced on 7 June 2017, followed by the Far North Queensland region on 30 June 2017. Both regions demonstrated

exemplary consultation and collaborative efforts in establishing broad support for their proposals.

Specifically, the Sunshine Coast region's lead applicant, the Sunshine Coast Regional Council, secured 26 collaborative partners drawn from academia, local businesses, local and federal government bodies and the region's innovation community to build on and grow the local innovation system over the next three years.

The Far North Queensland region established a new entity to drive the regions approach, which incorporates nine collaborative partners to maximise opportunities and address challenges faced by the social, cultural and economy diversity of the region.

As at 31 March 2017, over 200 regional recipients have been successful in obtaining Advance Queensland funding through DSITI. Successful regional recipients include Mount Isa based Dugalunji Aboriginal Corporation who will receive almost \$1 million through the Biofutures Commercialisation Program to build a clean, green, Queensland-based bio-refining industry; Townsville Engineering Industries Pty Ltd who have been funded through the Knowledge Transfer Partnerships program to bring a graduate into their business to work on an innovative project; and Young Starters Fund recipient, Founderfest Fraser Coast who received funding for its 3-day Founderfest to inspire young entrepreneurs in Hervey Bay.

Through Advance Queensland initiatives, the Palaszczuk Government is focused on driving innovation and job creation throughout Queensland. We are on the path to preparing our state for the future knowledge economy.

# 2017 ESTIMATES PRE-HEARING

# **QUESTION ON NOTICE**

No. 5

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER INNOVATION, SCIENCE AND THE DIGITAL ECONOMY AND MINISTER FOR SMALL BUSINESS (HON LEEANNE ENOCH MP)—

# QUESTION:

Can the Minister advise how Advance Queensland is helping improving young Queenslander's skills in STEM and with entrepreneurialism?

# ANSWER:

The Palaszczuk Government is committed to improving young Queenslanders' skills in entrepreneurialism and Science, Technology, Engineering and Mathematics (STEM).

Through Advance Queensland, the Queensland Government is actively encouraging more young people to participate in STEM at school and to seek out entrepreneurial careers.

Entrepreneurial skills are essential to drive innovation and productivity in today's global marketplace. STEM skills are the foundation upon which we can keep building the knowledge-based economy right here in Queensland.

There are a number of Advance Queensland programs that are building these skills in young Queenslanders as part of our vibrant startup ecosystem in Queensland.

The Advance Queensland Young Starters' Program is designed to attract and retain young entrepreneurial talent in our state. The program aims to increase the interest of young Queenslanders aged 15 to 24 in entrepreneurial pathways by promoting the merits of entrepreneurship and fostering startup ideas and jobs of the future. This program has both a fund and a competition.

The Young Starters' Fund provides financial support to eligible organisations to deliver events and activities that build entrepreneurial and startup skills in young Queenslanders.

Since July 2016, over 2,900 people have attended Young Starters' Fund supported events across the state with an average of 93 per cent of participants surveyed stating they were satisfied or highly satisfied with the content and running of the events.

The Young Starters' Competition aims to encourage, promote, reward and connect emerging young Queensland entrepreneurs. It also provides opportunities for young Queenslanders to connect with leading innovators, develop their business knowledge and skills and help them develop their startup idea ready for potential investors. The competition ran from September 2016 to June 2017 and provided hands-on opportunities for participants, who completed entrepreneurial activities that culminated with a weekend bootcamp and live pitch event hosted by River City Labs.

Sixteen year old Grant Sampson of Saint Stephen's College on the Gold Coast was the overall winner for BragTag, a digital fishing tool for recreational fishermen; with 21 year old Robert Joseph Anti awarded the People's Choice Award for an innovative helmet for snow sports.

Eight grants administered by the State Library of Queensland are delivering coding and robotics workshops, community-led clubs and competitions in communities from Aurukun to Logan. These grants are supporting projects delivered in collaboration with schools and community groups and include training to upskill librarians, teachers and community volunteers. Aboriginal and Torres Strait Islander students will soon benefit from attending fun and engaging coding and robotics activities at public libraries or Indigenous Knowledge Centres across Queensland.

Aboriginal and Torres Strait Islander school students will also be able to develop their digital literacy, problem solving and creative thinking skills through the Advance Queensland STEM.I.AM Program (STEM.I.AM).

STEM.I.AM provides opportunities for Aboriginal and Torres Strait Islander students from urban, regional and remote communities across Queensland to engage in coding and robotics activities to encourage and inspire interest in STEM careers or university studies, which are so vital in today's economy.

STEM.I.AM was conceived by Birri Gubba man Wayne Denning, the Managing Director of award-winning Indigenous creative agency Carbon Media, and one of the inaugural Advance Queensland Community Digital Champions.

Despite the talents and creativity of young Aboriginal and Torres Strait Islanders across Queensland, few attend university and fewer still participate in STEM courses.

STEM.I.AM is also delivering two scholarships in ICT courses at the Queensland University of Technology (QUT) and Central Queensland University. Eva Hopewell, a first-year IT student at QUT, has been awarded the first Advance Queensland STEM.I.AM scholarship worth \$10,000. After graduating, Eva plans to run her own technology company and be a positive change agent and role model for the local Aboriginal and Torres Strait Islander community.

I look forward to seeing the positive impact of this program in helping inspire Aboriginal and Torres Strait Islander students like Eva to build the skills and confidence they need to become future entrepreneurs and leaders in their communities across Queensland and to contribute in the technology based jobs of the future.

The \$420 million Advance Queensland initiative continues to invest in our future by harnessing the enthusiasm and energy of young Queenslanders to turn ideas into reality, strengthen and diversify the economy and create jobs.

# 2017 ESTIMATES PRE-HEARING

# **QUESTION ON NOTICE**

No. 6

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER INNOVATION, SCIENCE AND THE DIGITAL ECONOMY AND MINISTER FOR SMALL BUSINESS (HON LEEANNE ENOCH MP)—

## QUESTION:

Would the Minister provide an update on the work of QSS to upgrade and modernise systems for government agencies?

# ANSWER:

Queensland Shared Services (QSS) is a business area in the Department of Science, Information Technology and Innovation responsible for the delivery of payroll services to more than 70,000 employees, and financial management services and solutions for the majority of Queensland government agencies.

QSS has made significant progress in upgrading and modernising systems for government agencies, delivering a series of projects to migrate and update core payroll and finance solutions. The successful delivery of these project activities provide agencies with modern, vendor-supported systems, and serves as a solid foundation for payroll and finance-related transactions.

In the 2016-17 financial year, a significant achievement for QSS was completing a finance upgrade and migration for eight agencies, moving from disparate legacy finance solutions to a modern, shared solution. In addition to realising efficiencies and savings in core ICT infrastructure, a key benefit to agencies is additional 'eForm' capability available in the new solution. This provides agencies with significant processing savings for accounts payable and receivable transactions when compared to former, manual processes in legacy solutions.

QSS is now on track to deliver a major upgrade to the core finance solution by the end of 2017. The successful completion of this project will provide customer agencies with a modern platform from which to pursue even greater levels of self-service and business process automation opportunities.

In 2016-17, QSS also completed a significant upgrade of its core payroll solution used to pay more than 34,000 employees. The upgraded solution provides employee/manager self-service functionality and is fully vendor supported, providing

a high level of assurance to agencies. The upgraded payroll solution is also the target system for the migration of public safety employees from outdated Lattice payroll solutions, which is being delivered through the broader HRIS Program now oversighted by the Strategic ICT division within the department.

These payroll migrations are a major focus for QSS with two agencies successfully transitioned in the last year. The Inspector-General Emergency Management was completed in late 2016, and Queensland Corrective Services was successfully migrated in May 2017. QSS is working closely with the two remaining agencies – Queensland Ambulance Service and Queensland Fire and Emergency Services – to migrate employees, and will continue to support the Lattice solution until all transitions are successfully completed.

In 2017-18, QSS will also complete a major upgrade of the payroll solution supporting the Queensland Police Service. A key enabling project to transition the supporting ICT infrastructure was completed last financial year, and the upgrade is currently on track for delivery by December 2017.

Throughout all payroll upgrade and migration activities, the security and timeliness of employees' payments continues to be the highest priority.

Through the Queensland Government's investment in modernising systems, and crucially by providing certainty to QSS staff, we have seen great improvements over the last two years.

Customer satisfaction has increased significantly from 48 percent in 2014-15 to 61 percent in 2016-17, and the assessment of value by purchasers rising from 53 percent to 66 percent over the same period. QSS has received external recognition from industry peers, winning the 'Excellence in People and Culture Creation' category at the 2017 SSON Shared Services and Outsourcing Week awards.

Through upgrades, technology enhancements and other productivity improvements QSS is delivering greater value. This is reflected in QSS's ability to maintain prices below inflation over the last two years, while also introducing new capabilities. For example, in 2016-17 QSS successfully implemented a new technology solution that sits across financial systems, monitoring a range of variables that could indicate fraud – providing even greater assurance over financial transactions.

QSS's program of work has delivered projects that have and will continue to improve our corporate services offering and make a positive difference to the delivery of government services.

# 2017 ESTIMATES PRE-HEARING

# **QUESTION ON NOTICE**

No. 7

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER INNOVATION, SCIENCE AND THE DIGITAL ECONOMY AND MINISTER FOR SMALL BUSINESS (HON LEEANNE ENOCH MP)—

# QUESTION:

With reference to page 14 of the Science, Information Technology and Innovation SDS

- a) Can the Minister outline details of the \$13.527M underspend on Advancing Queensland through innovation in 2016/17 with itemised reference to specific projects that were reduced, underspent, delayed or cancelled;
- b) How much funding was provided to organisations with direct links to Advance Queensland board members in 2016/17; and
- c) In relation to b) above provide a list of specific projects?

# ANSWER:

- a) The 2016/17 budget for the Advancing Queensland through innovation service area as reported in the department's SDS was \$75.563 million and comprises:
- \$44.275 million Advance Queensland program funding
- \$31.288 million in funding for other programs/departmental activities, including Innovation and Digital Economy and Science Development.

The *projected* expenditure for this service area, as reported in the SDS, was \$62.036 million, which equates to a variance of \$13.527 million.

The *actual* expenditure this service area, as at 30 June 2017, was \$69.483 million, which equates to an actual variance of \$6.080 million.

Of the \$44.275 million in Advance Queensland program funding, \$40.105 million was expended. The remaining \$4.170 million was contractually committed through projects and initiatives.

Of the \$31.288 million in funding for other programs/departmental activities, \$29.378 million was expended, which equates to a variance of \$1.910 million.

The primary reason for this variance was that payments for the *Australian Institute of Tropical Health and Medicine* that were forecast for the 2016/17 financial year were brought forward into the 2015/16 financial year.

b) The Advance Queensland Expert Panel (Expert Panel) was established in late 2015 to provide high level strategic advice to the Queensland Government on delivery of the Advance Queensland initiative.

The Expert Panel consists of highly experienced individuals in specialised areas that are imperative to innovation – science, research, entrepreneurship, startups and investment.

The Expert Panel does not make decisions about program funding. Assessment mechanisms for each program have been established to ensure appropriate levels of independence and due diligence are given to the assessment of each application, based on the nature and complexity of the program.

Some organisations directly associated with Expert Panel members have been successful in securing Advance Queensland funding through the standard independent application and assessment processes. As successful leaders in innovation, this is not unusual.

In addition, some Expert Panel members work in organisations, such as research institutes and universities that have received Advance Queensland program funding or have a collaborative role on funded projects that are led by other organisations.

The total amount of committed funding that was approved to organisations with links to Expert Panel members in 2016-17 is: \$16,878,860.

- c) A list of specific projects is provided below.
  - A Living Koala Genome Bank.
  - AB3 Australian Backyard Bird Box: Connecting School Students to the Environment.
  - Additive Bio-manufacturing Technology Platform.
  - Advancing Cerebral Palsy in Queensland.
  - Advancing Tropical Pulses for Queensland.
  - Airport Ground Staff Roster Optimisation ensuring the most effective alignment between resources and work demands in terms of flights and passengers.
  - An online attendance register giving the community services sector access to data similar to that used in fields of data science.
  - Automation-enabling Positioning for Underground Mining.
  - Ballet Moves for Adult Creative Health improving the wellbeing of mature adults.
  - Battery and Micro-grid Management Systems.
  - Bentonite Abandonment Plugs.
  - Bio-manufacturing Advanced Animal Feed Supplements.

- Build connections and pathways for Queensland's creative sector with international markets and investors.
- Commercial ready SiC-based Schottky Diode.
- Condition Monitoring database analysis automation collect and store data from on board sensors on machines or equipment for industries such as mining, gas oil, rail, energy.
- Creative3 Pitch 2017.
- Day in the life of a scientist.
- Deliver Disrupt Law Startup Weekend.
- Deliver Festival of Ideas.
- Design and produce a low cost, locally manufactured, wirelessly connected sensors to monitor liquid waste in commercial and domestic applications to improve efficiency, accountability and environmental value.
- Develop a capability to farm corals on a commercially viable scale.
- Develop a suite of pioneering STEM education packages for pilot in and out of school Science Club prototype setting which targets primary aged students living in rural, regional and remote Queensland communities.
- Develop an app to help businesses reduce their thermal and electrical power demand, reduce waste sent to landfill and increase the sustainability of industry.
- Develop an integrated online platform that enables allied health professionals to provide services to the consumer from any location around the world.
- Develop an online loans processing system which will provide financial literacy and money education to those suffering from financial exclusion instead of using a payday lender.
- Develop and implement an innovative children's content app which delivers books, videos and games.
- Develop testing procedures and a predictive model to better deal with the challenges of dewatering high clay mine tailings in the presence of saline water.
- Developing low cost sensors to address problems surrounding water management using real time data from sensor feeds to alert clients prior to an environment crisis.
- Development of a North Queensland Tourism Knowledge Cluster strategy to attract more visitors to the region and boost tourism expenditure.
- Development of ground-breaking technologies incorporating facial recognition, emotion recognition and automated conversion of speech to text into a live app.
- Effectively engaging the public on advanced biotechnologies.
- Engage with MIT and other jurisdictions in an evidence-based, practical approach to strengthening innovation-driven entrepreneurial (IDE) ecosystems.
- Enhance a digital marketing platform creating software to assist SMEs solve digital marketing issues.
- Enhance and create improve functionality to "Run your own Tender" software system to better the customer experience and lower costs.
- Evaluate the current motor control system of its artificial heart device to improve the functionality and durability of the product.
- Future of Work Conference.
- Human clinical trials educational campaign.
- Improve user experience and human computer interaction design for a sentient system, a real-time monitoring and optimisation platform.

- Improving Tick-Resistance in Beef Cattle.
- Innovative biotechnological process to produce astaxanthin for animal feed supplementation.
- INSPIRE (Implementing Novel STEM Partnerships In Rural Education).
- Integrated online platform for multi-disciplinary allied health professionals.
- Large-scale finance for clean technology upgrades with low upfront costs.
- MIT Bootcamp on entrepreneurship.
- Produce an online, culturally appropriate, research-based screening tool for neuro-cognitive assessment of Indigenous people living in regional and remote Queensland.
- Provide access solutions to clients with complex motor impairments which limit muscular control by developing a MEMS-based switch option.
- Provide creative YouTubers with funding, production resources and expert support to develop high-quality digital content, and reach new global audiences.
- Providing the oil and gas industry a safe solution to well drilling operations.
- Queensland Brain Bee Challenge.
- Queensland Emory Drug Discovery Initiative Partnership.
- Rapid Diagnosis of Pathogenic Infections.
- Robotics Challenge industry accelerator & Humanoid Robotics R&D Partnership program.
- Science Rocks!
- She Flies: Using drones to build STEM confidence in girls.
- Soapbox Science Townsville 2017: promoting women in science in regional Queensland.
- Startup Hatch Bringing Ideas to Reality 2017.
- Startup Weekend Creative Tech 2017.
- Step Up, Start Up.
- Support for Life Sciences Queensland to deliver projects and services to support the future growth and sustainability of Queensland's Life Sciences industry and help Queenslanders to capitalise on its capabilities and past investments in the life sciences sector.
- That's RAD! Science Series.
- The Zuuse Sapphire project.
- Translating Incremental-Sheet-Forming to Market.
- Tropical Homes Superhero Challenge.
- Zero-Energy Sewage Treatment.

#### EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE

#### 2017 ESTIMATES PRE-HEARING

#### **QUESTION ON NOTICE**

No. 8

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER INNOVATION, SCIENCE AND THE DIGITAL ECONOMY AND MINISTER FOR SMALL BUSINESS (HON LEEANNE ENOCH MP)—

#### QUESTION:

With reference to page 14 of the Science, Information Technology and Innovation SDS and the \$21.060M overspend on Services for Government in 2016/17, will the Minister detail a list of the specific projects under this heading, and for each project:

- a) what was the budget for 2016/17;
- b) what was the estimated actual for 2016/17;
- c) what was the cause of the overspend; and
- d) how is the Minister managing these projects to avoid further cost blowouts?

#### ANSWER:

The \$21.060 million variation between the 2016/17 budget and 2016/17 estimated actual does not represent a budget overspend. The increase is mainly attributable to the transfer of funding from other departments for the renewal of whole of government ICT contracts and client driven project funded activity.

Of the \$21.060 million budget variance, approximately \$16.857 million relates to projects managed by the department (refer to Table 1 for further details) and \$4.203 million relates to operational (non-project) expenditure mainly due to the transfer of funding from other departments for the renewal of whole of government ICT contracts.

Table 1

Service for Government - project listing	(c) Note	(a) 2016-17 Published Budget \$'000	(b) 2016-17 Estimated Actuals \$'000	
Science Delivery – State Government Client Funded	1	3,783	6,049	
Science Delivery – Commonwealth Client Funded	1	653	1,095	
Science Delivery – Other Client Funded	1	5,989	7,629	
Reef Program	2	1,585	1,999	
HRIS	3		11,728	
GITC Refresh	4		1,326	
One William Street ICT		1,348	1,348	
Cyber Security		3,377	2,544	
Projects		16,735	33,718	

- **a)** Refer to column (a) of Table 1 for the 2016/17 budget for each project within Services for Government. The 2016/17 budget is the published budget figure as per the department's Service Delivery Statement.
- **b)** Refer to column (b) of Table 1 for the 2016/17 estimated actual for each project within Services for Government. The 2016/17 estimated actual is the published budget figure as per the department's Service Delivery Statement.
- c) Refer to column (c) of Table 1 and notes below for projects with budget increases from 2016/17 budget to 2016/17 estimated actual.

#### Notes:

- 1. Increase due to revenue received in relation to additional services requested and funded by Science clients.
- 2. Increase in funding for additional science services related to the Reef program.
- 3. Increase due to transfer of the HRIS Program from Public Safety Business Agency of \$11.7 million during the 2016/17 financial year.
- 4. Increase due to deferral of funds from 2015/16 financial year to complete project deliverables.
- **d)** The \$21.060 million variation between the 2016/17 budget and 2016/17 estimated actual does not represent a budget overspend. The department has effective governance structures in place to ensure appropriate monitoring, delivery, and value are achieved by each project.

#### EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE

#### 2017 ESTIMATES PRE-HEARING

#### **QUESTION ON NOTICE**

No. 9

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER INNOVATION, SCIENCE AND THE DIGITAL ECONOMY AND MINISTER FOR SMALL BUSINESS (HON LEEANNE ENOCH MP)—

#### QUESTION:

With reference to page 19 of the Science, Information Technology and Innovation SDS in relation to the HRIS project –

- a) How much has been paid to consultants to review the delivery of this project in 2016/17;
- b) What is the budget for consultants in 2017/18, with reference to a) above;
- c) On what date did the Department formally takeover administration for the delivery of this project;
- d) How many reports have been provided to the Department on the status of this project;
- e) When will the whole ICT upgrade be finalised; and
- f) What is the revised cost for the entire HRIS project?

#### ANSWER:

- a) In the 2016/17 financial year a total of \$127,400 was spent on professional services that were engaged by DSITI to conduct assurance activities for the HRIS Program. This is broken down by the following:
  - A Health Check of the HRIS Program in December 2016, at a total cost of \$92,400.
  - The QCS Payroll Project Gate 4 Readiness for Service review in April 2017 for a total of \$35,000.

These expenditures are in accordance with the long-standing Queensland Government Enterprise Architecture (QGEA) policies and guidance on assurance.

- b) For 2017/18 the current estimated budget for external assurance reviews is \$380,000 that will include:
  - A Program Gate 1 Preliminary Evaluation, estimated at \$75,000 (this review will only be conducted if it is requested by the Executive Steering Committee when the updated schedule, scope, timelines and budget are presented).
  - A QAS Payroll Gate 4 Readiness for Service review, estimated at \$45,000.
  - A QFES HCM Gate 4 Readiness for Service review, estimated at \$75,000.
  - A QFES Payroll Gate 4 Readiness for Service review, estimated at \$45,000.
  - A QAS HCM Gate 4 Readiness for Service review, estimated at \$50,000.
  - A QCS HCM Gate 4 Readiness for Service review, estimated at \$35,000.
  - Approximately \$55,000 in addition to the above total is held for contingency should extra assurance be requested.

c)

- In October 2016, in-principle agreement occurred to transfer HRIS from Public Safety Business Agency (PSBA) to DSITI.
- In December 2016, the formal decision was made to transfer HRIS from PSBA to DSITI.
- Transition, including due diligence, activities commenced in December 2016 with formal transfer of budget and people to DSITI executed on 9 May 2017.
- d) The Health Check conducted by PwC was commissioned in December 2016 with the draft report being delivered in May 2017. Program Highlight Reports are provided to the Executive Steering Committee, at each meeting as per normal project management practice.
- e) The program is currently scheduled for completion by mid-2019.
- f) Project costs have not changed. Total allocated budget remains \$101.3 million.

#### EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE

#### 2017 ESTIMATES PRE-HEARING

#### **QUESTION ON NOTICE**

No. 10

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER INNOVATION, SCIENCE AND THE DIGITAL ECONOMY AND MINISTER FOR SMALL BUSINESS (HON LEEANNE ENOCH MP)—

#### QUESTION:

With reference to page 19 of the Science, Information Technology and Innovation SDS in relation to the Government Wireless Network and ask –

- a) What was the budgeted allocation for the project in 2016/17;
- b) What was the actual expenditure for 2016/17; and
- c) What is the allocation for 2017/18?

#### ANSWER:

- a) Nil. The project was completed in June 2016.
- b) There was no project expenditure in financial year 2016/17.
   However, the GWN Contract Directorate paid out \$41,820,965 in quarterly service payments.
- c) The allocation for services payments in the 2017/18 financial year is \$36,525,355.

#### EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE

#### 2017 ESTIMATES PRE-HEARING

#### **QUESTION ON NOTICE**

No. 11

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER INNOVATION, SCIENCE AND THE DIGITAL ECONOMY AND MINISTER FOR SMALL BUSINESS (HON LEEANNE ENOCH MP)—

#### QUESTION:

With reference to page 8 of the Science, Information Technology and Innovation SDS in relation to the One-Stop Shop program and ask –

- a) What was the budget for this initiative in 2016/17;
- b) What was the actual expenditure in 2016/17;
- c) What is the budget allocation for 2017/18; and
- d) How many services were provided under this project in 2016/17, with specific reference to the number of engagement activities with Queenslanders (clients)?

#### ANSWER:

- a) The budget for this initiative in 2016/17 was \$23.3 million, comprising \$12.3 million as per the published budget and \$11 million provided at mid-year review.
- b) The actual expenditure in 2016/17 was \$22.1 million.
- c) The budget allocation for 2017/18 is \$20 million.
- d) The focus for the One-Stop Shop program in 2016/17 has been to transform service delivery by connecting government and non-government services around customer needs. Eight One-Stop Shop projects focussed on delivering better outcomes for Queenslanders by joining up and personalising services. This included pilots for Starting a Café which connects 124 relevant services; Grants and Assistance Finder which connects 76 services; Customer Account connecting 50 services and Seniors Concessions which connects 7 relevant services. In total, over 500 services have been connected.

During 2016/17, around 6000 Queenslanders from across the state were involved in service design through 34 engagement activities. This ranged from feedback and survey activities to in-depth face-to-face co-design and research activities.

#### EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE

#### 2017 ESTIMATES PRE-HEARING

#### **QUESTION ON NOTICE**

No. 12

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER INNOVATION, SCIENCE AND THE DIGITAL ECONOMY AND MINISTER FOR SMALL BUSINESS (HON LEEANNE ENOCH MP)—

#### QUESTION:

I refer to page 10 of the Science, Information Technology and Innovation SDS in relation to the Mobile Black Spots Program and ask –

- a) What was the allocation of funding to this program in 2016/17;
- b) What was the actual expenditure in 2016/17;
- c) What is the allocation in 2017/18;
- d) How many applications have been received by the Department for funding under this program in 2016/17; and
- e) How many applications received funding in 2016/17?

#### ANSWER:

- a) The 2016/17 published budget for the Mobile Black Spots Program (MBSP) was \$12.5 million.
- b) The Queensland Government's actual 2016/17 expenditure for the Mobile Black Spots Program was \$3.171 million.
  - Queensland Government expenditure is wholly dependent on the Mobile Network Operator (MNO) tower roll out schedules. The lower than expected expenditure is due to the slower than anticipated rollout. All funds not expended have been deferred until the towers are delivered.
- c) The 2017/18 published budget for the Mobile Black Spots Program is \$9.4 million.
- d) The department did not receive applications for funding. That is not the nature of the program.

The Mobile Black Spot Program is an Australian Government initiative.

In order for a location to be eligible for a tower under MBSP in 2016/17 it must have been reported to the Commonwealth Department of Communications and captured in their mobile black spot location database. The Commonwealth accepted nominations from any party – individuals, businesses, industry groups, councils etc. There were 1793 Queensland locations registered in the database.

e) On 1 December 2016, 76 towers were awarded to Queensland in MBSP round 2. These added to the 68 towers awarded in MBSP round 1.

# EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE 2017 ESTIMATES PRE-HEARING QUESTION ON NOTICE

No. 13

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER FOR INNOVATION, SCIENCE AND THE DIGITAL ECONOMY AND MINISTER FOR SMALL BUSINESS (HON LEEANNE ENOCH MP)—

#### QUESTION:

How has the Small Business Champion provided a stronger advocacy voice for small business at the State and Federal levels since being appointed?

#### ANSWER:

I thank the Committee for the question.

On 21 December 2016, Ms Maree Adshead was appointed to the role of Queensland Small Business Champion as a result of an open merit-based assessment process.

The Queensland Small Business Champion provides a dedicated advocacy role on behalf of Queensland's small businesses, providing a voice on small business issues at a National level as part of a regular meeting of small business commissioners from across Australia.

Following the abolition of the role of the Queensland Business Commissioner in mid-2012 Queensland was not represented at meetings involving Australian and State small business commissioners.

Since commencing her role, Ms Adshead has engaged widely with small business, industry and other key stakeholders across Queensland, attended 66 engagement opportunities and received specific advice about matters pertinent to small business. Ms Adshead has also established vital connections with Federal small business stakeholders and regulators, such as the: Australian Small Business and Family Enterprise Ombudsman; Australian Competition and Consumer Commission; Australian Securities and Investments Commission; Australian Tax Office; and Fair Work Ombudsman.

At the national level, the Queensland Small Business Champion has attended three meetings of the National Small Business Commissioners Network, representing Queensland small business including:

- reporting on Queensland's input into the National Business Simplification Initiative
- briefing national small business commissioners on the undertakings of the Better Regulation Taskforce (BRT), the Queensland Small Business Advisory Council (QSBAC) and disaster recovery
- providing input into, and working with national small business commissioners on issues such as cyber security, the Australian Small Business and Family Enterprise Ombudsman's Payment Terms Inquiry, retail shop leasing and increasing procurement opportunities for small business
- collating feedback from the Queensland small business community to help redefine agreed national priority issues (mental health of small business owners, financial literacy for tradesmen and tradeswomen, and payment terms and practices).

As Chair of the BRT, Ms Adshead is progressing a review of the regulatory environment of the eco-tourism, live music entertainment and start-up sectors and is monitoring the implementation of the Government's response to the Red Tape Reduction Advisory Council 2016 Report.

A key part of this role is talking to small business about regulatory pain points impeding business growth. Since January 2017, Ms Adshead has chaired a number of discussion roundtables to capture the views of different small business stakeholders and thought leaders on topics that are of importance to creating the environment where Queensland is the place for small business to start, grow and employ. For example, on 16 May 2017, Ms Adshead hosted the Cairns Small Business Roundtable which brought together 60 delegates from the business community, industry, the education sector and government to discuss business regulation and impediments to business growth, and to explore new ideas and opportunities to improve the business operating environment.

Ms Adshead also advocates strongly for greater opportunities for small business to procure with Government and is a member of the Queensland Procurement Industry Advisory Group. Through this group, the Queensland Small Business Champion represents the interests of small businesses in government procurement discussions, and has raised the importance of a strong procurement strategy that puts Queensland businesses first, particularly in regional Queensland.

I congratulate Ms Adshead on her achievements and thank her for providing another strong voice for Queensland's small businesses, particularly at the Federal level.

# EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE 2017 ESTIMATES PRE-HEARING QUESTION ON NOTICE

No. 14

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER FOR INNOVATION, SCIENCE AND THE DIGITAL ECONOMY AND MINISTER FOR SMALL BUSINESS (HON LEEANNE ENOCH MP)—

#### QUESTION:

Can the Minister provide examples of how the Office of Small Business is helping Queensland small businesses to engage with the digital economy?

#### ANSWER:

I thank the Committee for the question.

The Queensland Government is committed to supporting Queensland's more than 414 000 small businesses, which are the lifeblood of our communities, contributing around \$110 billion to the Gross State Product, and employing approximately 44 per cent of the private sector workforce in Queensland.

The Government is acutely aware of the influence of the digital economy on small businesses and their ability to respond to both the opportunities and challenges presented. For example, customers are increasingly wanting businesses to offer online options for trading and payment services, and as a result, there is increasing competition from companies located interstate and overseas.

In response, the Government through the *Advancing Small Business Queensland Strategy 2016-20*, is empowering small businesses and assisting them to address these opportunities and challenges through targeted programs that help them to work smarter, not harder, and to become more innovative and competitive.

One program achieving this support is the Small Business Digital Grants Program. This program provides matched grants of up to \$10 000 to business owners to enable them to purchase hardware, software and services, such as digital coaching, some of which is potentially sourced from other small businesses, thereby multiplying the benefits of each grant allocation.

Already the Government has allocated 403 Queensland businesses more than \$2 million in grant funding under this program, helping them to access digital technologies and services, be competitive and employ more Queenslanders.

Other examples of the Government's commitment to small businesses include the range of workshops and forums being delivered across the State to connect small businesses to information, tools and support, including information about digital connectivity.

During 2017 Queensland Small Business Week, a headline event was the *Future of Connectivity* breakfast, which brought together small business and industry leaders to listen to, and discuss, the importance of digital connectivity and to spark new innovative solutions to the barriers to the uptake of digital technology.

The Office of Small Business has expanded the Mentoring for Growth Program, which provides firms with high growth potential access to advice from private sector mentors, who meet with the small businesses to explore challenges and avenues for growth. Alternatively, small businesses can access many resources and tools regarding many aspects of how to engage in the digital economy through the Business Queensland website.

The Office of Small Business is also working with the Department of Science, Information Technology and Innovation to encourage small business to take advantage of the suite of programs under the \$420 million Advance Queensland agenda. Some of the programs that are benefiting small businesses include the Ignite Ideas Fund, Knowledge Transfer Partnerships Program, programs offered by Innovate Queensland and the Community Digital Champions initiative.

Each of these programs are supporting start-ups and small businesses to commercialise market ready innovative ideas that will help them grow and to compete in a global market and to create new jobs.

The Advance Queensland initiatives and programs are critical to small businesses and the Queensland economy, as they are building an environment where collaboration between industry and research bodies successfully translates ideas into commercial outcomes, and creating the knowledge-based jobs of the future. This in turn is boosting our entrepreneurial culture by improving access to finance, new business opportunities and management support for start-ups and small businesses.

The Office of Small Business is playing an important role in supporting Queensland's small businesses to engage in and embrace the opportunities available in the digital economy, and is helping to create an environment in which Queensland is the place for small business to start, grow and employ.

## EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE 2017 ESTIMATES PRE-HEARING QUESTION ON NOTICE

No. 15

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER FOR INNOVATION, SCIENCE AND THE DIGITAL ECONOMY AND MINISTER FOR SMALL BUSINESS (HON LEEANNE ENOCH MP)—

#### QUESTION:

Can the Minister provide an update on the work of the Better Regulation Taskforce and the work being done by the Palaszczuk Government to make it easier for small business to comply with important regulation?

#### ANSWER:

I thank the Committee for the question.

The Queensland Government recognises the importance of streamlining regulation to make it easier to do business and ensure a fair and balanced regulatory environment.

The Advancing Small Business Queensland Strategy 2016-20 (the Strategy) has a key focus on improving the regulatory environment for small business, including supporting the Better Regulation Taskforce (the Taskforce), making compliance easier and ensuring that Queensland's regulatory environment is fair and balanced.

The Taskforce is providing expert, independent advice to the Government on red tape of most concern to small businesses and is recommending actions and activities to streamline regulation.

The Taskforce is currently finalising a review of the regulatory environment of small businesses in the eco-tourism, live music entertainment and start up sectors to identify key regulatory 'hot spots' impacting on small business growth and employment and to develop recommendations that will advance these important sectors. This work has been undertaken in close consultation with small business.

Once the review has been finalised, the Taskforce will provide a report outlining their findings and recommendations. This report will be presented to the Queensland Government in September 2017 for consideration.

The Queensland Government is also continuing to progress a range of initiatives and reforms in response to the Red Tape Reduction Advisory Council (RTRAC) Report 2016, which outlined recommendations to improve the regulatory environment of the manufacturing (light metals), agriculture (fruit growing) and hospitality (cafes and restaurants) industry sectors. The reforms being progressed are delivering positive changes to improve the regulatory environment for small business. Key actions and achievements include:

- revising the Queensland Government's regulatory framework to support a riskbased approach to regulation, better engagement with stakeholders and more appropriate and timely review of regulation
- working across jurisdictions to investigate a single, seamless application process across federal, state and local governments so businesses can apply for licences such as food and alcohol permits and business tax licences including PAYG, ABN and GST
- improved online resources for small business (through the Business Queensland website www.business.qld.gov.au)
- increased use of the SmartForms platform to make doing business with government simpler and easier
- completion of a major reform of the *Water Act 2000* to make water planning more flexible and responsive for stakeholders
- rollout of a state-wide food safety training program for local government focused on improving food safety inspections.

This work builds on the Government's ongoing efforts to implement legislative reforms, streamline regulatory processes and improve regulator engagement.

The Queensland Government is also making it easier for business to comply with their regulatory requirements through the Business Transformation Initiative, which has helped to save businesses time and money by automating and streamlining permit and licencing application processes.

The new look Business Queensland website is also delivering improved navigation and for the first time, a level of customisation to help businesses search and find regulatory information more quickly.

With the support of the Better Regulation Taskforce, the Queensland Government is continuing to deliver a responsive and streamlined regulatory system which is ensuring that the regulatory environment is fair and strikes the right balance between supporting business growth and meeting community expectations.

#### EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE

#### 2017 ESTIMATES PRE-HEARING

#### **QUESTION ON NOTICE**

No. 16

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER FOR INNOVATION, SCIENCE AND THE DIGITAL ECONOMY AND MINISTER FOR SMALL BUSINESS (HON LEEANNE ENOCH MP)—

#### QUESTION:

Can the Minister provide an update on how the Advance Queensland initiative is helping to support sustainable jobs for Queenslanders?

#### ANSWER:

The nature of work is changing profoundly. Global disruption and structural economic shifts are changing the shape of workforces, and this will only accelerate into the future. A strategic approach to investing in innovation is how Queensland can manage the challenges and seize the opportunities arising from disruption and create, sustain and safeguard jobs in the long term.

Advance Queensland is positioning Queensland for the new economy with an investment of \$420 million to translate Queensland's ideas into commercial success. Advance Queensland programs will strengthen existing industries and diversify the economy to drive the growth that creates jobs now and into the future. Advance Queensland is also giving Queenslanders the skills to thrive in the future economy.

We are building on the strong foundations laid through the Smart State agenda. Independent analysis showed that during the Smart State period, employment in knowledge-intensive industries increased from 477,600 (1996 - 1997) to 696,500 (2006-07). That is an increase of 218,900 in knowledge-based jobs; which are jobs more sustainable in the long term. These sustained Queensland Government investments shifted Queensland's innovation profile and labour market significantly<sup>1</sup>.

Advance Queensland will contribute to jobs growth in three main ways:

- increasing the number and growth of startups and new businesses
- supporting growth of established businesses through:
  - enhancing pathways to turn ideas into new products and services; and
  - research and collaboration to generate and apply ideas

<sup>&</sup>lt;sup>1</sup> Deloitte (2010) Return on DEEDI's Smart State innovation investment; p. 9

 increasing Queensland's skills base to prepare our people for the jobs of the future.

Fostering startups and high-growth firms is a key part of a strong innovation system. Our programs aim to increase the rate of startup formation in Queensland, and provide the support they need to grow and scale. The Precinct in Fortitude Valley is already serving as a magnet for startup growth. Startup Catalyst is helping local startups learn from global connections, and the Startup Events and Activities Fund is building the skills of Queensland startups and entrepreneurs. Our future generations are also being inspired and developing entrepreneurial skills through the Young Starters' Fund.

Research in the United Kingdom has found that 6% of high growth firms generated half of the UK's employment growth<sup>2</sup>. The Federal Government has identified similar patterns, with research finding that between 2006 and 2011, the activity of startups (firms two years old or younger) added 1.44 million full-time equivalent jobs to the Australian economy<sup>3</sup>. This is why I launched the "Growing Queensland Companies" initiative which will help businesses with high growth potential to scale successfully. This will complement our Advancing Regional Innovation Program which will help innovative businesses and startups across the state to connect with each other and with customers and investors.

There is enormous opportunity for Queensland businesses to create jobs through innovation. For example, we have received an overwhelming response to the Ignite Ideas program which assists businesses to commercialise their products or services. \$16.5 million in funding has been provided to 119 firms to date, and I am confident that this will be a major source of sustainable jobs growth into the future. Our Innovation Partnerships program is supporting partnerships between industry and our research base. \$9.64 million has been invested by Government to support 15 partnerships in key industries like agriculture and in major areas of community interest like healthcare. This investment has leveraged \$15.53 million.

It is essential that we harness the innovative spirit of our businesses as the evidence is clear - Australian Bureau of Statistics data shows that innovative businesses are twice as likely to increase employment.

The uptake of digital technologies can springboard the innovation success of our small businesses. Under the *Advancing Small Business Queensland Strategy 2016-20* support is being provided to small businesses to make the most from the digital economy through the Small Business Digital Grants Program. The \$6 million three year program, helps small businesses work smarter and be more innovative by providing matched funding of up to \$10,000 to embrace digital technologies. A total of

<sup>&</sup>lt;sup>2</sup> NESTA (2009) The vital 6 per cent

<sup>&</sup>lt;sup>3</sup> Australian Innovation System Report 2015

403 small businesses have been successful in applying for a Small Business Digital Grant, representing a total funding allocation of over \$2 million.

Equipping Queenslanders with the skills for the new economy is critical. That is why I launched the \$350,000<sup>4</sup> Advance Queensland-TAFE Queensland Pathways Scholarships. This is a program designed to encourage students to complete TAFE Queensland qualifications and university study in STEM-related careers.

Advance Queensland is about creating sustainable jobs for the long term. Our programs are showing strong results which will only improve over time, and make a real difference for Queensland.

<sup>4</sup> Queensland Government Media Statement "New vocational education scholarships to advance STEM careers" – July 16, 2017

### EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE 2017 ESTIMATES PRE-HEARING

#### **QUESTION ON NOTICE**

No. 17

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER FOR INNOVATION, SCIENCE AND THE DIGITAL ECONOMY AND MINISTER FOR SMALL BUSINESS (HON LEEANNE ENOCH MP)—

#### QUESTION:

Will the Minister provide the total budgeted cost for the Small Business Champion (SDS, page 6), including:

- a) The annual salary of the Small Business Champion;
- b) The number of secretariat support staff providing assistance to the Small Business Champion (including remuneration levels);
- c) All other budgeted costs associated with the position, such as travel, phone budget, office costs (listed separately)?

#### ANSWER:

I thank the Committee for the question.

The Queensland Government appointed Ms Maree Adshead to the role of Queensland Small Business Champion on 21 December 2016. Ms Adshead's appointment ensures that Queensland's more than 414,000 small businesses have a voice on issues affecting them at a national level, working with fellow mainland State Small Business Commissioners, the Federal Government and other jurisdictions.

The Queensland Small Business Champion is remunerated as a professional service contractor and receives \$150,000 per annum (exclusive of GST). The professional service contractor payment was determined by the Department of Tourism, Major Events, Small Business and the Commonwealth Games after undertaking research with regards to other contractual positions within Government, reviewing against other states (noting roles vary between jurisdictions) and seeking advice from the recruitment agency.

Specific responsibilities that are fulfilled by Ms Adshead include:

- representing Queensland small business at the national level by attending inter-jurisdictional meetings
- advocating for small business as a member of the Queensland Small Business Advisory Council
- providing advice to the Queensland Government on regulatory issues concerning small business as the Chair of the Better Regulation Taskforce
- representation on the Procurement Industry Advisory Group
- ongoing engagement with key stakeholders such as Chambers of Commerce, peak industry associations and small business.

There are no dedicated secretariat support staff providing assistance to the Queensland Small Business Champion.

There is a nominal further allocation of \$50,000 per annum available, if required, for travel and other miscellaneous support costs. This funding is at the discretion of the Department of Tourism, Major Events, Small Business and the Commonwealth Games.

The outcomes being achieved by Ms Adshead, particularly through her engagement with Federal and interstate peers, are making a positive contribution to achieving the Queensland Government's objective of creating the environment for small business to start, grow and employ. Examples include: representation at National Small Business Commissioners meetings; and providing feedback from engagement with Queensland small businesses, including those in regional Queensland to all levels of Government to make it easier for small business to do business.

The Queensland Government considers that the investment being made in the role of the Queensland Small Business Champion is delivering a positive return and represents good value for money.

# EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE 2017 ESTIMATES PRE-HEARING QUESTION ON NOTICE

No. 18

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER FOR INNOVATION, SCIENCE AND THE DIGITAL ECONOMY AND MINISTER FOR SMALL BUSINESS (HON LEEANNE ENOCH MP)—

#### QUESTION:

Will the Minister explain the variation between the budgeted expenses for Small Business Services in 2016-17, the 2016-17 estimated actual and the 2017-18 budget (as identified at page 9 of the SDS), individually listing projects that had seen their budgets reduced, increased, underspent or delayed during those financial years?

#### ANSWER:

I thank the Committee for the question.

The variances to Small Business Services expenditure outlined on page 9 of the Service Delivery Statement (SDS) are explained by reference to page 21 of the SDS in the section titled 'Explanation of variances in the financial statements'.

Expanding on the explanation contained in the SDS, the variation between the 2016-17 Budget and 2016-17 Estimated Actual figure is a \$7.7 million decrease. This decrease predominantly relates to adjustments required to match revenue with the projected flow of payments under the Advancing Small Business Queensland Strategy 2016-20 (the Strategy).

The bulk of the adjustment relates to the timing for dispersal of funds for allocated grants as recipients successfully complete contracted milestones and as programs are progressively developed and implemented. The carryover reflects that 2016-17 represented the first year of the Strategy and the care that has been taken to ensure that the design, implementation and administrative processes supporting the three independent grants and the broader suite of programs, deliver outcomes that make a difference.

An example is expenditure associated with the Advancing Indigenous Business program. This program has been planned and delivered in close consultation with a range of key stakeholders, including the Business and Innovation Reference Group, South East Queensland Indigenous Chamber of Commerce and a number of government agencies and individual small businesses. The careful, methodical approach undertaken by the Department of Tourism, Major Events, Small Business and the Commonwealth Games ensures that the Queensland Government achieves its objective of encouraging more Aboriginal people and Torres Strait Islander people to start a business and help established businesses to be stronger and grow.

The \$7.2 million increase between the 2016-17 Budget and 2017-18 Budget relates largely to adjustments to match revenue with the timing of projected expenditure under the Strategy. Unlike the first year of the Strategy, now that the detailed design, implementation and administrative work has been completed the flow of expenditure is anticipated to be expedited.

The variance between the 2016-17 Budget and 2017-18 Budget also reflects the additional funding that has been allocated to the Department of Tourism, Major Events, Small Business and the Commonwealth Games to deliver the \$4.05 million small business component of the \$12.3 million Tourism and Small Business Recovery Package. This package is designed to support regions affected by ex-Tropical Cyclone Debbie and includes funding for the Go Local campaign and the implementation of the targeted small business recovery/grants program.

The variance between the 2016-17 Estimated Actual and 2017-18 Budget figures reflect a \$15 million increase in expenditure. This variance reflects the budget adjustments necessary to match revenue with the timing of projected expenses under the Strategy, including payment of grant monies to recipients as they complete milestones associated with existing grants, as well as expenditure associated with implementation of the Tourism and Small Business Recovery Package.

In the 2016-17 Queensland Budget, the Palaszczuk Government allocated \$22.7 million over three years towards implementation of the Strategy as part of the \$420 million whole-of-government Advance Queensland initiative.

The initiatives that are already being implemented under the Strategy include:

- Small Business Digital Grants Program
- Small Business Entrepreneur Grants Program
- Accelerate Small Business Grants Program
- Advancing Indigenous Business Program
- Advancing Women in Business Program
- Regional and Industry Engagement (workshops, forums and events, including Queensland Small Business Week)
- Expanded Mentoring for Growth Program
- Queensland Small Business Champion
- Queensland Small Business Advisory Council
- Better Regulation Taskforce.

These programs are due to continue to receive funding in the 2017-18 and 2018-19 financial years and the total \$22.7 million budget allocation toward supporting implementation of the Strategy will be delivered within the original three year funding timeframe.

## EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE 2017 ESTIMATES PRE-HEARING

No. 19

**QUESTION ON NOTICE** 

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER FOR INNOVATION, SCIENCE AND THE DIGITAL ECONOMY AND MINISTER FOR SMALL BUSINESS (HON LEEANNE ENOCH MP)—

#### QUESTION:

I refer to page 6 of the SDS and the Minister's responsibility for Small Business Services and supporting the Better Regulation Taskforce, will the Minister list every bit of red tape the Palaszczuk Government has removed which has impacted Queensland small businesses?

#### ANSWER:

I thank the Committee for the question.

The Queensland Government is committed to a regulatory system that is fair and balanced and supports an operating environment that enables small businesses to start, grow and employ.

The Advancing Small Business Queensland Strategy 2016-20 (the Strategy) has a key focus on improving the regulatory environment for small business, including supporting the Better Regulation Taskforce (BRT), making compliance easier and improving the regulatory environment for business.

The BRT, which is chaired by the Queensland Small Business Champion and reports to me as a sub-committee of the Queensland Small Business Advisory Council (QSBAC), is providing expert, independent advice to the Government on red tape of most concern to small businesses, and recommending actions and activities to streamline regulation.

The BRT is currently undertaking a review of the eco-tourism, live music entertainment and start up sectors to identify the regulatory 'hot spots' impacting on small business growth, and to develop recommendations that will advance these important sectors. Once the review is finalised, the Taskforce will provide a report with recommendations that will be presented to the Queensland Government for consideration.

The Queensland Government is also continuing to progress a range of initiatives and reforms in response to the Red Tape Reduction Advisory Committee Report 2016, which is seeing positive changes to improve the regulatory environment for small business. This work builds on the Government's ongoing efforts to implement legislative reforms, streamline regulatory processes and improve regulator engagement.

For example, significant reforms to the *Water Act 2000* have been implemented to simplify water licencing processes, be more responsive to water planning and management issues, and be more readily adaptable to changes in community water needs and scientific developments.

The Business Transformation Initiative has helped to save businesses time and money by automating and streamlining permit and licencing application processes. The Business Queensland website introduced a new, fresh look and feel of content, along with improved navigation. For the first time, a level of customisation is available to all users of the site, to help businesses search and find information, including relevant regulatory information, more quickly.

The Office of Small Business is continuing to work with local and state government agencies to make it easier for businesses to transact with government by making better use of online forms through SmartForms. There are now 18 Queensland Government agencies and local government authorities using the SmartForm platform, with over 160 000 forms being submitted through the SmartForm platform in 2016-17.

Through the National Business Simplification Initiative, the Office of Small Business is working with the Australian Government to drive innovation and support business growth by improving the regulatory environment at all levels of government. For example, work is underway to make it easier to do business in the eco-tourism sector. This includes mapping the regulatory environment of the sector and undertaking a national jurisdictional analysis to identify reform opportunities for Queensland to remove unnecessary regulation, improve regulator engagement and streamline regulatory processes. This work is feeding into the review of the eco-tourism sector being undertaken by the BRT.

In November 2016, the Departments of Science, Information, Technology and Innovation (DSITI) and Tourism, Major Events, Small Business and the Commonwealth Games (DTESB) implemented the online Starting a Café pilot, which assists customers to make informed and efficient decisions around starting a café in Queensland. The Starting a Café pilot makes it easier for customers who are planning on opening a café in Brisbane or Logan to access information and guidance about the Government's regulatory requirements. The Australian Government is incorporating the learnings from the Starting a Café pilot into a national solution as part of its work to redevelop and improve the Australian Business Licence and Information Service (ABLIS). DSITI and DTESB will continue to work with the Australian Government on a national solution that will assist Queensland small businesses to better understand their licencing and regulatory requirements and improve the way business transacts with government.

The Queensland Small Business Champion is playing an important role in advocating on behalf of small business at the national level, to improve the federal regulatory environment for small businesses.

This work is an important part of the Queensland Government's broader efforts to put in place a business friendly regulatory environment and make it easier to do business in Queensland. With the support of the BRT, the Queensland Government will continue to deliver a responsive and streamlined regulatory system, which is ensuring

that the regulatory environment strikes the right balance between supporting business growth and community expectations.

## EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE 2017 ESTIMATES PRE-HEARING

No. 20

**QUESTION ON NOTICE** 

THE EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE ASKED THE MINISTER FOR INNOVATION, SCIENCE AND THE DIGITAL ECONOMY AND MINISTER FOR SMALL BUSINESS (HON LEEANNE ENOCH MP)—

#### QUESTION:

With regards to the small business grants programs under the Minister's responsibilities (as identified at page 6 of the SDS), will the Minister advise how many instances of potential fraud or impropriety have been identified through the audit process of these grants programs (listed separately by Small Business Digital Grants program, Small Business Entrepreneur Grants program and Accelerate Small Business Grants program)?

#### ANSWER:

The Queensland Government recognises the economic contribution of small businesses to the State and is committed to their growth and success.

The Advancing Small Business Queensland Strategy 2016-20 (the Strategy) is the Government's plan to make Queensland the place for small business to start, grow and employ.

The Strategy is supported by an allocation of \$22.7 million from the \$420 million Advance Queensland initiative and includes the Small Business Entrepreneur Grants, Small Business Digital Grants and Accelerate Small Business Grants. These targeted grants programs have been designed to support the creation of new businesses, help existing businesses to work smarter and be more resilient and to assist businesses with high growth aspirations to grow and employ.

The Office of Small Business (OSB) has mitigation strategies in place to reduce the risk of fraud under the Advancing Small Business Queensland grants programs.

For example, following the closure of each round of applications, OSB undertakes an eligibility check of all applications. This involves checking the applicant's address against the Australian Business Register, checking for duplicate applications and checking the status of the applicant's GST registration as well as their reported turnover. Applicants that are not registered for GST, have business addresses outside Queensland and report turnover amounts outside of the eligibility criteria do not proceed to the next stage of assessment. In instances where duplicate applications have been submitted under one ABN or business address, OSB consults with the

applicant to advise that only one application can proceed to the next stage of assessment.

Applications then undergo a compliance check to ensure that proposed projects meet the program's eligibility criteria. This involves checking the project quotes submitted in applications. OSB removes non-compliant project components before applications progress for consideration by the assessment panel.

To date, OSB has not identified any instances of fraud or impropriety through the audit process as round one of each of the grants programs is currently active and successful applicants are completing their projects. OSB will undertake audits of grant recipients following the closure of round one of each respective grant, after grant acquittals have been finalised.

Answers to	questions	taken o	n notice	during	the	hearing -	25 J	uly 2	2017

### EDUCATION, TOURISM, INNOVATION AND SMALL BUSINESS COMMITTEE QUESTION TAKEN ON NOTICE

No. 1

#### **ASKED ON 25 JULY 2017**

THE COMMITTEE ASKED THE MINISTER FOR INNOVATION, SCIENCE AND THE DIGITAL ECONOMY AND MINISTER FOR SMALL BUSINESS (HON LEEANNE ENOCH MP)—

#### **QUESTION:**

Can the Minister provide the Committee with a copy of the duty statement for the Director-General of the Department of Tourism, Major Events, Small Business and the Commonwealth Games and the duty statement for the Queensland Small Business Champion?

#### **ANSWER:**

I thank the Committee for the question.

Please find attached the role descriptions for the Director-General, Department of Tourism, Major Events, Small Business and the Commonwealth Games (**Attachment 1**) and the Queensland Small Business Champion (**Attachment 2**).

#### **Director-General Role Description**

Directors-General lead a public service that is committed to the provision of a high standard of impartial evidence-based advice to Government in a Westminster system. They work collaboratively and purposefully to ensure the efficient delivery of services to the Queensland community and Government at a portfolio and service wide level.

Directors-General build a culture based on professional respect and integrity to ensure the free flow of ideas and information. They acknowledge the responsibilities of Ministers and support managers to make evidence-based decisions.

Directors-General build a career structure for public servants that is independent of patronage and that is, and is seen to be, based on merit.

Directors-General grow stakeholder confidence that their leadership fosters and promotes ethical decision making, and act honestly, fairly and in the public interest.

#### Overview of the role of Director-General

The Director-General provides visionary, values based leadership and management to the department and its portfolio agencies.

The stewardship role of the Director-General is to guide the department to deliver high quality, sustainable services, programs, policy and corporate objectives in alignment with the priorities and policies of the Government of the day to deliver the best outcomes for Queenslanders.

The Director-General is a contributing member of the Whole of Government Leadership Board, a board of management which provides governance and operational oversight to Government policy and service delivery.

#### Capabilities for the Role

The Queensland Public Service Workforce Capability Success Profile applies to all Queensland public sector employees. The Success Profile is available at <a href="http://www.psc.qld.gov.au/for-employees/performance-and-development/capability-frameworks.aspx">http://www.psc.qld.gov.au/for-employees/performance-and-development/capability-frameworks.aspx</a>

#### Below is a summary of Executive Capability Success Profile framework and competencies:

	Leads strategically with vision	
Maias	Navigates complex, ambiguous and political environments	
Vision	Leads change with agility	
	Operates across boundaries	
	Engages with ideas, innovation and risk	
	Manages organisational performance	
Doculto	Manages internal and external relationships	
Results	Builds organisational capability	
	Inspires individuals and team commitment in the pursuit of results	
	Models professional and ethical behaviour	
A   -   -   -   -   -	Displays courage in the provision of advice and decision-making	
Accountability	Applies sound corporate governance	
	Commits to personal development	

#### Leadership Role and Responsibilities

The Director-General is the leader of a government department, with portfolio oversight, and has responsibility to:

- Provide informed, evidence based advice to government.
- Implement the Government's policies, programs and priorities.
- Deliver high quality, innovative, value-added policy and services.
- Exercise sound judgment and risk management practices in decision making.
- Drive the effective, efficient and appropriate use of public resources.
- Drive workforce and leadership practices that build a constructive culture with a focus on performance, capability building and personal accountability and nurturing of leadership potential.
- Maximise the competitive advantage of a diverse and inclusive workforce.
- Drive collaboration and build quality partnerships.
- Partner with all sectors to optimise departmental performance.

In addition to legislation relevant to their portfolio, Directors-General have a range of legislative responsibilities including:

- To secure the health and safety of workers and workplaces in accordance with the Work Health and Safety Act 2011.
- The accountable officer for the department under the Financial Accountability Act 2009.
- The provision of advice to Government through the responsible Minister, regarding the functions, policies and administration of the department under the *Public Service Act* 2008.
- Chief Executive Officer of the department under the *Public Service Act 2008*.
- Ensuring the quality of employment opportunity and non-discriminatory work practices as outlined in the *Public Service Act 2008*.
- Ethical behaviour and integrity required under the *Public Sector Ethics Act 1994*.

#### **Public Sector Values**

Director-General leadership behaviour is driven by the public sector values. This is a key performance measure for Directors-General.

The public sector values are listed below:











<b>Customers first</b>	<b>Ideas into Action</b>	Unleash potential	Be courageous	Empower people
Know your customer	Challenge the norm and suggest solutions	Expect greatness	Own your actions, successes and mistakes	Lead, empower and trust
Deliver what matters	Encourage and embrace new ideas	Lead and set clear expectations	Take calculated risks	Play to everyone's strengths
Make decisions with empathy	Work across boundaries	Seek, provide and act on feedback	Act with transparency	Develop yourself and those around you

#### Key Challenges for the Role

- Ability to manage self and understand the responsibility of leading in a Westminster system.
- Ability to manage multiple issues with a high level of political interest and public visibility, which may impact on the community, industry, economy and environment.
- Ability to forward plan to ensure strategic decision making is integrated with broader government objectives.
- Ability to lead in partnership with a senior executive leadership team.
- Ability to manage a portfolio of interests, always to an eye to key performance expectations.
- Ability to operate in an environment of competing priorities.
- Ability to distil critical issues from tactical and operational matters, and direct resources to deliver government objectives.
- Ability to identify and build collaborative and purposeful relationships with key stakeholders to deliver value to the people of Queensland.
- Ability to build a constructive organisational culture.
- Ability to develop departmental capability and performance culture with a clear talent management strategy which recognises and nurtures leadership potential.

#### Conditions and Benefits of the Role

The employment conditions are set out in the *Public Service Act 2008*. Remuneration commensurate with role and responsibilities is available.

Successful applicants will be required to declare their pecuniary interests, which will be published.

## Advancing **Small Business** Queensland

### **Role Description Queensland Small Business Champion**

#### **Advancing Small Business Queensland**

The Advancing Small Business Queensland Strategy 2016-20 (the Strategy) focuses on making Queensland the place for small business to start, grow and employ. The Strategy leverages the Advance Queensland agenda to create jobs, drive productivity and harness innovation as well as complement and leverage programs offered by other agencies that are relevant to small businesses.

The Strategy includes the creation of the Office of Small Business within the Department of Tourism, Major Events, Small Business and the Commonwealth Games (DTESB) to advocate for small business, make it easier for small businesses to engage with government and empower small businesses.

#### A Champion for small business

The Strategy recommends the establishment of a small business advocacy function to be a champion for Queensland small business and ensure Queensland is providing input into the national small business agenda.

The Queensland Small Business Champion will work in partnership with the Office of Small Business to assist in delivering the Strategy vision, which includes:

- More small businesses opening with a plan for success
- Increased business survival due to a better start and an increased focus on surviving the first four years
- · More jobs
- More medium-sized businesses
- Business owners working smarter, not harder
- · More small to medium-sized businesses that are globally connected
- Small businesses as stronger contributors to regional economies
- Simplification of government compliance and streamlined processes
- Improved connectivity between small businesses, stakeholders and the Queensland Government.

The successful appointee will be highly regarded and well known within the small business community.

Critically, the Queensland Small Business Champion will listen to the views of small business and represent them to government, ensuring that small business interests are a focal point of policy and program design and business interaction.

Specific functions proposed for the role of Queensland Small Business Champion include:

- Representing Queensland small business at the national level by attending inter-jurisdictional meetings with equivalent Federal, State and Territory representatives
- Developing productive relationships with the Australian Small Business and Family Enterprise Ombudsman (ASBFEO) and State Commissioners
- Engaging with peak industry bodies representing small business including the Chamber of Commerce and Industry Queensland and Council of Small Business Australia
- Promoting informed decision making by small business through encouraging access to information and education
- Advocacy to all levels of government on matters of concern to small business
- Providing information/forwarding of issues to the Queensland Small Business Advisory Council (QSBAC) and Better Regulation Taskforce
- Chairing the Better Regulation Taskforce
- · Representation of small business on Industry Reference Groups as required
- Promotion of and referral to options available for complaint and dispute resolution services, including ASBFEO
- Directing, informing and advising on research into matters impacting small businesses
- Hosting two small business round tables per year on key issues identified by the QSBAC.

#### **2017 ESTIMATES**

#### **QUESTION ON NOTICE**

#### THE MEMBER FOR BUNDAMBA ASKED -

#### QUESTION:

How does the Corporate Administration Agency provide services to your agency, the department or the agencies within the portfolio?

#### ANSWER:

The Corporate Administration Agency provides access to the RM8 electronic records management system for the department.

The Corporate Administration Agency provides shared services for the Arts Statutory Bodies, including the State Library of Queensland.

The Corporate Administration Agency sits administratively in the portfolio of the Premier and Minister for the Arts.

The primary corporate services for the Department of Science, Information Technology and Innovation are provided by Queensland Shared Services.

#### **2017 ESTIMATES**

#### **QUESTION ON NOTICE**

# THE MEMBER FOR MOUNT OMMANEY ASKED -

#### QUESTION:

How many kinds of investigations like this has the State Archivist undertaken before?

#### ANSWER:

The State Archivist has not undertaken any other investigations of this nature while in his current role.

The current State Archivist does have an extensive audit and investigative background including leading corruption investigation teams at leading consultancies such as KPMG, EY and PricewaterhouseCoopers. He has also led audit and assurance teams at major corporates such as Westpac, the Bank of New Zealand, ANZ and Fonterra.

The internal expertise that the State Archivist has at his disposal is exceptional. The staff at Queensland State Archives are by far the most knowledgeable people in Queensland in terms of the *Public Records Act 2002*.

#### **2017 ESTIMATES**

#### **QUESTION ON NOTICE**

#### THE MEMBER FOR MOUNT OMMANEY ASKED -

#### QUESTION:

Are you able to advise the committee what the Chief Scientist's total wage package is?

#### ANSWER:

The role of Queensland Chief Scientist is a CEO level position under the *Public Service Act 2008*. The Public Service Commission sets the remuneration rates for all CEO level positions.

The total fixed remuneration for the Queensland Chief Scientist is \$284,503 per annum (pro-rated). The Queensland Chief Scientist is contracted as 0.6 FTE.

This package includes superannuable salary, employer superannuation contributions, leave loading and vehicle allowance.

#### **2017 ESTIMATES**

### **QUESTION ON NOTICE**

THE MEMBER FOR BUNDAMBA ASKED -

### QUESTION:

Can you please tell us what level the SES officer is and when the State Archivist's contract is due to conclude?

#### ANSWER:

The State Archivist is contracted until 8 March 2019 as an SES 3.2.

#### **2017 ESTIMATES**

#### **QUESTION ON NOTICE**

#### THE MEMBER FOR MOUNT OMMANEY ASKED -

#### QUESTION:

Will the Director-General produce to the committee the register of interests signed by the Chief Scientist, Professor Miller?

#### ANSWER:

In line with Directive 3/10: Declaration of Interests – Public Services Employees (Other than Chief Executives) access to Declarations of Interests, unless required by law, is limited to the employee and the Chief Executive or delegate.

Documents tabled at the hearing – 25 July 2017			
1	Response to a question on notice No. 548 asked on 10 May 2017 by Mr John-Paul Langbroek to the Minister for Education, Tourism, Major Events and the Commonwealth Games, tabled by Mr John-Paul Langbroek MP, Member for Surfers Paradise		
2	Media releases and a page from <i>Embracing 2018</i> website relating to the Gold Coast Hockey Centre, tabled by Mr John-Paul Langbroek MP, Member for Surfers Paradise		
3	Tourism and Events Queensland document, titled Overseas Arrivals and Australian Departures Data Sheet - for the year ending June 2016, tabled by Mr Jon Krause MP, Member for Beaudesert		
4	Email from Mr Jim Meyers, Director, Ethics and Governance, Department of State Development to the Office of the Leader of the Opposition, dated 28 April 2017, tabled by Mrs Tarnya Smith MP, Member for Mount Ommaney		
5	Education, Tourism Innovation and Small Business Committee document, titled Estimates 2017 – List of Witnesses, tabled by Mrs Jo-Ann Miller MP, Member for Bundamba		

Toldred ETISBC
Esh Mader 25/7/19

# Question on Notice No. 548 Asked on 10 May 2017

MR J LANGBROEK ASKED THE MINISTER FOR EDUCATION AND MINISTER FOR TOURISM, MAJOR EVENTS AND THE COMMONWEALTH GAMES (HON K JONES)—

#### QUESTION:

Will the Minister advise (a) how many ticket bids have been submitted since ticket sales first opened (reported by sport), (b) how many tickets have been quarantined for Queensland Government officials (reported by event) and (c) what is the total cost of tickets quarantined for Queensland Government officials (reported by event)?

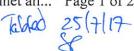
#### ANSWER:

I am pleased to advise more than 1.2 million ticket requests were received during the request phase.

Computer-generated ticket allocations to oversubscribed events will take place in June before remaining tickets go on sale in July.

A breakdown of requests for each sport is unavailable before the ticket allocation process is complete.

I am advised sports such as Netball, Swimming, Rugby Sevens, Track Cycling, Athletics and Diving, as well as the Opening Ceremony, are among the most popular events so far. The Queensland Government is currently considering its ticketing requirements for the Gold Coast 2018 Commonwealth Games.





# Media release

Minister for Education and Minister for Tourism, Major Events and the Commonwealth Games The Honourable Kate Jones

# \$16.5m GC2018 hockey venue redevelopment complete

All Gold Coast 2018 Commonwealth Games competition venues are ready for Games action with the completion of the \$16.5 million Gold Coast Hockey Centre.

Commonwealth Games Minister Kate Jones, Federal Minister for Trade, Tourism and Investment Steven Ciobo and City of Gold Coast Mayor Tom Tate today unveiled the new-look hockey venue at Keith Hunt Park in Labrador.

Ms Jones said the redevelopment included two new synthetic international standard pitches and seating for 500.

"I'm delighted to be able to deliver the final world-class sporting venue for the Gold Coast well ahead of the Games," Ms Jones said.

"The two new synthetic pitches were built to international competition standards, providing outstanding facilities for the local hockey community.

"The redevelopment, which also included the upgrade and expansion of the clubhouse amenities, will benefit the sport locally and aid in the attraction of major competitions and international training camps long after the Commonwealth Games."

Ms Jones said Gold Coast builder Alder Constructions managed the redevelopment with more than 1000 workers on-site throughout the duration of the 16-month project.

"Wherever possible, the Palaszczuk Government made it a priority to ensure local businesses and workers benefit from the \$320 million GC2018 venue construction program," she said.

"The redevelopment project has delivered a significant legacy for the Gold Coast hockey community as well as local business."

Minister Ciobo said the Gold Coast Hockey Centre redevelopment would cater for elite and community sporting groups as well as provide a range of facilities to support the public to be physically active.

"The development will not only provide new and upgraded infrastructure to support the growth of hockey on the Gold Coast, it will also help attract major competitions and international training camps long after the Games, driving tourism, jobs and economic growth for our city," Mr Ciobo said.

"This is one of a number of projects the Australian Government has co-funded as part of its \$156 million investment in the Gold Coast 2018 Commonwealth Games to provide a legacy into the future and with under 12 months to go until the Games the modern sports infrastructure in place will contribute to a truly memorable event."

Cr Tate said the final GC2018 venue for the Gold Coast would support the development of hockey on the coast and create opportunities for future training camps and major events.

"GC2018 has brought a renewed focus on sport, from grass roots through to elite level with more than \$200 million invested in new and upgraded sporting and community infrastructure in the city," Cr Tate said.

The refurbishment and expansion of the existing Gold Coast Hockey Centre building included new meeting rooms, kitchen and bar facilities, a function room, change rooms and amenities.

New permanent spectator seating for 500 was also built, with provision to accommodate about 5000 during GC2018.

The Gold Coast Hockey Centre redevelopment was funded by the Queensland Government, Australian Government and City of Gold Coast.

More information: www.gc2018.com (external site) ( http://www.gc2018.com/)

Media: 0408 998 940



# Media release

Minister for Transport and the Commonwealth Games

The Honourable Stirling Hinchliffe

# Gold Coast company set to build Commonwealth Games Hockey venue

Gold Coast company Alder Constructions Pty Ltd has won the contract to upgrade the Gold Coast Hockey Centre ahead of the Gold Coast 2018 Commonwealth Games.

Commonwealth Games Minister Stirling Hinchliffe said the Helensvale firm will undertake construction works on the \$14.5 million project which will support 50 local jobs.

"This is a significant project for a local Gold Coast company that will generate local jobs and deliver a world class hockey facility that will be a lasting legacy for the community," Minister Hinchliffe said.

"From design through construction, the redevelopment of the Gold Coast Hockey Centre for the 2018 Commonwealth Games will support 50 jobs for Queenslanders.

"And with this contract going to a local Gold Coast business, it means locals will be on the job leading the transformation and upgrade of the venue.

"The hockey redevelopment will include the realignment of the synthetic pitches to meet international competition requirements as well as the upgrade and expansion of the clubhouse to deliver permanent seating for 200 spectators, with capacity for 5,000 spectators at Games time.

"The upgrade will not only provide outstanding facilities for the local hockey community, it will help attract major competitions and international training camps long after GC2018."

Gold Coast Mayor Tom Tate said the announcement was a boost for jobs on the Gold Coast.

"I'm pleased the tender for the works to the Gold Coast Hockey Centre has gone to a local firm. Much of the Gold Coast 2018 Commonwealth Games (GC2018) expenditure will be on procurement, offering a wide range of business opportunities for local suppliers," Mr Tate said.

"The Gold Coast Hockey Centre is a legacy project that will ensure Hockey remains a key sport on the Gold Coast beyond GC2018 and will help attract other major competitions and international training camps in future."

Federal Minister for Sport Sussan Ley said it was great to see the competitiveness of the local construction industry in winning this contract.

"This investment in hockey infrastructure will support local jobs, providing a boost to the economy, and deliver the community a Centre that meets international standards for local and visiting athletes," Ms Ley said.

"The Australian Government has committed \$156 million to the 2018 Commonwealth Games to provide a legacy into the future, not just for south-east Queensland, but for the nation as a whole."

Alder Constructions are scheduled to commence work on expanding the existing clubhouse facility in February 2016 and work on the world-class synthetic pitches will take place over the hockey off-season from late 2016.

The upgrades will include expansion of the existing amenities building to incorporate new meeting rooms, kitchen and bar facilities, a function room, change rooms, toilets and permanent spectator seating overlooking the two synthetic pitches.

The Gold Coast office of architectural firm MODE Design provided the designs for the upgraded Hockey Centre while the Gold Coast office of Aquenta Consulting is the Audit Quantity Surveyor.

The Gold Coast Hockey Centre project is scheduled for completion in early 2017, 12 months ahead of the Games.

The Gold Coast 2018 Commonwealth Games (GC2018) will inject approximately \$2 billion into the economy and presents one of the most significant procurement programs over the next decade with a wide-range of opportunities for business.

For more information visit the <u>Business and Industry portal</u> ( https://www.business.qld.gov.au/commonwealth-games/get-involved-games ) which is the one-stop shop for businesses looking for GC2018 opportunities: <a href="https://www.business.qld.gov.au/commonwealth-games/get-involved-games">www.business.qld.gov.au/commonwealth-games/get-involved-games</a> ( http://www.business.qld.gov.au/commonwealth-games/get-involved-games )

The portal enables suppliers to search the Forward Procurement Schedule for relevant opportunities.

Media Contact: 0475 950 772 (Hinchliffe)



Legacy Program

Infrastructure

Get Set

Trade 2018

Festival 2018



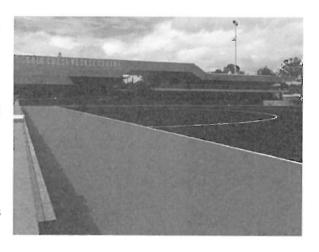
Home > Venues & Projects > Gold Coast Hockey Centre

# **Gold Coast Hockey Centre**

The Gold Coast Hockey Centre upgrade project will provide the city with a world-class facility capable of hosting the 2018 Commonwealth Games Hockey competition.

The redeveloped facility, including all its upgraded amenities, will cater for elite training and competition, as well as community and club usage. Key features of the venue upgrades include realignment of two synthetic hockey pitches to meet international competition requirements and major refurbishment of a shared clubhouse facility, including permanent seating. The centre is the home of the Gold Coast Hockey Association and the Labrador Hockey Club.

The centre will host two medal events during the Games, and its 500 permanent seating capacity will temporarily expand to 5,000.



In addition, a third hockey pitch to be used as a warm-up venue for GC2018 was completed in May 2016 at the Sports Super Centre at Runaway Bay. The new synthetic hockey pitch has been built to the same specifications as the new pitches being built at the Gold Coast Hockey Centre. The project design consultant was Arup and the construction contractor was Polytan STI.

## Key venue stats

\$15.8mil

\$15.8 million redevelopment

Two new synthetic pitches

2<sup>new</sup>



Upgrade to amenities to include meeting rooms, kitchen, bar facilities, function room, toilets, change rooms and permanent seating overlooking the two new synthetic pitches

# Stakeholder Partners





GOLDCOAST.

# Overseas Arrivals and Australian Departures Data Sheet



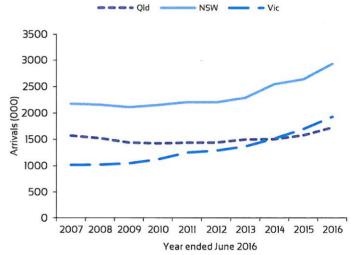
Tabled 25/7/17

# Year ended June 2016

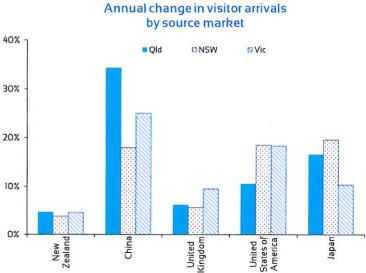
Overseas Arrivals to Australia, Qld, NSW and Vic<sup>1</sup>- The state they spent the most time only

	Country / Region	Arrivals (Australia)	Annual % Change <sup>2</sup>
	New Zealand	1,317,500	4.3%
2	China	1,147,500	22.1%
	United Kingdom	698,000	5.6%
	United States of America	642,000	15,3%
re .	Singapore	428,000	14.5%
•	Japan	375,500	15.0%
	Malaysia	356,500	8.4%
(0)	Korea	259,500	20.6%
2	India	241,500	9.4%
*	Hong Kong	236,500	15.9%
	Germany	192,500	3.5%
	Indonesia	158,500	3.6%
•	Canada	138,500	0.3%
	France	119,500	1.0%
	Thailand	85,000	13.0%
	United Arab Emirates	38,000	-(1.3)%
	Total Inbound	7,786,000	10.2%

QLD	Annual % Change	NSW	Annual % Change	VIC	Annual % Change
465,500	4.7%	418,000	3.8%	307,000	4.6%
210,000	34.3%	470,000	17.9%	382,500	25.0%
115,500	6.2%	263,000	5.6%	146,000	9.5%
115,000	10.5%	310,500	18.4%	136,000	18.3%
67,000	7.3%	113,500	7.1%	115,500	26.9%
183,000	16.4%	111,000	19.5%	46,000	10.3%
44,000	-(2.2)%	71,500	3.6%	131,500	16.4%
43,500	11.6%	162,500	22,6%	31,500	29.9%
32,500	2.2%	86,500	10.2%	88,000	14.2%
42,000	23.2%	97,000	16.1%	60,000	13.4%
35,000	1.6%	78,000	3.3%	43,000	9.3%
15,500	-(0.2)%	57,000	8.2%	50,000	3.4%
27,500	-(3.5)%	62,500	3.6%	29,500	6.0%
19,500	6.2%	52,000	1.2%	25,500	1.1%
13,000	22.9%	33,500	11.7%	23,500	12.1%
9,000	0.3%	13,500	2.8%	9,500	3.5%
1,726,000	9.4%	2,933,500	11.1%	1,933,500	13.9%



How are international arrivals trending?



Tabled ETISBC 25/7/1782

From:

Jim Moyers <Jim.Meyers@dsd.qld.gov.au>

Sent:

Friday, 28 April 2017 4:40 PM

To:

Cc: Subject: Stacey Higgins: Matt Woodforth

FW. Right to Information Application -

the Opposition (Receipt No: 3521969) 18-04-2017

Office of the Leader of

Hi

Further to our discussion this afternoon I confirm that the we have made initial inquiries to establish if documents exist in regard to your RTI application. Our advice is that the "AnthonyLynhamMPStafford@gmail.com" email address is an automated emailing account that sends out a regular political party newsletter and it is unlikely there are any relevant emails within scope in that account and we are checking further to ensure that is not the case. I have been advised that the "a.lynham@uq.edu.au" email account is actively used by the Minister to conduct his lecturing work at UQ and also to help keep his ministerial work progressing e.g. instructions emailed to staff to print out relevant correspondence or briefings for his signature on his return to the office. There are approximately 8 000 emails in the UQ email account at present and I have been advised that regular deletions, every six months or so have been required to comply with the UQ email account size policy.

The scope of your current application may be too large and could be refused on the basis that it would substantially and unreasonably divert the resources of the Office of the Minister. I note you have suggested that the scope in regard to the UQ email account could be limited to those emails currently in the account that have been sent to or from the Minister's Office. Can you please confirm if that re-scoping is what you are considering.

Our substantive RTI officer returns to duty on Tuesday 2 May 2017 next week so it would be appreciated if you could let me know your thoughts about re-scoping then.

Regards

Queensland Government Jim Meyers
Director
Ethics and Governance
Department of State Development

P (i7 3452 6052 Cevel 16 1 William Street, Brisbane QLD 4000 PO Box 15009, City Cast, QLD, 4002 www.statedevelopment, gld.gov.au Paper No.:

Date: 9/5/17.

Memory 17h Meloll

Tabled Labled, by leave Remander incorporated, by leave

Clerk at the Table:

# Education, Tourism, Innovation and Small Business Committee Estimates 2017 - List of Witnesses



Innovation, Science and the Digital Economy

Name	Title		
*Hon Leanne Enoch MP	Minister for Innovation, Science and the Digital Economy and Minister for Small Business		
*Mr Jamie Merrick	Director-General, Department of Science, Information Technology and Innovation		
Mr Paul Martyn	Deputy Director-General, Strategy Policy and Innovation		
Mr Evan-Hills	Deputy Director-General, Corporate		
Ms Christine Williams	Assistant Director-General, Science Acting Queensland Chief Scientist		
Mr Andrew Spina	Assistant Director-General, Digital Productivity and Services		
Ms Irene Violet	Assistance Director-General, Queensland Shared Services		
Mr Dallas Stower	Assistant Director-General, Strategic ICT		
Mr Andrew Mills	Queensland Chief Information Officer		
*Ms Vicki McDonald	Chief Executive Officer and State Librarian		
Mr Rodd Brewer	Acting Chief Finance Officer		

#### **Small Business**

Name	Title		
*Hon Leanne Enoch MP	Minister for Innovation, Science and the Digital Economy and Minister for Small Business		
*Mr Damien Walker	Director-General, Department of Tourism, Major Events, Small Business and the Commonwealth Games		
Ms Rebecca Andrews	Deputy Director-General Office of Small Business		
Ms Leith Brown	Corporate Services, Department of Agriculture and Fisheries		
Mr Mike Richards	Chief Financial Officer, Department of Agriculture and Fisheries		

<sup>\*</sup>In accordance with Standing Order 181 (d) a committee member may ask the Minister, Director-General or Chief Executive Officer (as set out in Schedule 7) questions