



**Stadiums
Queensland**

Annual Report
2010–11



Stadiums Queensland Annual Report 2010–2011

23 August 2011

The Honourable Phil Reeves MP
Minister for Child Safety and
Minister for Sport

Level 7
111 George Street
Brisbane Qld 4000

Dear Minister

I am pleased to present the Annual Report 2010-2011 for Stadiums Queensland.

I certify that this Annual Report complies with:

- the prescribed requirements of the *Financial Accountability Act 2009* and the *Financial and Performance Management Standard 2009*, and
- the detailed requirements set out in the *Annual report requirements for Queensland Government agencies*.

Yours sincerely



Mike Pelly
Chair
Stadiums Queensland

great venues → good times



Level 11 Gabba Towers
411 Vulture Street Woolloongabba
Queensland 4102 Australia

Telephone +61 7 3008 6100
Facsimile +61 7 3008 6161

ABN 53 690 873 374

Contents

Stadiums Queensland is charged with managing, operating and promoting the use of major public facilities for the staging of community, elite sporting and entertainment events.

Stadiums Queensland, formerly the Major Sports Facilities Authority until April 2008, was established by the *Major Sports Facilities Act 2001* and commenced operations on 21 Dec 2001.

Stadiums Queensland at a glance	2
Corporate Overview	4
Chairman's Report	6
Chief Executive's Report	8
The Board	10
Organisational Structure	12
Corporate Governance	14
Toward Q2: Tomorrow's Queensland – Our Contribution	18
Venue Reports	20
Financial Statements	52
Contact Information	88

Stadiums Queensland at a glance

Our achievements

- Stadiums Queensland venues hosted more than 4.64 million patrons throughout the year at more than 630 events. This compares with 4.3 million last financial year;
- Independent research shows that Stadiums Queensland's venues pump more than \$308 million per annum in to the Queensland economy and provide employment for more than 2,050 Queenslanders. This does not include other major events such as the Ashes (\$59m) or the ANZAC Test (\$5.7m) which occurred at venues this year;
- Construction was completed on Stadiums Queensland's ninth major sporting facility, the \$144.2 million Metricon Stadium at Carrara on the Gold Coast. The 25,000 capacity stadium offers world class playing and training facilities as well as providing spectators with a first class view of the field. Metricon Stadium will provide the Gold Coast with an enhanced opportunity to attract additional events to the city including sporting and non-sporting events;
- Metricon Stadium is now the home to the Gold Coast SUNS, the AFL's 17th team. During construction the stadium provided employment for more than 1,100 people across a range of trades and industries;
- The Women's Tennis Association (WTA) upgraded the status of the Brisbane International to a 'premier' event. This means the Brisbane International can now attract several top ten women players whereas it was previously limited to just one;
- Construction was completed on the \$4.8 million Sleeman BMX Supercross track. This facility opened on 4 June with more than 330 riders participating in an official race day.
- Stadiums Queensland's venues developed new websites this year. The websites are more user friendly and provide patrons with easier access to event information;
- Stadiums Queensland entered the realm of social media with the establishment of Facebook pages for the Gabba and the Sleeman BMX Supercross Track;
- Stadiums Queensland reduced its annual water consumption by 14% this financial year. When compared to the Queensland Water Commission's (QWC) base line year 2004/2005 water consumption has been reduced by 68.42%;
- The Gabba hosted the first Ashes Test in the 2010/11 series which attracted 132,714 patrons over five days. This Test match had an economic benefit of \$59 million to the Queensland economy;
- Skilled Park hosted the second annual NRL Indigenous All Stars v NRL All Stars match. The hugely successful event attracted a near capacity crowd of 25,843. The popularity of the event attracts thousands to the Gold Coast each year and has now become a regular feature of the Gold Coast events calendar;
- Skilled Park was confirmed as the new home of the Australian leg of the HSBC Sevens World Series from 2011 – 2014;
- Two of the most highly respected entertainment industry magazines 'Venues Today' and 'Billboard' rated the Brisbane Entertainment Centre as the world's best, when it comes to hosting events in the 10,000 - 15,000 seat capacity. Both magazines periodically publish venue rankings based on the number of events held during a certain period (in this case 16 Oct 2010 to 15 May 2011), the number of tickets sold and gross box office takings;
- For the second consecutive year, Suncorp Stadium was voted by the Professional Footballers Association as having the best field of play in the A-League; and
- According to figures from leading research company Repucom more than 53 million patrons have watched televised events held at SQ venues over the past year. That's one million sets of eyes per week looking at events in Queensland at our major venues.

2011 Flood Response

- Suncorp Stadium and the Queensland Tennis Centre both received significant damage during the January floods. Cyclone Yasi damaged Dairy Farmers Stadium in Townsville;
- QSAC was quickly transformed into an emergency evacuation centre which, at its peak, housed 400 Brisbane residents whose property was either under threat or destroyed. Staff were praised by both the Red Cross and the Salvation Army for their efforts;
- The accommodation facilities at the Sleeman Sports Complex were used to house over 130 interstate SES volunteers and Fire and Rescue personnel who had been sent to Queensland to assist with recovery efforts;
- The Brisbane Entertainment Centre was commandeered as a launch point for over 6,700 volunteers for 'Salvation Saturday' as soon as the clean-up of flood affected areas began;
- The strength of SQ's business model was shown during the flood crisis as scheduled events at Suncorp Stadium and Dairy Farmers Stadium were moved to Skilled Park to avoid their cancellation. Skilled Park hosted an additional two Brisbane Roar matches and one North Queensland Fury A-League football match during this period; and
- Suncorp Stadium, Queensland Tennis Centre and Dairy Farmers Stadium were all operational within a month of the natural disasters.

Our priorities

- Continue to work with industry partners including Events Queensland in support of Queensland's tourism industry by attracting international, interstate and intrastate patrons to major national and international sporting and entertainment events;
- Create jobs through major construction projects (such as the development of a second Olympic pool and aerial ski facility at the Sleeman Sports Complex) which contribute to the State's sporting infrastructure;
- Launch new marketing initiatives including the new iPhone "Megafan" application along with the "Stadium Functions" website;
- Continue to introduce environmentally sustainable technology and practices into the venues such as recycling, public transport, online ticketing and solar power;
- Continue to promote the membership products of both the Gabba and Suncorp Stadium;
- Continue to develop innovative partnerships with educational institutions and relevant sports industry bodies, both locally and internationally, to foster better training and development opportunities for elite athletes and research opportunities for the future of the sports industry;
- QSAC and the Sleeman Sports Complex are crucial hubs for the development and training of elite sports people. Both venues also provide first class facilities for members of the community to train or compete in sporting activities;
- Continue to provide the community, schools and other educational institutions with access to a range of quality sports, entertainment and leisure facilities, to foster participation in sport and the performing arts;
- Maintain the State's major sporting and entertainment facilities to a world class standard and provide safe venues for patrons; and
- Provide opportunities for venue patrons and all members of the community to access Stadiums Queensland venues through the ongoing promotion of facilities and events.

Corporate Overview

Our Vision

great venues. good times.

Our Mission

Building better venue experiences

Our Core Values

- Teamwork
- Integrity
- Respect
- Trust
- Service

Our Operating Principles

- Attracting and retaining **quality, dedicated personnel** who exhibit Our Core Values
- Good **corporate governance** and sound business practice
- **Adding value** for venue members, hirers, tenants and patrons
- Ensuring maximum **operational effectiveness** at each venue
- Attracting and retaining **quality events and activities**
- Building and enhancing the **reputation** of each of our venues
- Acting in a **commercially responsible manner**
- Developing the organisation to **support business directions**
- **Striving for excellence**



Key Outcome Statements

As part of performing its function Stadiums Queensland has developed Key Outcome Statements based upon the three critical elements that give life to the organisation:

People

- Stadiums Queensland is a great place to work that nurtures, develops and inspires excellence, and celebrates success.
- Our people are professional, well trained, highly motivated and display Our Core Values.

GOAL

- Retention of skilled and experienced staff.
- Improving the capability of our workforce.

Process

- Through sound business practices Stadiums Queensland achieves the Government's outcomes and its corporate objectives by balancing its environmental, social and commercial responsibilities.
- As a leader in venue management, Stadiums Queensland embraces continuous improvement, fosters innovation and anticipates customer needs.

GOAL

- Enhancing venue experiences.
- Improving operational effectiveness.

Places

Our venues:

- Provide for the champions of today and tomorrow.
- Provide a place for the viewing of sport and entertainment in a safe environment.
- Are developed and maintained to attract major events for the benefit of Queensland.

GOAL

- Increasing venue utilisation.
- Improving venue facilities and functionality.

Chairman's report

I am pleased to present my second Annual Report since becoming Chairman of Stadiums Queensland in December 2009. This year has been one unlike any other. Queensland was devastated by an unprecedented series of natural disasters. Just days after Robin Soderling defeated Andy Roddick in the Final of the Brisbane International, the Queensland Tennis Centre and Suncorp Stadium were inundated by flood waters resulting in millions of dollars damage and leaving these venues closed for a month while recovery works were undertaken.

It was during this period that the importance of Suncorp Stadium as a state asset and an icon of Queensland really hit home. As the cauldron filled with water, to the fifth row of seats, the newly laid field was transformed into a swimming pool. Pictures were flashed around the world illustrating the extent to which the people of Brisbane were under siege from a torrent of water, the product of the highest rainfall South East Queensland has experienced in many years.

As soon as the waters began to subside, staff were on hand to work on the recovery. The efforts made to recover the venues that were the subject of these

natural disasters were outstanding. Equally impressive was the response by those venues not directly affected. When called upon to assist in responding to the disaster, QSAC, Sleeman, Brisbane Entertainment Centre and Skilled Park either opened as evacuation centres, provided accommodation for emergency services personnel, provided logistical support to volunteer workers or hosted rescheduled events.

Just weeks later, Cyclone Yasi left a trail of destruction across North Queensland causing damage to Dairy Farmers Stadium and resulting in a North Queensland Fury match being transferred to Skilled Park.

How an organisation responds under pressure says much for the quality and commitment of those people who comprise its workforce. The flood crisis reaffirmed the strength of Stadiums Queensland as an organisation. The response from all staff across the state was swift, effective and done in the right spirit of the moment. The staff of AEG Ogden (which manages Suncorp Stadium on behalf of Stadiums Queensland) are also to be commended for their efforts, during the crisis and subsequently, in getting the venue functional.

Prior to the flood peak hitting Brisbane, staff at Suncorp Stadium and the Queensland Tennis Centre did all they could to move equipment to higher ground and protect vital assets. While Suncorp Stadium and the Queensland Tennis Centre were directly affected and attracted a mountain of media attention, staff from the remaining venues diligently applied themselves to either helping those in need, or ensuring business continuity by working with hirers and other stakeholders to come up with workable solutions under pressure.

The floods also showed how the venues can be utilised for purposes other than major sports and entertainment events while our core business of holding major events carried on despite matches being postponed and rescheduled.

QSAC was quickly transformed into an emergency evacuation centre which, at its peak, housed 400 Brisbane residents whose property was either under threat or destroyed by flood waters. Staff were praised by both the Red Cross and the Salvation Army for their work. The accommodation facilities at the Sleeman Sports



Complex were used to house over 130 interstate SES volunteers and Fire and Rescue personnel who had been sent to Queensland to assist with recovery efforts. The Brisbane Entertainment Centre was activated as the muster and deployment centre for over 6,700 volunteers who worked on the massive, city-wide clean-up effort that became known as 'Salvation Saturday'.

Our unique business structure and organisational capacity paid dividends during this period. Events were transferred from Suncorp Stadium and Dairy Farmers Stadium to Skilled Park with minimal fuss. This was possible because of these venues being under a single management structure. The wonderful cooperation we received from our suppliers, service providers and hirers throughout this period was essential in managing the logistics associated with relocating and rescheduling games, and was greatly appreciated.

The fact that staff right across the business responded to the needs of the moment, whether that be through taking action to protect our assets, assisting those agencies at the front line, or supporting others when they needed it, is to be commended. It was

impressive to see how the organisation mobilised, responded and then focused on recovery.

Patronage and Facilities

In excess of 4.64 million people attended events, or used the facilities at Stadiums Queensland venues over the past year. This is a terrific result given the lingering effect of the global financial crisis. Furthermore, during the course of 2010/11 it is estimated more than 53 million people watched events held across the suite of venues.

This financial year Stadiums Queensland, together with our partners in the architectural, construction and other specialist support professions, successfully delivered two major projects. The \$144.2 million Metricon Stadium at Carrara on the Gold Coast, which was officially opened on time and within budget on 22 May 2011, and the \$4.8 million Sleeman BMX Supercross track which was opened on 4 June 2011. I congratulate everyone who worked on the development of these new pieces of sports infrastructure. The response from the public and users has been positive and I'm sure usage will develop for many years to come.

Acknowledgements

I would like to record my thanks to the Minister for Sport, Hon Phil Reeves MP, for his ongoing support of Stadiums Queensland, and that of the Government whose contributions provide Queenslanders with some of the best sports venues in the country.

I also extend my appreciation to my fellow Directors, the staff of Stadiums Queensland and the many service providers with whom we work for their commitment to our business.

Finally, on behalf of Stadiums Queensland as a whole, can I thank the millions of fans and participants who visit our nine venues each year and, in so doing, contribute to the vitality and excitement of events or participate in activities that bring these places alive.

Mike Pelly
Chairman

Chief Executive's report

A commonly used sporting cliché refers to a match being of two halves, and in this financial year, this expression certainly applies to Stadiums Queensland. The first half of the 2010/11 financial year was very much business as usual for Stadiums Queensland. Across the portfolio of venues our team focussed on the core business of delivering events with hirers, carrying out a program of capital works, maintenance and the development of new facilities.

The second half of this year was all about rebuilding and getting back in business following Queensland's summer of natural disasters. While there is much to be done, both Suncorp Stadium and the Queensland Tennis Centre were open and operational within one month of the floods subsiding. This is a credit to all involved in the clean-up and recovery operations. I echo the sentiments of the Chairman in paying tribute to all staff who were involved in protecting the assets and who played a part in the recovery.

The opening of Metricon Stadium expanded the suite of venues to nine. The BMX facility is an additional component of the Sleeman Sports Complex, which will also see a second pool and an aerial ski facility delivered next financial year as part of a record capital investment program at that venue.

The overwhelming response from the public to the opening of Metricon Stadium has been positive with residents and visitors to the glitter strip impressed by the new facility. With Skilled Park and Metricon, the Gold Coast now has two first class venues which will assist in attracting events to the Gold Coast for years to come such as the NRL All Stars, the annual Rugby Sevens tournament and the AFL International Rules. Both venues have been nominated to host events as part of the Coast's bid to host the 2018 Commonwealth Games should the bid process prove successful.

Like many of our hirers on the field, Stadiums Queensland values teamwork and the ability to get the job done. To do this requires the input of a range of people across many industries and disciplines. The construction of Metricon Stadium, the recovery of the Queensland Tennis Centre and Suncorp Stadium and the hosting of other events such as The Ashes are all examples of successful teamwork that resulted in our venues being able to present facilities that attract premier events for the sports loving public of Queensland.

There is an incredible amount of planning and preparation which goes into staging major events whether they are outdoor concerts, tennis tournaments or football matches. While space does not permit individual acknowledgement of the many people and businesses involved behind the scenes, Stadiums Queensland is greatly appreciative of the work they do at our respective venues.



There have been several public debates this year about the 'cost' of events and the so called 'rent' which is charged. In Queensland we use a 'clean stadia' model which provides the hirer with the majority of revenue. The hirer receives revenues from signage, merchandise, the sale of corporate facilities and other incomes which are generated through the game day.

The majority of costs for playing football in a major stadium are for the services associated with the running of the event, such as costs of cleaning, security, Police and video screen operation, to name a few. The costs hirers pay these providers are for the actual event services, which are only required because the hirer is staging an event.

These are the real costs associated with operating the business of a sports franchise. Certainly Stadiums Queensland does not receive payment for these services, they are paid directly to service providers for actual work they perform. Regardless of where the event was held, these costs would be incurred. Even so, Stadiums Queensland works with hirers and the providers of event day services to continually review operations to achieve the lowest cost per patron ratio possible.

I would like to express my thanks to the Chairman and Directors for their contribution in the governance of this growing and dynamic business and the Minister for Sport, Hon Phil Reeves MP, for his continued support in promoting the use and development of these venues.

We continue to look at ways to improve the experience for those who attend events or participate in activities at our venues. In the coming months we will be launching several new initiatives including the 'Queensland Megafan' i-phone app to enhance patron experience, and promote events across the suite of venues and a website aimed squarely at further growing the functions side of the business market.

Kevin Yearbury
Chief Executive

The Board

The Board is responsible for the overall corporate governance of Stadiums Queensland. It sets the strategic direction of the business within the parameters set down by the *Major Sports Facilities' Act (2001)* and determines the policies and practices that govern the day-to-day operations of Stadiums Queensland.

Directors

1. Mike PELLY

(Chair)

Mike Pelly has a successful business career spanning more than 40 years. He is the only Independent Director and Chairman of Brisbane Airtrain, a position he has held for the past five years. Mike was Deputy Chairman of Queensland Events for more than a decade and a member of the Princess Alexandra Hospital Foundation among other interests.

Mike has wide ranging experience across the media and events industries and has worked for big brand companies such as the Fosters Brewing Group and Unilever. He was one of two independent directors on RGCapitol radio from 2000 – 2004 and Chief Operating Officer, Global

Retail Trade for Mildara Blass wines from 1998 – 2000. Mike attends all Committee meetings.

2. Sophie DEVITT

Sophie Devitt is a Senior Associate at law firm DLA Phillips Fox. She has been an integral part of growing the Litigation and Dispute Resolution team over the past eight years. Sophie specialises in professional indemnity litigation and risk management and assessment, advising national and international clients in the property, financial services and insurance industries.

Throughout her legal career, Sophie has led a number of 'pro bono' projects providing legal assistance through programs such as the Homeless Peoples' Legal Clinic and the Self Representative Legal Clinic.

Sophie has a keen interest in tennis, all codes of football and the cricket. Sophie Chairs the Audit and Risk Committee and the Stadiums Committee and sits on the Marketing Committee.

3. David HANNA

David Hanna is currently Assistant State Secretary for the Australian Building Construction Employees and Builders Labourers Federation (QLD

Branch) Union of Employees. This follows almost 20 years of experience in the building industry.

As well as occupying a number of key construction roles throughout his career, David has amassed a strong repertoire of qualifications specialising in occupational health and safety and industrial relations. David sits on the Stadiums and Venues Committee.

4. Victoria CARTHEW

Victoria Carthew is a highly respected sports journalist, presenter, broadcaster, producer and Master of Ceremonies with two decades of media experience. As a leading Australian female sports broadcaster, Victoria has covered the Sydney 2000 and Athens 2004 Olympic Games, the 2002 Manchester Commonwealth Games, the 2003 Rugby World Cup and has spent a decade covering AFL for Channel 7. She continues to work in talkback radio and lifestyle and sports television.

Victoria is currently an Advisory Council Member to the Queensland Sports Wheelies and Disabled Association, assists several charities and is a mother of three young children. Victoria is Chair of the Marketing Committee and sits on the Venues Committee.



5. Maurice HOLLAND

Maurice Holland is General Manager of the Hyatt at Coolum, having opened the resort in 1988. He also set up and operated the Olympic Village for the Sydney 2000 Olympic Games. He has held senior hotel management positions in the UK, Canada, Indonesia and Malaysia. Interests include golf, reading and travel. Maurice is Chair of the Venues Committee and sits on the Audit and Risk Committee.

6. Melanie WOOSNAM

Melanie is a former Hockeyroo and has over 15 years' experience in the sports industry as a CEO of several state sporting organisations including Queensland Touch Football and Hockey NSW. Melanie is currently Managing Director of her own sporting consultancy – Active8 Sports Solutions. Over the past seven years Melanie has developed a strong and varied client base including community, state and national sporting organisations as well as local and state Government and peak industry bodies such as Q Sport. Melanie sits on the Stadiums, Marketing and Audit and Risk Committees.

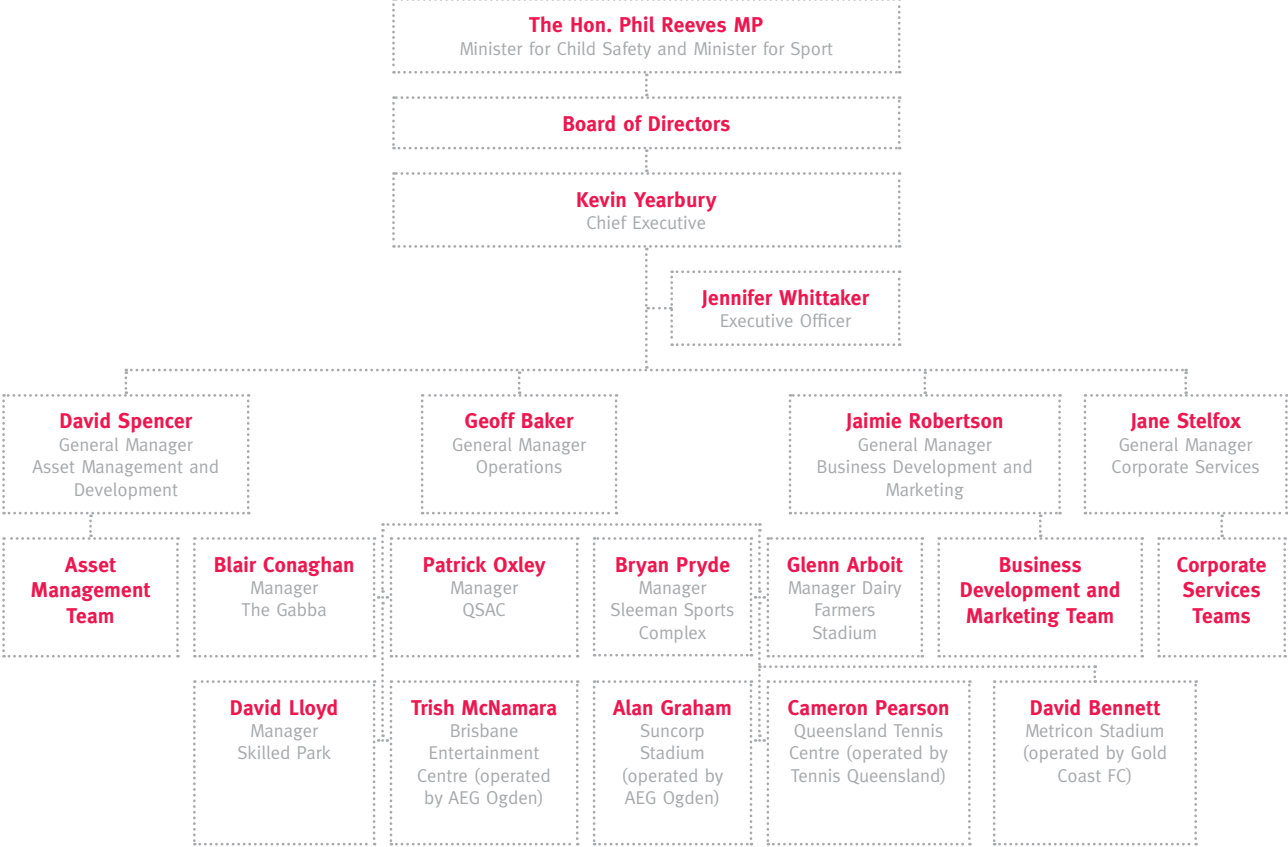
Attendances at Meetings

In the financial year 2010/11, the Stadiums Queensland Board met on 13 occasions with attendance by Members as follows:

Mike Pelly (Chair)	12
Michael Harvey (Director until 20 Dec 10)	6
Susie O'Neill (Director until 20 Dec 10)	6
Peter Johansen (Director until 20 Dec 10)	6
Sophie Devitt	13
David Hanna	10
Victoria Carthew	13
Maurice Holland (Director since 21 Dec 2010)	6
Melanie Woosnam (Director since 21 Dec 2010)	7

Board meetings are held at Stadiums Queensland venues throughout the year. This provides Directors with the opportunity to meet venue staff, monitor capital works programs and gain an understanding of venue operations.

Organisational Structure





Corporate governance

Our corporate governance arrangements are structured to position Stadiums Queensland as:

- An efficient and effective organisation delivering quality venue experiences to the public, tenants and the hirers of our facilities;
- An ethical and productive organisation that achieves high standards of accountability, transparency and performance;
- An organisation that works in partnership with sporting bodies, recreational interest groups, the tourism industry, public sector agencies and business to achieve the Government's policy of developing infrastructure to enhance participation in sport at both the community and elite levels; and
- A flexible, reputable organisation that effectively manages risk.

The Board

The Board is responsible for the overall corporate governance of Stadiums Queensland. It sets the organisation's strategic direction within the parameters set down by legislation applicable to Stadiums Queensland and determines the policies and practices that govern its day-to-day operations.

Committees

The Board has established a series of Committees to assist it in fulfilling its governance responsibilities.

Internal Committees (Committees convened by Stadiums Queensland):

Executive Committee

The Executive Committee is chaired by the Chief Executive and comprises General Managers and Venue Managers. The Executive meets on a fortnightly basis to ensure a consistent approach to the operations across the business. It reviews processes and procedures for the effective management of the organisation and to enable it to meet its statutory obligations. It monitors the performance of the organisation

and establishes the mechanisms required to manage capital works programs and construction projects. The Executive also performs the role of the Information and Communications Technology Steering Committee.

Venue Committees

The Board has established four venue Committees (Stadiums, Venues, Marketing and Audit, Risk and Compliance) to consider and oversee venue and operational matters. A number of Board Members sit on each of these Committees. The Chief Executive and nominated Senior Management personnel attend committee meetings as agenda items dictate. Issues considered at these committee meetings relate mostly to the operations at the respective venues including tenancy agreements, commercial arrangements and the prioritising and monitoring of maintenance and capital works.

Audit, Risk and Compliance Committee

The Audit, Risk and Compliance Committee comprises three Board Members. The Committee is supported by Stadiums Queensland's Internal Auditor, (as provided for under the obligations of the *Financial*

Accountability Act (2009) and the *Financial and Performance Management Standard (2009)*), who provides advice on audit and audit related matters.

The Chief Executive of Stadiums Queensland, General Manager Corporate Services and the Financial Controller attend meetings as observers. This ensures appropriate separation between the Committee as the body responsible for oversight and monitoring corporate governance within Stadiums Queensland and the managers responsible for the administration of the business.

The Committee focuses on developing the frameworks and procedures for effectively managing business risk and provides advice on the control mechanisms (implemented by management) to protect the organisation's assets and promote efficient and effective work practices. Officers of the Queensland Audit Office (QAO) attend meetings of the Audit, Risk and Compliance Committee.

The Audit, Risk and Compliance Committee has due regard to the terms of its charter and the Queensland Treasury's Audit Committee Guidelines in the conduct of its business.

External Committees – (Committees attended by Stadiums Queensland representatives convened by other agencies):

Events Coordination Forum

The Events Coordination Forum is convened by the Department of Premier and Cabinet as a means to communicate and coordinate the whole-of-government approach to attracting a large variety of events to Queensland. Stadiums Queensland's General Manager Business Development and Marketing is an active member of this forum.

2018 Gold Coast Commonwealth Games bid

Stadiums Queensland is playing an active role in the 2018 Gold Coast Commonwealth Games bid. Should the games bid be successful, it is proposed that Metricon Stadium, Skilled Park and the Sleeman Sports Complex be used to host events.

Facilities Coordination Group

Stadium Queensland's General Manager of Asset Management and Development is a member of the Facilities Coordination Group. This group developed the relevant venue overlay as part of the bid process and investigated the requirements for new facilities.

Commonwealth Games Reference Committee

Stadiums Queensland's Chief Executive is a member of this committee.

Carrara Precinct/Gold Coast Show Grounds Relocation Group

The Chief Executive is a member of the Policy Committee and the General Manager for Asset Management and Development sits on the Technical Committee.

Urban Land Development Authority

Stadiums Queensland's General Manager for Asset Management and Development was a member of the Stakeholder Reference Group which reviewed the Woolloongabba Urban Development Area (UDA) and the future use of the 'Goprint' site adjacent to the Gabba.

Stadium Management Advisory Committee

A Stadium Management Advisory Committee (SMAC) meets as a condition of the Suncorp Stadium Development Approval. Suncorp Stadium's Chief Executive Officer convenes SMAC on behalf of Stadiums Queensland. This Committee comprises representatives from emergency service agencies, transport providers, Brisbane City Council and community organisations. These meetings enable Stadium Management to receive a range of views regarding the operation of the stadium. Two SMAC meetings were held during the financial year.

Risk Management

The identification and proper management of risk is embedded in Stadiums Queensland's business processes and operating procedures. In addition, Stadiums Queensland has several Committees that address risk management issues:

- Stadiums Queensland's Executive Committee provides a coordinated approach to the management of risks at the operational level; and

- The Audit, Risk and Compliance Committee focuses on key strategic risk issues facing Stadiums Queensland and ensures mechanisms are in place to effectively protect assets and the safe operation of the business.

Enterprise Bargaining

To achieve best practice in human resource management, Stadiums Queensland utilises the following certified agreements to cater for its broad range of staff:

- General Staff Certified Agreement 2003;
- Trades Grounds and Maintenance Certified Agreement 2004;
- Event Day Staff Certified Agreement 2005;
- Miscellaneous Workers Award - State 2002;
- Memorandum of Understanding Security Officers 2008;
- Order - Apprentices' and Trainees' Wages and Conditions (Excluding Certain Queensland Government Entities) 2003; and
- Common Law Contracts.

Workforce Planning, Attraction and Retention

Carers

Stadiums Queensland recognizes and supports the roles of carers and this is acknowledged during employee induction and staff training. Information regarding care policies are available on the intranet and allow for flexible work arrangements to assist carers in meeting their commitments. Venues work with hirers to ensure disabled patrons and their carers have access to events.

Equal Employment Opportunity (EEO) Statement

As part of its commitment to best practice in management, Stadiums Queensland is an equal opportunity employer. As such, Stadiums Queensland seeks to ensure employment practices are non-discriminatory and the talents and resources of all employees are optimally utilised. All employees are responsible for implementing EEO policies and are expected to reflect behaviours consistent with Stadiums Queensland's policies and values.

Women and Stadiums Queensland 2010/2011

Representation of salary levels for women within Stadiums Queensland

Measure	Number of Total Positions	No and % of Women as of 30 June 2011
% of women that hold a directorship and are represented on Stadiums Queensland's Board	6 Directors	(3) 50%
% of women in General Manager Positions	4 General Managers	(1) 25%
% of women in senior or middle management positions	33 positions	(7) 21%

Representation of Women on Boards and Committees

Female Board members play an active role in the Committees of Stadiums Queensland and hold positions of responsibility in other businesses and sporting associations, which are complementary to their work with Stadiums Queensland. Senior female staff are active in Committees concerned with the operation of Stadiums Queensland and its venues.

Personal and Professional Development Initiatives for Women

Stadiums Queensland is committed to professional and personal development for all employees. Professional and personal development opportunities provided for women during the year included training courses and conferences. Stadiums Queensland recognises the importance of achieving balance between employment and family responsibilities.

Work Experience and Trainee Program

Stadiums Queensland recognises the benefits of employing trainees and apprentices within its venues not only to develop the skill base within Stadiums Queensland itself but across the labour market generally. This approach is consistent with employment creation policies across the Queensland Government.

Stadiums Queensland actively supports the Government's Toward Q2: Tomorrow's Queensland initiative through work experience and on-the-job training arrangements and internships. In 2010/11 Stadiums Queensland supported individuals from recognised educational and training establishments to gain work experience in the areas of grounds, administration, health and fitness, event administration and event operations.

Overseas Travel

Name of Officer/member and position	Destination	Reason for travel	Agency Cost	Contribution from other agencies or sources
Kevin Yearbury, Chief Executive	Wellington, New Zealand	Bid process for the Rugby World Sevens subsequently secured for Skilled Park from 2011 – 2014.	\$522.89 Personnel Costs and airfares	Nil
David Spencer, General Manager Asset Management and Development	United States	Attended a number of stadia and sports training facilities across the US as part of a study tour.	\$6,087.12 Personnel Costs and airfares	Nil

Cultural Diversity

Stadiums Queensland understands the importance of developing an inclusive society in which the cultural diversity of its members are recognised and valued. Multicultural influences pervade many of the entertainment, sporting and community events held at Stadiums Queensland's venues. Explicit acknowledgement is given to cultural influences at such events where these are of particular significance.

- Skilled Park hosted the annual Indigenous v NRL All Stars match on 12 Feb 2011; and
- The Sleeman Sports Complex and the Brisbane Entertainment Centre host a wide variety of cultural events throughout the year.

Ethical Procedures, Values and Practices

During the 2010/11 financial year, Stadiums Queensland met its statutory and regulatory reporting obligations to executive Government and Parliament. During the 2010/11 financial year Stadiums Queensland had no disclosures under the *Public Interest Disclosure Act (2010)*.

Record Keeping

Stadiums Queensland continues to develop administrative systems to meet the requirements of the Queensland Government's Information Standard 40 – Recordkeeping. Over the past 12 months improvements made to Stadiums Queensland information management systems include:

- Digitisation of incoming and outgoing correspondence;
- Archiving and offsite storage of records from the Gabba, Sleeman Sports Complex, QSAC, DFS and Corporate Office;

- Increased usage of Stadiums Queensland's electronic document and records management system, throughout all venues;
- Upgrade of Stadiums Queensland's electronic document and records management system to the latest version TRIM 7.1; and
- Completed a review of all Stadiums Queensland's Information Management policies.

Consultancy Costs

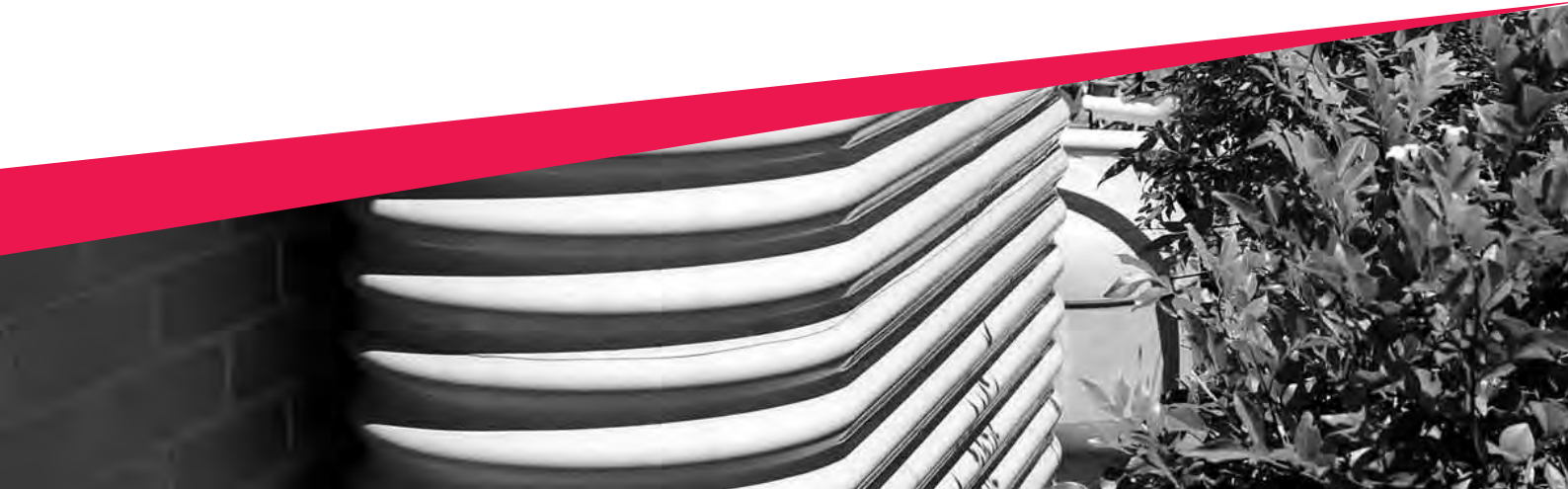
Type of consultancy	2010/11 \$000	2009/10 \$000
Human Resource Management	-	20
Marketing	58	-
Urban development	9	-
	67	20

Toward Q2:

Tomorrow's Queensland – Our Contribution

Ambition	Stadiums Queensland's Contribution
Strong Creating a diverse economy powered by bright ideas	<ul style="list-style-type: none">• Creating jobs through major construction projects (such as the redevelopment of Metricon Stadium) which contribute to the State's sporting infrastructure. This project provided employment for up to 1,100 people during the construction phase and will support around 700 jobs per event.• Current projects including the development of a second Olympic size pool and an aerial ski facility at the Sleeman Sports Complex will provide jobs through the design and construction phases.• Supporting the Queensland tourism industry by attracting international, interstate and intrastate patrons to major national and international sporting and entertainment events such as State of Origin, Tri Nations Test Matches and major outdoor concerts.• Research estimates that SQ's venues pump more than \$308 million into the Queensland economy each year. Stadiums Queensland will continue to work with partners like Events Queensland to attract new events and other business opportunities which bring economic benefits to the state.• Hosting events provides jobs for Queenslanders in areas such as security, cleaning, catering and event management. Our venues provide employment for 2,050 Queenslanders each year.• Encouraging innovation and continuous improvement in the way we do business.• Integrating all elements of the event experience to enhance patron value by introducing initiatives such as automated access control at venues and joint (public transport and event admission) ticketing for major sports events.

Ambition	Stadiums Queensland's Contribution
<p>Green</p> <p>Protecting our lifestyle and environment</p>	<ul style="list-style-type: none"> • Stadiums Queensland has installed environmentally sustainable technology across all venues. • At Metricon Stadium up to 450 metres of five metre wide full solar clear photovoltaic (PV) panelling was installed around the inner edge of the venues horseshoe shaped roof. This maximises solar harvesting potential, reduces the venues overall carbon footprint and importantly will reduce electricity costs. • The solar panelling will generate approximately 275,000 kilowatt hours (kWh) of electricity per annum, or more than twenty per cent of the stadium's total electricity needs. • Recycling programs divert tonnes of products from landfill and are well utilised by patrons at events each year. Over this financial year the venues recycled approximately 340 tonnes of waste materials. • Rain water harvesting is in place across all venues and is used for grounds maintenance and cleaning purposes. All venues have been fitted with water savings devices and water consumption is actively monitored. Water consumption across SQ's Brisbane venues has decreased by 68% when compared to 2004/05 due to a variety of water saving initiatives outlined above. • We aim to reduce the impact on communities adjacent to major venues through innovative public transport initiatives and the constant review of operational plans. Approximately 85% of patrons attending events at Suncorp Stadium and Skilled Park use public transport to get to games. Venue management are constantly refining their operations plans to ensure best practice is maintained. • Due to the nature and standard of the venues, SQ positively impacts upon the lives of Queenslanders by allowing them to see and experience world-class events such as Rugby Union International matches, State of Origin clashes and Test Match Cricket, as well as national and international acts.
<p>Smart</p> <p>Delivering world-class education and training</p>	<ul style="list-style-type: none"> • Developing innovative partnerships with educational institutions and relevant sports industry bodies like the Queensland Academy of Sport to foster better training and development opportunities for elite athletes and research opportunities for the future of the sports industry. • Investing in skills development in what is a growing part of the service economy by training permanent and casual workers in best practice standards of venue and event management, and maintenance of grounds used for elite sport. • Stadiums Queensland involves itself with return-to-work (rehabilitation) programs, apprenticeships and work experience either through educational institutions or by individuals approaching us directly. These programs have successfully run at the Gabba, QSAC, and the Sleeman Sports Complex.
<p>Healthy</p> <p>Making Queenslanders Australia's healthiest people</p>	<ul style="list-style-type: none"> • Providing the community, schools and other educational institutions with access to a range of quality sports, entertainment and leisure facilities, to foster participation in sport and the performing arts. QSAC, Sleeman Sports Complex and the BEC are all used on a regular basis by schools or community groups to host sporting activities. • Working in partnership with sporting bodies, recreational interest groups, the tourism industry, public sector agencies and business to develop infrastructure to enhance participation in sport at both the community and elite levels. • All Stadiums Queensland venues are non-smoking venues. Venue caterers provide a selection of healthy choice food as part of their menu offerings across all venues.
<p>Fair</p> <p>Supporting safe and caring communities</p>	<ul style="list-style-type: none"> • Providing safe venues for patrons. The continued improvement of Stadiums Queensland's facilities to provide a safe, secure and enjoyable experience for patrons.



venue reports

metricon STADIUM

Metricon Stadium is Queensland's newest major sports facility. The 25,000 capacity oval stadium located on the Gold Coast is home to the Gold Coast SUNS AFL team. The venue has been developed to the specifications needed to host other sporting, entertainment and cultural events. Metricon Stadium is a key venue of the Gold Coast's bid to host the 2018 Commonwealth Games.

The Populous designed stadium was constructed by Queensland construction firm Watpac and officially opened on 22 May 2011. Metricon Stadium is operated by the Gold Coast SUNS.

About the Gold Coast Stadium

- Home ground for the Gold Coast Suns AFL team
- Capable of hosting cricket, entertainment and cultural events
- Designed to accommodate an athletics track to international specifications
- Proposed venue for the 2018 Commonwealth Games bid
- Field of Play 171 x 144m
- 25,000 capacity
- 2,000 corporate seats with a range of corporate facilities, including: Chairman's lounge, Coaches Field Club, Club Lounge, Corporate suites, BBQ Decks
- 200m² HD Video scoreboard, the second largest in Australia
- Merchandising outlets and catering facilities
- Media, player and officials facilities

Key Achievements

- Metricon Stadium opened to the public with a 'People's Day' on Sunday 22 May.
- The Gold Coast SUNS played their first AFL Premiership match at Metricon against the Geelong Cats on 28 May. More than 4,000 Geelong supporters travelled to Metricon from Victoria for the first ever match at the stadium.

Events

Date	Event	Result	Attendance
2011			
Sun 22 May	Metricon Stadium People's Day		5,400
Sat 28 May	AFL Toyota Premiership Rd 10 Gold Coast Suns v Geelong Cats	10.13.73 – 21.13.139	21,485
Sat 11 June	AFL Toyota Premiership Rd 12 Gold Coast Suns v North Melbourne Kangaroos	9.9.63 – 18.14.122	14,945
Sat 25 June	AFL Toyota Premiership Rd 14 Gold Coast Suns v Western Bulldogs	13.10.88 – 17.8.110	16,149
Events (4)			57,979
Non-event day			2,068 (26)
Total			60,047

Upcoming Events

Date	Event
2011	
Sat 9 Jul	AFL Toyota Premiership Rd 16 Gold Coast Suns v Sydney Swans
Sat 23 Jul	AFL Toyota Premiership Rd 18 Gold Coast Suns v Collingwood Magpies
Sat 30 Jul	AFL Toyota Premiership Rd 19 Gold Coast Suns v St Kilda
Sat 20 Aug	AFL Toyota Premiership Rd 22 Gold Coast Suns v Adelaide Crows
Sat 3 Sep	AFL Toyota Premiership Rd 24 Gold Coast Suns v Hawthorn Hawks
Fri 4 Nov	International Rules - Australia v Ireland
Sat 10 Dec	Foo Fighters

Courtesy: Gold Coast SUNS

Future Direction

- Maintain a strong relationship with the local community, hirers, contractors and other key stakeholders;
- Increase the number of non-event day functions held at the venue; and
- Attract additional events to the stadium.



Suncorp Stadium is arguably Australia's best rectangular sports and entertainment venue. The 52,500 seat venue offers a showcase for Rugby League, Rugby Union, Football and outdoor concerts. The design brings spectators close to the playing field, producing an atmosphere commensurate with the stadium's reputation as 'the Cauldron'.

Key Achievements

- A record number of events (45) attended by a total of 1,192,583 patrons at an average of 26,501 patrons per event;
- A major recovery program following the January 2011 floods, allowing for events to re-commence one month after the devastation;
- Eight major "additional" events – a National Rugby League "Double-header", an NRL semi-final, a Hyundai A-League semi-final and Grand Final, a soccer "friendly" between the Brisbane Roar and Everton FC, two U2 concerts and a Bon Jovi concert;
- Awarded by the Professional Footballers Association for the best playing field in the Hyundai A-League for the second year in a row;
- Ongoing implementation of the Traffic Management Plan, with a strong emphasis on public transport utilisation on event days;
- Ongoing implementation of the Government's "Use the Right Bin" recycling initiative at Stadium events, with 74 tonnes of recyclable rubbish and 59 tonnes of cardboard collected; and
- Ongoing management of the relationship with local community stakeholders.

1,192,583 patrons

A record number of events (45) attended by a total of 1,192,583 patrons at an average of 26,501 patrons per event.



*Image courtesy Suncorp Stadium:
Brisbane Roar defeated the Mariners
on penalties following an epic
comeback from 2 goals down with 3
minutes to play.*

Events

Date	Event	Result	Total Attendance
2010			
Fri 2 Jul	NRL Telstra Premiership Rd 17 – Brisbane Broncos v Wests Tigers	14 – 16	30,127
Sat 17 Jul	Everton Down Under 2010 – Brisbane Roar v Everton FC	1 – 2	19,786
Sat 24 Jul	Tri Nations Rugby Test Qantas – Wallabies v South Africa	30 – 13	44,284
Mon 26 Jul	NRL Telstra Premiership Rd 20 – Brisbane Broncos v Sydney Roosters	30 – 34	26,486
Sun 1 Aug	NRL Telstra Premiership Rd 21 – Brisbane Broncos v St George Dragons	10 – 6	42,269
Fri 13 Aug	NRL Telstra Premiership Rd 23 – Brisbane Broncos v Parramatta Eels	14 – 30	38,193
Sat 21 Aug	Hyundai A-League Wk 3 – Brisbane Roar FC v Sydney FC	1 – 0	10,339
Fri 27 Aug	Hyundai A-League Wk 4 – Brisbane Roar v Wellington Phoenix	1 – 0	7,339
Fri 3 Sep	NRL Telstra Premiership Rd 26 – Brisbane Broncos v Canberra Raiders	16 – 18	38,872
Sat 18 Sep	Hyundai A-League Wk 7 – Brisbane Roar v Adelaide United	1 – 1	7,080
Sun 19 Sep	Intrust Super Cup – Grand Final – Norths Devils v Northern Pride	20 – 30	5,079
Fri 24 Sep	NRL Telstra Preliminary Final – Gold Coast Titans v Sydney Roosters	6 – 32	44,787
Sat 25 Sep	Hyundai A-League Wk 8 – Brisbane Roar v Melbourne Heart	4 – 0	6,342
Sat 16 Oct	Hyundai A-League Wk 10 – Brisbane Roar v Newcastle Jets	1 – 1	10,191
Wed 20 Oct	Hyundai A-League Wk 10 – Brisbane Roar v Central Coast Mariners	2 – 0	5,051
Sat 23 Oct	Hyundai A-League Wk 11 – Brisbane Roar v Melbourne Victory	2 – 1	9,425
Sat 6 Nov	Hyundai A-League Wk 13 – Brisbane Roar v Adelaide United	4 – 0	13,248
Sat 13 Nov	Rugby League - Four Nations Final – Australia v New Zealand	12 – 16	36,299
Sat 20 Nov	Hyundai A-League Wk 15 – Brisbane Roar v North Queensland Fury	1 – 1	10,126
Wed 24 Nov	Hyundai A-League Wk 15 – Brisbane Roar v Perth Glory	3 – 2	6,836
Wed 8 Dec	U2 360° Tour	n/a	44,352
Thu 9 Dec	U2 360° Tour	n/a	39,659
Tue 14 Dec	Bon Jovi: The Circle Tour	n/a	40,520
Sun 26 Dec	Hyundai A-League Wk 20 – Brisbane Roar v Gold Coast United	2 – 2	13,065
2011			
Fri 7 Jan	Hyundai A-League Wk 22 – Brisbane Roar v Perth Glory	1 – 1	11,574
Sat 12 Feb	Hyundai A-League Wk 27 – Brisbane Roar v Gold Coast United	4 - 0	20,831
Sun 20 Feb	Super Rugby Wk 1 – Queensland Reds v Western Force	21 – 20	26,060
Sat 26 Feb	Hyundai A-League Semi Final Wk 2 – Brisbane Roar v Central Coast Mariners	2 - 2	25,168
Fri 11 Mar	NRL Telstra Premiership Rd 1 – Brisbane Broncos v NQ Cowboys	14 – 16	45,119
Sun 13 Mar	Hyundai A-League - Grand Final – Brisbane Roar v Central Coast Mariners	2 – 2 (Roar won 4 – 2 on penalties)	50,168
Fri 18 Mar	Super Rugby Wk 5 – Queensland Reds v Melbourne Rebels	53 – 3	22,031
Sat 26 Mar	Super Rugby Wk 6 – Queensland Reds v Cheetahs	41 - 8	19,579
Fri 1 Apr	NRL Telstra Premiership Rd 4 – Brisbane Broncos v Penrith Panthers	18 – 10	25,263
Mon 11 Apr	NRL Telstra Premiership Rd 5 – Brisbane Broncos v Newcastle Knights	17 – 6	24,522
Sat 16 Apr	Super Rugby Wk 9 – Queensland Reds v Bulls	39 – 30	26,266
Sat 23 Apr	Super Rugby Rd 10 – Queensland Reds v Waratahs	19 – 15	35,828
Fri 29 Apr	NRL Telstra Premiership Rd 8 – Brisbane Broncos v Canterbury Bulldogs	20 – 12	30,538
Sat 7 May	NRL Telstra Premiership Rd 9 – Brisbane Broncos v Melbourne Storm	22 – 29	34,175
Fri 13 May	Super Rugby 13 – Queensland Reds v Blues	37 – 24	30,041
Wed 25 May	State of Origin Series – Game 1 – Queensland v NSW	16 – 12	52,144
Fri 27 May	NRL Telstra Premiership Rd 12 ‘DoubleHeader’ Manly Sea-Eagles v Brisbane Broncos Canterbury Bulldogs v Gold Coast Titans	34 – 10 26 – 6	32,283
Sun 29 May	Super Rugby Wk 15 – Queensland Reds v Crusaders	17 – 16	48,301
Sat 4 June	Super Rugby Wk 16 – Queensland Reds v Brumbies	14 - 22	27,374
Sun 12 June	NRL Telstra Premiership Rd 14 – Brisbane Broncos v Canberra Raiders	25 – 24	21,378
Fri 17 June	NRL Telstra Premiership Rd 15 – Brisbane Broncos v St George Dragons	21 - 14	34,185
Events			1,192,583
Non-event day (100)			15,026
Tours			3,034
Total			1,210,643

Major Hirers

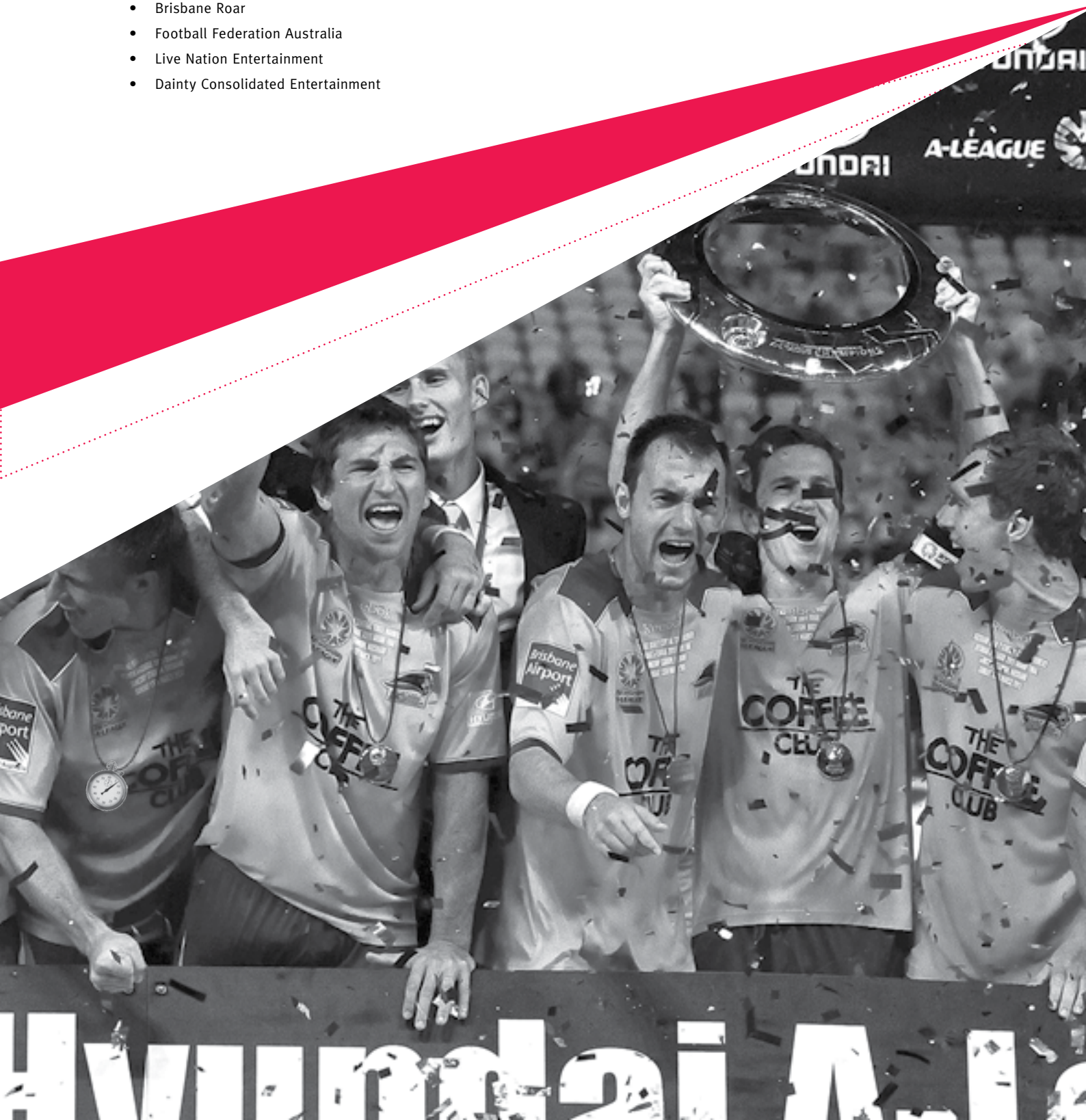
Major hirers of Suncorp Stadium during the year were:

- Brisbane Broncos
- Queensland Rugby League
- National Rugby League
- Australian Rugby League
- Canterbury Bankstown Bulldogs
- Manly Sea Eagles
- Queensland Rugby Union
- Australian Rugby Union
- Brisbane Roar
- Football Federation Australia
- Live Nation Entertainment
- Dainty Consolidated Entertainment

Venue Tenants

- Spotless Services Ltd (Stadium caterer)
- Queensland Rugby League
- What's Your Team (Stadium merchandise agent)
- Former Origin Greats (FOGS)
- Police Citizens Youth Club (PCYC)

Brisbane Roar celebrate their A-League Championship.



Upcoming events

Date	Upcoming Event
2011	
Sat 2 Jul	Super Rugby Preliminary Final – Queensland Reds v Blues
Wed 6 Jul	Harvey Norman State of Origin Series – Game 3 Queensland v New South Wales
Sat 9 Jul	Super Rugby Grand Final – Queensland Reds v Crusaders
Fri 15 Jul	NRL Telstra Premiership Rd 19 – Brisbane Broncos v Gold Coast Titans
Fri 29 Jul	NRL Telstra Premiership Rd 21 – Brisbane Broncos v Cronulla Sharks
Sat 6 Aug	NRL Telstra Premiership Rd 22 – Brisbane Broncos v New Zealand Warriors
Sun 28 Aug	NRL Telstra Premiership Rd 25 – Brisbane Broncos v South Sydney Rabbitohs
Sat 27 Aug	Tri Nations Series (Bledisloe Cup) Qantas – Wallabies v New Zealand
Wed 31 Aug	Brisbane Primary Schools Rugby League Grand Final
Sun 4 Sep	NRL Telstra Premiership Rd 26 – Brisbane Broncos v Manly Sea Eagles
Sat 10 Sep	NRL Telstra Premiership Qualifying Final – Brisbane Broncos v New Zealand Warriors
Sat 17 Sep	NRL Telstra Premiership – Semi Final – Brisbane Broncos v St George Dragons
Sat 8 Oct	Hyundai A-League Wk 1 – Brisbane Roar v Central Coast Mariners
Fri 21 Oct	Hyundai A-League Wk 3 – Brisbane Roar v Gold Coast United
Fri 28 Oct	Hyundai A-League Wk 4 – Brisbane Roar v Adelaide United
Sun 13 Nov	Hyundai A-League Wk 6 – Brisbane Roar v Wellington Phoenix
Sat 26 Nov	Hyundai A-League Wk 8 – Brisbane Roar v Perth Glory
Fri 9 Dec	Hyundai A-League Wk 10 – Brisbane Roar v Melbourne Heart
Sat 17 Dec	Hyundai A-League Wk 11 – Brisbane Roar v Central Coast Mariners
Sun 31 Dec	Hyundai A-League Wk 13 – Brisbane Roar v Melbourne Victory
2012	
Sat 14 Jan	Hyundai A-League Wk 15 – Brisbane Roar v Sydney FC
Sat 28 Jan	Hyundai A-League Wk 17 – Brisbane Roar v Newcastle Jets
Sat 18 Feb	Hyundai A-League Wk 20 – Brisbane Roar v Melbourne Victory
Fri 2 Mar	Hyundai A-League Wk 22 – Brisbane Roar v Melbourne Heart
Sun 11 Mar	Hyundai A-League Wk 23 Brisbane Roar v Adelaide United

Future direction

- Attract additional event opportunities including concerts, other one-off events (eg NRL Double-headers and other Sydney based teams home games);
- Maintaining the venue's reputation for operating excellence and high customer service standards;
- Maintaining the venue and assets to a standard consistent with major international sporting venues;
- Reconstruction of the Level 1 Western Stand area which was inundated during the January floods;
- Ongoing increase in the amount of recyclable waste collected from events; and
- Maintain a strong relationship with the local community, hirers, contractors and other key stakeholders.

*Scenes from the January 2011 floods
Courtesy of Newspix*





The Gabba has hosted major sporting fixtures since 1895 and is home to the Brisbane Lions and Queensland Bulls. With a 42,000 capacity, the Gabba is regarded as having one of the best cricket wickets and is widely regarded as Australia's finest cricket venue. The venue has a range of function and meeting spaces that are used extensively throughout the year.

Key Achievements

- The total attendance of 515,480 was and was the 10th highest aggregate attendance for the venue;
- The number of event days of 45 was the 9th largest event calendar;
- 17,325 patrons attended non-event day functions across the Gabba's many function spaces;
- Upgraded catering facilities in the Northern stand areas;
- Completed the fit-out of the away team dressing rooms prior to the 2011 AFL season;
- Upgraded the video screen software which provides hirers with greater flexibility to enhance the patron experience;
- Continued to refine the traffic management program to improve patron safety and local traffic impact on events days;
- Successfully hosted the second most attended Ashes Test match ever held in Queensland;
- Developed a temporary media compound to meet the needs of 140 members of the media who covered the Ashes Test;
- Hosted the first ever Gold Coast SUNS AFL match against Carlton on Saturday 2 April 2011;
- The Brisbane Lions and Gold Coast SUNS to play two local derbies (Q Clash) at the Gabba for the next five seasons;
- Continued to enhance the Gabba Members program including a new entrance point and match day office; and
- Maintained a strong relationship with the local community, hirers, contractors and other key stakeholders.

Venue Tenants

- Queensland Cricketers Club
- Brisbane Lions Administration and players training facilities
- Queensland Cricket Players training facilities

Major Hirers

- Queensland Cricket
- Cricket Australia
- Brisbane Lions
- Gold Coast SUNS

515,480

patrons attended events at the Gabba



17,325

patrons attended non-
event day functions

Events

Date	Day	Result	Attendance
2010			
Sat 10 Jul	AFL Toyota Premiership 2010 Rd 15 – Brisbane Lions v St Kilda	10.5.65 – 11.13.79	29,329
Sat 31 Jul	AFL Toyota Premiership 2010 Rd 18 – Brisbane Lions v Melbourne Demons	9.10.64 – 11.8.74	26,144
Sun 15 Aug	AFL Toyota Premiership 2010 Rd 20 – Brisbane Lions v Adelaide Crows	13.19.97 – 15.14.104	25,403
Sat 28 Aug	AFL Toyota Premiership Rd 22 – Brisbane Lions v Sydney Swans	10.8.68 – 16.10.106	24,789
Wed 6 Oct	Ryobi Cup – Queensland v Tasmania	Tas won by 5 runs	824
Fri 8-Mon 11 Oct	Sheffield Shield – Queensland v Tasmania	Match drawn	150
Sat 16 Oct	Ryobi Cup – Queensland v Victoria	Vic won by 2 wickets	878
Fri 22 Oct	One Day Tour Match – Queensland v Sri Lanka	Sri Lanka won by 112 runs	4,836
Fri 29 Oct	Ryobi Cup – Queensland v NSW	NSW won by 6 wickets	1,594
Sun 31 Oct-Mon 1 Nov	Sheffield Shield – Queensland v NSW	NSW won by an innings and 91 runs	438
Sun 7 Nov	ODI – Australia v Sri Lanka	Aus won by 8 wickets	9,014
Fri 12 Nov	Women's Twenty20 – Qld v SA	SA won by 65 runs	47
Sat 13 Nov	Women's One Day Match – Qld v SA	SA won by 4 wickets	77
Sun 14 Nov	Women's Twenty20 – Qld v SA	SA won by 7 wickets	71
Wed 17- Fri 19 Nov	Sheffield Shield – Queensland v SA	Qld won by 5 wickets	195
Sun 21 Nov	Twenty20 – All Stars v Aus Fans XI	Aus Fans won by 5 runs	5,845
Thu 25-Mon 29 Nov	Ashes Test – Australia v England	Match Drawn	132,714
Wed 8 Dec	Ryobi Cup – Queensland v WA	Qld won by 78 runs	763
Fri 10-Mon 13 Dec	Sheffield Shield – Queensland v WA	Match drawn	688
2011			
Fri 7 Jan	KFC Big Bash – Queensland v Tas	Qld won by 8 wickets	6,201
Mon 24 Jan	KFC Big Bash – Queensland v NSW	NSW won by 17 runs	4,567
Tue 25 Jan	KFC Big Bash – Queensland v WA	WA won by 32 runs	11,601
Sun 30 Jan	One Day International – Australia v England	Aus won by 51 runs	30,651
Thu 10-Sat 12 Mar	Sheffield Shield – Queensland v Victoria	Qld won by an innings and 3 runs	523
Sat 26 Mar	AFL Toyota Premiership 2011 – Rd 1 Brisbane Lions v Fremantle Dockers	14.8.92 – 13.16.94	23,373
Sat 2 April	AFL Toyota Premiership 2011 – Rd 2 Gold Coast SUNS v Carlton Blues	1.10.52 – 26.15.171	27,914
Sun 17 April	AFL Toyota Premiership 2011 – Rd 4 Gold Coast SUNS v Melbourne Demons	9.15.69 – 23.21.159	11,820
Thu 21 April	AFL Toyota Premiership Rd 5 – Brisbane Lions v St Kilda	11.10.76 – 13.11.89	22,543
Sat 7 May	AFL Toyota Premiership Rd 7 – Gold Coast SUNS v Brisbane Lions	18.16.124 – 17.14.116	25,501
Sat 14 May	AFL Toyota Premiership Rd 8 – Brisbane Lions v Essendon Bombers	9.12.66 – 15.12.102	24,923
Sat 21 May	AFL Toyota Premiership Rd 9 – Brisbane Lions v North Melbourne Kangaroos	10.13.73 – 8.11.59	18,404
Sat 4 June	AFL Toyota Premiership Rd 11 – Brisbane Lions v Sydney Swans	7.9.51 – 17.14.116	22,150
Sat 18 June	AFL Toyota Premiership Rd 13 – Brisbane Lions v Richmond Tigers	14.10.94 – 18.17.125	21,510
Event			515,480
Non Event			17,325 (143)
Total			532,805

Upcoming events

Date	Event
2011	
Sun 3 Jul	AFL Toyota Premiership Rd 15 – Brisbane Lions v Port Adelaide Power
Sun 17 Jul	AFL Toyota Premiership Rd 17 – Brisbane Lions v Geelong Cats
Sun 7 Aug	AFL Toyota Premiership Rd 20 – Brisbane Lions v Adelaide Crows
Sat 13 Aug	AFL Toyota Premiership Rd 21 – Brisbane Lions v Gold Coast SUNS
Sat 27 Aug	AFL Toyota Premiership Rd 23 – Brisbane Lions v West Coast Eagles
Sun 9 Oct	Ryobi Cup – Queensland v Victoria
Tue 11 -Fri 14 Oct	Sheffield Shield – Queensland v Victoria
Tue 25 -Fri 28 Oct	Sheffield Shield – Queensland v Tasmania
Tue 15 -Fri 18 Nov	Sheffield Shield – Queensland v NSW
Sun 20 Nov	Ryobi Cup – Queensland v NSW
Thu1 – Mon 5 Dec	Test Match – Australia v NZ
Tue 20 Dec	Twenty20 Big Bash – Brisbane Heat v Melbourne Stars
2012	
Tue 3 Jan	Twenty20 Big Bash – Brisbane Heat v Adelaide Strikers
Fri 6 Jan	Twenty20 Big Bash – Brisbane Heat v Hobart Hurricanes
Tue 17 Jan	Twenty20 Big Bash – Brisbane Heat v Sydney Thunder
Mon 6 – Thu 9 Feb	Sheffield Shield – Queensland v WA
Sat 11 Feb	Ryobi Cup – Queensland v WA
Sun 19 Feb	Commonwealth Bank Series ODI – Australia v India
Tue 21 Feb	Commonwealth Bank Series ODI – India v Sri Lanka
Sun 4 Mar	Commonwealth Bank Series ODI – First Final Teams TBC
Thu 8 – Sun 11 Mar	Sheffield Shield – Queensland v SA

Future direction

- There are 43 event days confirmed for the upcoming Cricket Season including a Test match against New Zealand;
- The Gabba will be the home of the new Twenty20 Big Bash franchise the Brisbane Heat;
- Host three One Day International cricket matches including the 1st final of the Tri Series;
- Install two mid-tier line score boards to improve patron experience on event days;
- Upgrade the major corporate entrances to enhance the corporate experience at the venue;
- Begin to upgrade the cricket players facilities to meet the International Cricket Council Guidelines ahead of the 2015 World Cup;
- Maintain a strong relationship with the local community, hirers, contractors and other key stakeholders; and
- Review the Building Management System to provide greater management efficiency surrounding power use to reduce the electricity consumed by the venue.



Brisbane Lions in action at the Gabba



SKILLED

PARK

Skilled Park is a state-of-the-art 27,400 seat stadium on the Gold Coast and is the home ground of the Gold Coast Titans NRL team and the Gold Coast United A-League team. The venue is recognised by fans, players and administrators alike as one of the best regional facilities in Australia.

Within the venue are player facilities, administration and event control offices, 101 open corporate boxes, 25 enclosed corporate suites, two 450 person function rooms and 21 food and beverage outlets.

Key Achievements

- Skilled Park hosted 36 major events this year which attracted 372,307 patrons;
- Skilled Park is a proposed venue for the 2018 Commonwealth Games bid. If the bid is successful the venue is likely to host the Rugby Sevens component of the Games;
- Secured a package of elite Rugby matches including the International Rugby Sevens Tournament, an Australia v Argentina Tri-Nations match along with an Australian Barbarians v Canada match;
- The venue accommodated two Brisbane Roar matches due to the flooding of Suncorp Stadium and the last ever NQ Fury match which was moved from Dairy Farmers Stadium due to Cyclone Yasi;
- Hosted a successful Nitro Circus event with no impact on other hirers;
- Hosted the 2nd annual NRL All Stars match before a near full house;
- Hosted the first international Rugby League Test at the venue and the first on the Gold Coast since the code was founded in 1908;
- Scenes from the Steven Spielberg produced Fox Sci-Fi television series 'Terra Nova' were shot at Skilled Park;
- Hosted and supported the Interschool Endball Competition for Gold Coast Special Schools; and
- Around 84% of patrons caught public transport when attending events at the venue.

Major Hirers

Major hirers to utilise the Stadium during the year were:

- Gold Coast Titans
- Gold Coast United
- National Rugby League
- Australian Rugby League
- Football Federation Australia
- Global Action Sports

36 major events

Skilled Park hosted 36 major events this year which attracted 372,307 patrons;



84%

Around 84% of patrons caught public transport when attending events at the venue.

Events

Date	Event	Result	Attendance
2010			
Friday 16 July	NRL Telstra Premiership Rd 19 – Gold Coast Titans v Brisbane Broncos	10 - 24	26,149
Friday 6 August	NRL Telstra Premiership Rd 22 – Gold Coast Titans v Parramatta Eels	34 - 12	19,568
Sunday 8 August	Hyundai A-League Wk 1 – Gold Coast United v Brisbane Roar	0 - 0	6,394
Saturday 14 August	NRL Telstra Premiership Rd 23 – Gold Coast Titans v North Qld Cowboys	37 - 18	14,032
Sunday 29 August	Hyundai A-League Wk 4 – Gold Coast United v Melbourne Victory	0 - 1	3,624
Friday 3 September	NRL Telstra Premiership Rd 26 – Gold Coast Titans v Wests Tigers	21 - 18	26,103
Friday 10 September	NRL Telstra Premiership – Qualifying Final – Gold Coast Titans v NZ Warriors	28 - 16	27,026
Sunday 19 September	Hyundai A-League Wk 7 – Gold Coast United v Central Coast Mariners	0 - 0	2,037
Wednesday 22 September	Hyundai A-League Wk 7 – Gold Coast United v Newcastle Jets	1 - 0	2,091
Friday 1 October	Hyundai A-League Wk 9 – Gold Coast United v Wellington Phoenix	3 - 0	2,943
Sunday 17 October	Hyundai A-League Wk 10 – Gold Coast United v Adelaide United	0 - 0	2,389
Friday 12 November	Hyundai A-League Wk 14 – Gold Coast United v Sydney FC	3 - 1	2,536
Wednesday 1 December	Hyundai A-League Wk 16 – Gold Coast United v North Qld Fury	2 - 1	1,714
Sunday 5 December	Hyundai A-League Wk 17 – Gold Coast United v Melbourne Heart	3 - 0	1,658
Saturday 11 December	Hyundai A-League Wk 18 – Gold Coast United v Wellington Phoenix	2 - 0	1,716
Sunday 19 December	Hyundai A-League Wk 19 – Gold Coast United v Central Coast Mariners Match postponed due to weather	n/a	n/a
2011			
Monday 3 January	Hyundai A-League Wk 21 – Gold Coast United v Perth Glory	0 - 0	2,931
Friday 14 January	Hyundai A-League Wk 23 – Gold Coast United v North Qld Fury	4 - 0	2,514
Saturday 22 January	Hyundai A-League Wk 24 – Gold Coast United v Newcastle Jets	5 - 1	14,783
Wednesday 26 January	Hyundai A-League (Wk 23 Rescheduled) – Brisbane Roar v Wellington Phoenix	2 - 0	3,522
Saturday 29 January	Hyundai A-League (Wk 25 Rescheduled) – Brisbane Roar v Melbourne Heart	2 - 1	4,213
Wednesday 2 February	Hyundai A-League Wk 25 – Gold Coast United v Adelaide United	0 - 0	2,138
Tuesday 8 February	Hyundai A-League (Wk 25 Rescheduled) – NQ Fury v Brisbane Roar	1 - 2	1,003
Wednesday 9 February	Hyundai A-League (Wk 19 Rescheduled) – Gold Coast United v Central Coast Mariners	1 - 3	2,037
Saturday 12 February	NRL All Stars – Indigenous All Stars v NRL All Stars	12 - 28	25,843
Sunday 20 February	Hyundai A-League Semi-Final – Gold Coast United v Melbourne Victory	1 - 0	3,281
Saturday 12 March	NRL Telstra Premiership Rd 1 – Gold Coast Titans v St George- Illawarra Dragons	16 - 25	21,709
Friday 25 March	NRL Telstra Premiership Rd 3 – Gold Coast Titans v Brisbane Broncos	8 - 14	20,226
Saturday 2 April	Nitro Circus	n/a	14,524
Friday 15 April	NRL Telstra Premiership Rd 6 – Gold Coast Titans v Wests Tigers	20 - 14	17,221
Saturday 30 April	NRL Telstra Premiership Rd 8 – Gold Coast Titans v Sydney Roosters	24 - 13	15,177
Friday 6 May	ANZAC TEST – Australia v New Zealand	20 - 10	26,301
Sunday 8 May	NRL Telstra Premiership Rd 9 – Gold Coast Titans v NZ Warriors	14 - 34	17,285
Monday 16 May	NRL Telstra Premiership Rd 10 – Gold Coast Titans v Manly Sea Eagles	12 - 16	12,360
Saturday 4 June	NRL Telstra Premiership Rd 13 – Gold Coast Titans v Penrith Panthers	10 - 23	12,262
Saturday 25 June	NRL Telstra Premiership Rd 16 – Gold Coast Titans v Cronulla Sharks	12 - 36	12,997
		Events	372,307
		Non-Event	1,543 (31)
		Total	373,850

Upcomign events

Date	Event
2011	
Saturday 23 July	NRL Telstra Premiership Rd 20– Gold Coast Titans v North Qld Cowboys
Saturday 13 August	NRL Telstra Premiership Rd 23 – Gold Coast Titans v Melbourne Storm
Saturday 20 August	NRL Telstra Premiership Rd 24 – Gold Coast Titans v Canberra Raiders
Friday 26 August	Rugby Union – Australian Barbarians v Canada
Saturday 3 September	NRL Telstra Premiership Rd 26 – Gold Coast Titans v Parramatta Eels
Sunday 9 October	Hyundai A-League Wk 1 – Gold Coast United v Wellington Phoenix
Sunday 30 October	Hyundai A-League Wk 4 – Gold Coast United v Newcastle Jets
Friday 11 November	Hyundai A-League Wk 6 – Gold Coast United v Adelaide United
Friday 18 November	Hyundai A-League Wk 7 – Gold Coast United v Melbourne Heart
25 – 26 November	Rugby Union – HSBC Sevens World Series
Monday 26 December	Hyundai A-League Wk 12 – Gold Coast United v Brisbane Roar
2012	
Sunday 8 January	Hyundai A-League Wk 14 – Gold Coast United v Melbourne Heart
Sunday 15 January	Hyundai A-League Wk 15 – Gold Coast United v Wellington Phoenix
Friday 27 January	Hyundai A-League Wk 17 – Gold Coast United v Central Coast Mariners
Wednesday 1 February	Hyundai A-League Wk 17 – Gold Coast United v Melbourne Victory
Saturday 4 February	All Stars– NRL v Indigenous All Stars
Sunday 12 February	Hyundai A-League Wk 19 – Gold Coast United v Adelaide United
Saturday 25 February	Hyundai A-League Wk 21 – Gold Coast United v Melbourne Victory
Sunday 18 March	Hyundai A-League Wk 24 – Gold Coast United v Perth Glory
Sunday 25 March	Hyundai A-League Wk 25 – Gold Coast United v Brisbane Roar

Future direction

- Work with hirers and other key stakeholders to attract additional events to the venue;
- Maintain a strong relationship with the local community, hirers, contractors and other key stakeholders; and
- Increase the number of non-event day functions held at the venue.



Image:
Nitro Circus performs
at Skilled Park



The BEC is one of Australia's top venues for national and international touring acts. The 13,500 seat main arena hosts a steady stream of top quality musical shows each year. The BEC is operated by AEG Ogden on behalf of Stadiums Queensland.

Key achievements

- The BEC hosted 87 major events attended by 627,815 patrons as compared to 87 events with 603,000 patrons last year;
- Continued to attract a wide variety of artists to Brisbane for the enjoyment of all Queenslanders;
- The BEC celebrated 25 years of operations on 20 February 2011. AEG Ogden has proudly managed the BEC since it opened in 1986;
- Two of the most highly respected entertainment industry magazines 'Venues Today' and 'Billboard' rated the BEC as the world's best, when it comes to hosting events in the 10,000 - 15,000 seat capacity. Both magazines periodically publish venue rankings based on the number of events held during a certain period (in this case 16 October 2010 to 15 May 2011), the number of tickets sold and gross box office takings; and
- Metallica's third show set a new attendance record at the BEC of 14,454. The increased patronage was in part due to an increase in floor capacity completed in July 2010.

87 major events | **627,815** patrons

The BEC hosted 87 major events attended by 627,815 patrons as compared to 87 events with 603,000 patrons last year.



*Metallica rocked the BEC
over three nights*

Events

Date	Events	Crowd Attendance (Shows)
2010		
Saturday 10 July	Impact MMA	1,991 (1)
Friday 16 – Saturday 17 July	X Factor	5,000 (3)
Saturday 24 July	Winterbeatz	4,574 (1)
Monday 2 August	WWE Smackdown	6,219 (1)
Friday 13 – Monday 16 & Friday 20 – Sunday 22 August	Jehovah's Witness Convention	59,600 (6)
Thursday 16 – Friday 17 Sept	Tim McGraw	17,998 (2)
Sunday 19 September	Ben 10	10,233 (2)
Friday 1 October	Simply Red	4,728 (1)
Saturday 16, Monday 18 and Tuesday 19 October	Metallica	43,326 (3)
Friday 29 October	Robin Gibb	2,717 (1)
Tuesday 2 November	Nudgee	1,000 (1)
Wednesday 3 November	Celtic Woman	4,338 (1)
Thursday 4 – Friday 5 November	Robin Williams	15,018 (2)
Saturday 6 November	Leonard Cohen	9,428 (1)
Saturday 13 November	Crusty Demons	8,153 (1)
Friday 19 November	Summerbeatz	4,179 (1)
Friday 3 December	Linkin Park	9,067 (1)
Sunday 5 – Monday 6 December	Muse	19,386 (2)
Saturday 11 – Sunday 12 December	The Wiggles	22,722 (5)
Monday 13 – Tuesday 14 December	The Eagles	22,107 (2)
Sunday 19 December	Gorillaz	6,561 (1)
2011		
Monday 24 January	Tool	11,062 (1)
Friday 4 February	Joe Cocker	4,655 (1)
Friday 11 – Saturday 12 February	Michael Buble	20,185 (2)
Friday 25 February	Rhianna	11,421 (1)
Friday 4 – Sunday 6 March	Top Gear	39,847 (7)
Thursday 10 – Saturday 12 March	Alan Jackson	29,669 (3)
Monday 21 & Wednesday 23 March	Neil Diamond	22,452 (2)
Thursday 24 March	Santana	5,933 (1)
Friday 25 March	Lionel Richie	6,371 (1)
Saturday 26 March	Usher	11,837 (1)
Friday 8 April	Good Charlotte	5,998 (1)
Wednesday 13 April	Mundine Fight Night	4,202 (1)
Friday 15, Saturday 16 April	Keith Urban	16,675 (2)
Tuesday 26 April	Justin Bieber	11,352 (1)
Friday 29 April	Chris Brown	9,177 (1)
Saturday 30 April	Disturbed	8,474 (1)
Thursday 5 May	Katy Perry	11,938 (1)
Saturday 7 May	Maroon 5	2,862 (1)
Sunday 15 May	Katy Perry	12,540 (1)
Wednesday 18, Thursday 19 May	Andre Rieu	15,221 (2)
Saturday 21, Sunday 22 May	X Factor	6,000 (2)
Friday 3, Saturday 4 June	Kylie	17,287 (2)
Wednesday 8 – Sunday 12 June	Walking with Dinosaurs	42,550 (9)
Saturday 18 June	Professional Bull Riding	4,857 (1)
Tuesday 21 June	Miley Cyrus	11,293 (1)
Thursday 30 June	Disney On Ice	5,612 (1)
	Total Events	627,815 (87)
	Sports Arena	240,000
	Total	867,815

Sports Centre Hirers	Hirer Sports Played
Northside Wizards	Basketball
Boondall Indoor Soccer	Indoor Soccer
Queensland Volleyball	Volleyball
Queensland Gymnastics	Cheerleading
Dragons Badminton	Badminton
Taekwondo (Aust) Qld Branch	Taekwondo
Metropolitan North School Sport	Basketball, Netball, Volleyball
Australian All Star Cheerleading	Cheerleading
Sporting Wheelies and Disabled Association	Wheelchair Rugby & Basketball
Bjelke Peterson Bros. Pty Ltd	Physical Culture
Dragons Volleyball Club	Volleyball
Redlands College	Basketball
St Patricks College	Basketball & Volleyball
Nudgee College	Basketball
Mary Mackillop College	Volleyball & Badminton
St John Fisher College	Netball
Mt Maria College	Badminton
Northside Christian College	Basketball
St Rita's College	Netball & Badminton

Upcoming events

Date	Artist
2011	
1 – 3 July	Disney on Ice
5 July	WWE
8 – 10, 12 – 17 July	Salimbaco
18 July	Rise Against
25 July	Enrique
28 July	Avenged Sevenfold
4 – 5 August	Rock Eisteddfod
12 – 14, 19 – 21 August	Jehovah's Witness Convention
1 Sept	Gurrumul Yunupingu
9 Sept	Basketball – Australia v NZ
6 Oct	Meatloaf
14 October	Bear Grylls
27 Oct	Def Leppard
29 Oct	Carl Barron
1, 2 Nov & 13 Dec	Cold Chisel
8 Nov	Kings of Leon
17 Nov	Cesar Millan
25, 26 Nov	Dolly Parton
30 Nov	Elton John
14 Dec	Sade
2012	
1, 2, 4 Feb	Roger Waters
11 Feb	Celtic Thunder
14 Feb	Roxette
22 Feb	Rod Stewart
6 March	Taylor Swift
23, 24 March	Tim McGraw and Faith Hill
28 March	How to train your Dragon

Main Hirers

- Michael Coppel Presents
- Frontier Touring Pty Ltd
- Chugg Entertainment
- McManus Entertainment
- Dainty Consolidated Entertainment
- The Wiggles Touring
- Feld Entertainment
- Global Creatures

Future direction

- Capital works improvements around the venue will include audio and IT systems upgrades, back of house upgrades to the dressing rooms and function spaces;
- Continue to attract a range of major international and domestic acts to the venue for the enjoyment of Queenslanders; and
- Maintain a strong relationship with the local community, hirers, contractors and other key stakeholders.



*Salvation Saturday
Volunteers queue to assist flood
ravaged Brisbane*



Dairy Farmers Stadium is home to the North Queensland Cowboys NRL team. The 26,500 capacity venue attracts a variety of major events to the region.

Key Achievements

- Dairy Farmers Stadium hosted 27 major events this year which were attended by 238,137 patrons;
- Cyclone Yasi recovery works completed in preparation for the opening of the 2011 NRL season – works included replacement of damaged seating, damaged electronic security and fire systems, signage infrastructure, catering facilities, external fence boundaries, general property and Cowboys tenancy area;
- APEX and Lions continue to operate with the venues caterers and raise funds for their respective charities;

- Addition of concourse ramp at the south east corner of the venue to improve patron flow and access to facilities;
- Completed a full replacement of Western Grandstand seating and commenced the replacement of some Eastern Grandstand seating;
- Commenced refurbishment of the Bundy Bar in the Western Stand.
- Installed wireless irrigation control systems; and
- Continued to work with promoters to attract 'one-off' events.

Major Hirers

- North Queensland Cowboys
- North Queensland Fury
- Football Federation Australia
- Global Action Sports

Venue Tenants

- North Queensland Cowboys
- Spotless Catering Services
- G&T Security
- Cleanevent

27 major events | **238,137** patrons

Dairy Farmers Stadium hosted 27 major events this year which were attended by 238,137 patrons.



APEX and Lions continue to operate with the venue caterers and raise funds for their respective charities

Events

Day/Date	Event	Result	Attendance
2010			
Saturday 24 July	NRL Telstra Premiership Rd 20 – North Qld Cowboys v Newcastle Knights	28 - 24	12,146
Friday 6 August	NRL Telstra Premiership Rd – North Qld Cowboys v Brisbane Broncos	26 - 34	20,148
Saturday 14 August	Hyundai A-League Wk 2 – North Qld Fury v Sydney FC	2 - 1	5,173
Saturday 21 August	NRL Telstra Premiership Rd 24 – North Qld Cowboys v Canterbury Bulldogs	20 - 22	11,742
Saturday 28 August	Hyundai A-League Wk 4 – North Qld Fury v Adelaide United	2 - 3	6,130
Saturday 4 September	NRL Telstra Premiership Rd 26 – North Qld Cowboys v Sydney Roosters	8 - 18	11,533
Saturday 18 September	Hyundai A-League Wk 7 – NQ Fury v Melbourne Victory	0 - 0	4,922
Friday 15 October	Hyundai A-League Wk 10 – North Qld Fury v Perth Glory	2 - 1	4,011
Sunday 31 October	Hyundai A-League Wk 12 – North Qld Fury v Gold Coast United	1 - 2	7,195
Friday 5 November	Hyundai A-League Wk 13 – North Qld Fury v Central Coast Mariners	0 - 1	3,625
Wednesday 10 November	Hyundai A-League Wk 13 – North Qld Fury v Melbourne Heart	2 - 3	2,866
Sunday 28 November	Hyundai A-League Wk 16 – North Qld Fury v Perth Glory	1 - 1	4,491
Saturday 4 December	Hyundai A-League Wk 17 – North Qld Fury v Newcastle Jets	0 - 2	3,573
Wednesday 15 December	Hyundai A-League Wk 18 – North Qld Fury v Sydney FC	1 - 0	2,761
Saturday 18 December	Hyundai A-League Wk 19 – North Qld Fury v Brisbane Roar	0 - 2	4,412
Monday 27 December	Hyundai A-League Wk 20 – North Qld Fury v Wellington Phoenix	1 - 1	5,107
2011			
Saturday 8 January	Hyundai A-League Wk 22 – North Qld Fury v Newcastle Jets	1 - 3	4,315
Wednesday 26 January	Hyundai A-League Wk 24 – North Qld Fury v Melbourne Victory	0 - 3	4,093
Saturday 5 February	Hyundai A-League Wk – NQ Fury v Brisbane Roar	n/a	Moved to Skilled Park
Saturday 19 March	NRL Telstra Premiership Rd 2 – North Qld Cowboys v Newcastle Knights	22 - 34	14,061
Saturday 26 March	Nitro Circus Live - Regional Oz Tour	- n/a	13,577
Monday 28 March	NRL Telstra Premiership Rd 3 – North Qld Cowboys v Melbourne Storm	34 - 6	9,954
Friday 8 April	NRL Telstra Premiership Rd 5 – North Qld Cowboys v Gold Coast Titans	22 - 12	13,651
Saturday 16 April	NRL Telstra Premiership Rd 6 – North Qld Cowboys v Canberra Raiders	26 - 18	10,741
Saturday 30 April	NRL Telstra Premiership Rd 8 – North Qld Cowboys v Manly Sea Eagles	22 - 20	14,884
Saturday May 14	NRL Telstra Premiership Rd 10 – North Qld Cowboys v Parramatta Eels	40 - 26	13,610
Saturday May 28	NRL Telstra Premiership Rd 12 – North Qld Cowboys v Sydney Roosters	20 - 6	13,335
Saturday June 18	NRL Telstra Premiership Rd 15 – North Queensland Cowboys v NZ Warriors	30 - 10	16,081
Events Total			238,137 (27)
Non-Events Total			3,794 (28)
Total			241,931



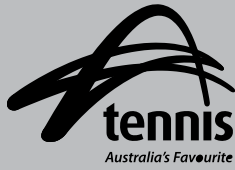
Nitro Circus at Dairy Farmers Stadium

Upcoming events

Date	Event
Saturday 16 July	NRL Telstra Premiership Rd 19 – North Qld Cowboys v Wests Tigers
Saturday 30 July	NRL Telstra Premiership Rd 21 – North Qld Cowboys v Penrith Panthers
Friday 12 August	NRL Telstra Premiership Rd 23 – North Qld Cowboys v Brisbane Broncos
Saturday 27 August	NRL Telstra Premiership Rd 25 – North Qld Cowboys v Sharks

Future direction

- Complete upgrades to the Bundy Bar located in the Western Stand;
- Replace seating across seven bays of the Eastern Stand;
- Attract 'one-off' events to supplement event calendar including Nitro Circus Live;
- Maintain a strong relationship with the local community, hirers, contractors and other key stakeholders
- Work with caterer to improve non-event day functions business at the venue; and
- Continue improvements with water efficiency, waste management and energy consumption practices



Queensland Tennis Centre

The Queensland Tennis Centre is Australia's only tennis facility to provide all three Grand Slam court surfaces of clay, grass, and hard-court. In total 23 International standard courts are available for both tournament and public use.

The QTC hosts the Brisbane International Men's and Women's Hardcourt Championships in January each year and is used for community, recreational events and elite training throughout the remainder of the year.

The centre court, Pat Rafter Arena, features seating for 5,500 spectators and includes 20 corporate suites, several function spaces and player facilities.

The centre is the headquarters for Tennis Queensland as well as the QAS tennis program, and is one of Tennis Australia's national high performance academies.

Significant Achievements

- A major recovery program following the January 2011 floods, allowing for events to re-commence one month after the devastation;
- 67,020 patrons attended 2011 Brisbane International, which attracted some of the world's best tennis players including Andy Roddick, eventual champion and World No 5 Robin Soderling, Marcos Baghdatis, Fernando Verdasco and Bernard Tomic. On the women's side Samantha Stosur, eventual champion and Daniella Hanchikova;
- The community tennis facilities at the QTC operated by UQ Sport, in 2010/11 saw a total of 45,051 patrons access various tennis programs, coaching and public court hire;
- The Women's Tennis Association upgraded the status of the Brisbane International to a 'premier' event. This means the Brisbane International can bid to attract all women seeded in top ten, whereas it was previously limited to attracting only one; and
- Ashleigh Barty (TA academy athlete) and user of the facility for training winning Junior Wimbledon and going to junior World No. 3.

Events

Event	Attendance
Brisbane International (1 – 9 January 2011)	67,020
Public coaching and court hire (UQ Sport)	45,051
National Academy	4,000
National and State Level tournaments	3,500
Functions/Workshops	5,000
Total	124,571

Venue Tenants

- Tennis Queensland
- UQ Sport Ltd
- National Academy – Brisbane (Tennis Australia)
- Brisbane International (Tennis Australia)

67,020 patrons

67,020 patrons attended 2011
Brisbane International

*Andy Roddick in action at the
Brisbane International*

Major Hirer(s)

- Brisbane International
(Tennis Australia)

Future direction

- Attract high calibre players to the 2012 Brisbane International
- Make operational improvements to enhance the experience of patrons who attend the Brisbane International
- Focus on driving increased traffic through the QTC through more functions and niche events;
- Maintain a strong relationship with the local community, hirers, contractors and other key stakeholders; and
- Drive day to day patronage through increased promotion of the community use elements of the centre.





The Queensland Sport and Athletics Centre (QSAC) in conjunction with the Queensland Academy of Sport (QAS) is a hub for elite athlete training, development, recovery and research. Venue tenant, the QAS, has access to international standard running tracks, a hydrotherapy recovery centre and indoor training and athlete education facilities which gives Queensland athletes a competitive edge.

The venue contains a 49,000 seat main stadium, a 2,100 State Athletics Facility, 'The Beach' an eight court beach volleyball complex and a number of function and meeting spaces.

The venue hosts numerous international, national and local athletics events and school sports carnivals on an annual basis, as well as outdoor entertainment events such as concerts and Super X.

Key Achievements

- 215,836 patrons attended events or trained at QSAC during 2010/11;
- QSAC opened as an emergency evacuation centre during the Brisbane floods with the venue housing up to 400 people whose homes were under threat of inundation;
- QSAC hosted 16,897 guests for public training session which is a 33% increase from the previous year;
- 30,836 patrons played or trained at 'The Beach' during the year;

- Overall 4,464 training hours were booked by the QAS;
- Hosted over 250 functions for around 56,000 guests;
- The venue played an important community role with many schools utilising the facilities for athletics carnivals while the State Athletics Facility is opened on a daily basis for public use;
- This year QSAC hosted 80 Primary and Secondary school athletics carnivals;
- QSAC maintained its reputation as a key component of Queensland's sports development system and is the main training base for many QAS athletes; and
- Installation of a culvert bridge to improve patron flow during major events.

Venue hirers

- Queensland Little Athletics Association
- Queensland Academy of Sport
- Global Action Sports
- Griffith University
- Queensland Masters Athletics Association
- Queensland Athletics club

Venue Tenants

- Queensland Academy of Sport
- Queensland Athletics
- Football Brisbane
- Football Queensland
- Queensland Masters Athletics Association
- Queensland Olympic Council
- Queensland Canoeing
- Sandstorm (Operator of the Beach Volleyball facility)
- Special Olympics Queensland

Events

Date	Major Events	Attendance
11/09/2010	Fitness & Dance Spectacular	5,000
21/10/2010 & 24/10/2010	Queensland 19 Years and Under Track & Field Championships	4,000
29/10/2010	Boys GPS Track & Field Championships	4,000
04/12/2010	Australasian Supercross Championships	12,500

Future direction

- Continue to drive the Centre of Excellence concept through venue development as funding permits and continue to invest in facilities that will assist elite athletes in the pursuit of excellence;
- Continue to maximise the use of function spaces by attracting repeat business and new hirers;
- Continue to reduce energy and water consumption through the review of energy and water management practices; and
- Attract additional major events to improve venue utilisation.



SLEEMAN SPORTS COMPLEX

Sleeman Sports Complex is a centre of excellence for the development of elite athletes in Queensland. The venue is the training base for Swimming Queensland, Australian Institute of Sport (AIS) diving, Australian Diving, Queensland Diving, Gymnastics, BMX, cycling and weightlifting.

Facilities include the BMX Supercross Track, the Brisbane Aquatic Centre, indoor arena, Theatre, an outdoor cycling velodrome and self-contained accommodation facilities.

Sleeman hosts national, state and community events year round. The Complex also caters for a wide variety of aquatic activities, fitness activities, learn to swim programs and an onsite sports medicine practice.

Key Achievements

- 1,021,060 patrons attended the Sleeman Sports Complex to watch an event, compete in an event or train at the venue. This is an increase of 152,495 on 2009/10.
- Hosted 318 events.
- Proposed venue to host track cycling for the 2018 Commonwealth Games bid.
- Construction was completed on the \$4.8 million Sleeman BMX Supercross Track. This facility opened on 4 June.
- More than 330 registered riders aged from 8 years of age to 45+ from as far afield as New Zealand, Tamworth, Victoria and regional Queensland competed in the event with around 3,000 people onsite throughout the day.
- Contractors commenced construction on the new pool development which, along with the BMX and the aerial ski facility, is part of a \$17.3 million investment at the Complex.
- The Sleeman Sports Complex continued to be a well utilised training base for development of elite athletes.
- Continue to work with the sports bodies to ensure the venues facilities remain at the cutting edge.

1,021,060 patrons

1,021,060 patrons attended the Sleeman Sports Complex to watch an event, compete in an event or train at the venue. This is an increase of 152,495 on 2009/10.



*BMX riders test out the new
Supercross Track*

Events

Date	Event Title / Type	Attendance
Various Dates	70 x School Aquatic Carnivals	66,680
17/12/10	2010 State Swimming Championships	24,000
Various Dates	4 x Dance Fever	12,000
18 July 2010	2010 Swimming Australia Short Course Championships	10,700
9 April 2011	2011 State Secondary Swimming Championships	7,000
2 April 2011	2011 Qld Primary School Swimming Championships	6,500
Various Dates	4 x Graduations / End of Year Speech Nights	6,000
29 August 2010	2010 Swimming Qld Short Course Championships	5,500
Various Dates	Music Camps - Multiple Day x 2	5,500
Various Dates	6 x Dance Studio - End of Year Concert	4,300
Various Dates	Multi-Cultural Concerts	4,000
20 February 2011	2011 Brisbane Swim Association Junior Metropolitan Championships	3,500
11 September 2010	Evolution 21	3,200
22 August 2010	National School Aerobics Championships	3,200
8 August 2010	2010 Brisbane Swim Association Short Course Swimming	3,200
4 June 2011	BMX Opening Event	3,000

* Only includes events with more than 3,000 patrons in attendance.



*Image:
An artist impression of the
aerial ski facility.*

Venue Tenants

- Acceleration
- All Crowd Catering
- Australian Diving
- Australian Institute of Sport
- Aquatic Achievers
- Aquatic Education
- Basketball Queensland
- BMX Queensland
- Chandler Markets
- Chandler Swim Club
- Delaware North Catering
- Gymnastics Queensland
- NexusMG
- Quayclean
- Queensland Cycling
- Diving Queensland
- Queensland Weightlifting
- Results Physiotherapy
- Swells Swim Shop
- Swimming Queensland
- Vikings Futsal

Major Hirer(s)

- Swimming Australia
- Swimming Queensland
- Cycling Queensland
- Australian Institute of sport
- Diving Australia
- Qld Academy of Sport
- Chandler Swimming Club
- Cycling Australia – BMX
- Gymnastics Queensland
- Basketball Queensland
- Volleyball Queensland
- Michael Coppel Presents
- Diving Queensland
- Australian Synchro
- Deakin University
- Dancefever
- Evolution

Future direction

- Complete the construction and commissioning of the second Olympic size pool and the associated aerial ski facility; and
- Continue to attract additional tenants and sports events to improve utilisation of the venue facilities.

financial statements

For the financial year ended 30 June 2011

STADIUMS QUEENSLAND

Financial Statements Table of Contents

Financial statements

	Page
Statement of Comprehensive Income	54
Statement of Financial Position	55
Statement of Changes in Equity	56
Statement of Cash Flows	57

Notes to and forming part of the Financial Statements

1	Significant Accounting Policies	58
2	Government Grants and Contributions	64
3	Other Income	64
4	Supplies and Services	64
5	Depreciation and Amortisation	65
6	Employee Expenses	65
7	Borrowing Costs	65
8	Loss on Disposal and Write-offs	66
9	Cash and Cash Equivalents	66
10	Receivables	66
11	Other Assets	66
12	Property, Plant and Equipment	67
13	Intangibles	70
14	Payables	71
15	Unearned Revenue	71
16	Other Financial Liabilities	71
17	Accrued Employee Benefits	72
18	Asset Revaluation Surplus	72
19	Reconciliation of Operating Surplus/(deficit) to Net Cash from Operating Activities	73
20	Commitments	74
21	Contingent Liabilities	76
22	Remuneration	76
23	Financial Instruments	79

Certificates

	Certificate of Stadiums Queensland	84
	Independent Auditor's Report	85

The head office and principal place of business of Stadiums Queensland is:

Level 11, Gabba Towers
411 Vulture Street
Woolloongabba Qld 4102

Stadiums Queensland

Statement of Comprehensive Income

for the year ended 30 June 2011

	Notes	2011 \$000	2010 \$000
Income from Continuing Operations			
Revenue			
Membership		9,429	8,753
Tenancy and hire fees		22,367	22,010
Catering		8,035	7,781
Government grants and contributions	2	110,847	135,924
Interest		3,167	2,145
Other revenue	3	8,415	2,140
Total Revenue		162,260	178,753
Gains			
Gain on sale of property, plant and equipment	8	3	-
Total Income from Continuing Operations		162,263	178,753
Expenses from Continuing Operations			
Supplies and services	4	26,937	27,982
Depreciation and amortisation	5	54,380	57,569
Employee expenses	6	11,319	10,789
Repairs and maintenance expense		13,710	12,649
Gifting of Infrastructure Assets			5,993
Borrowing costs	7	27,810	28,334
Loss on disposal and write-offs	8	8,779	177
Total Expenses from Continuing Operations		142,935	143,493
Operating Result from Continuing Operations		19,328	35,260
Other Comprehensive Income			
Increase/(decrease) in asset revaluation surplus	18	(71,047)	(74,328)
Total Other Comprehensive Income		(71,047)	(74,328)
Total Comprehensive Income		(51,719)	(39,068)

The accompanying notes form part of these financial statements.

Stadiums Queensland
Statement of Financial Position
as at 30 June 2011

	Notes	2011 \$000	2010 \$000
Current Assets			
Cash and cash equivalents	9	47,015	65,990
Receivables	10	12,754	9,920
Other current assets	11	2,051	493
Total Current Assets		61,820	76,403
Non Current Assets			
Property, plant and equipment	12	1,209,386	1,216,072
Intangible assets	13	2,944	3,121
Total Non Current Assets		1,212,330	1,219,193
Total Assets		1,274,150	1,295,596
Current Liabilities			
Payables	14	27,448	32,356
Unearned revenue	15	4,100	3,934
Other financial liabilities	16	22,851	21,636
Accrued employee benefits	17	1,179	1,122
Total Current Liabilities		55,578	59,048
Non Current Liabilities			
Payables	14	219	175
Unearned revenue	15	3,240	3,872
Other financial liabilities	16	449,781	417,906
Accrued employee benefits	17	1,339	1,138
Total Non Current Liabilities		454,578	423,091
Total Liabilities		510,156	482,139
Net Assets		763,994	813,457
Equity			
Contributed equity		391,310	389,054
Accumulated surplus		34,706	15,378
Asset revaluation surplus	18	337,978	409,025
Total Equity		763,994	813,457

The accompanying notes form part of these financial statements.

Stadiums Queensland

Statement of Changes in Equity

for the year ended 30 June 2011

	Accumulated Surplus/(Deficit)		Asset Revaluation Surplus (Note 18)		Contributed Equity		Total	
	2011	2010	2011	2010	2011	2010	2011	2010
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Balance as at 1 July	15,378	(19,882)	409,025	483,353	389,054	389,054	813,457	852,525
Operating Result from Continuing Operations	19,328	35,260	-	-	-	-	19,328	35,260
Total Other Comprehensive Income								
Increase/(Decrease) in Asset Revaluation Surplus	-	-	(71,047)	(74,328)	-	-	(71,047)	(74,328)
Capital Contribution (Note 1(w))	-	-	-	-	2,256	-	2,256	-
Balance as at 30 June	34,706	15,378	337,978	409,025	391,310	389,054	763,994	813,457

The accompanying notes form part of these financial statements.

Stadiums Queensland
Statement of Cash Flows
for the year ended 30 June 2011

	Notes	2011 \$000	2010 \$000
Cash flows from operating activities			
Inflows:			
Receipts from operations		40,631	43,867
Queensland Government operating grants		18,358	17,046
Queensland Government capital grants		21,761	10,000
Community Investment Fund		39,583	57,818
Interest		3,167	2,145
GST input tax credits from ATO		16,686	8,773
GST collected from customers		7,690	6,100
Donations - other	2	21,700	51,060
Other		8,286	1,814
Outflows:			
Employee expenses		(11,058)	(10,683)
Supplies and services		(34,082)	(39,579)
Borrowing costs		(27,811)	(28,335)
GST remitted to the ATO		(6,737)	(5,840)
GST paid to suppliers		(18,168)	(7,543)
Net cash provided by (used in) operating activities	19	80,005	106,642
Cash flows from investing activities			
Inflows:			
Sales of property, plant and equipment		16	3
Outflows:			
Payments for property, plant and equipment		(131,680)	(42,235)
Payments for intangibles		(406)	(635)
Net cash flow provided by (used in) investing activities		(132,070)	(42,867)
Cash flows from financing activities			
Inflows:			
Borrowings		53,000	2,000
Outflows:			
Borrowing redemptions		(19,911)	(36,775)
Net cash flow provided by (used in) financing activities		33,089	(34,775)
Net increase / (decrease) in cash and cash equivalents		(18,975)	29,000
Cash and cash equivalents at beginning of financial year		65,990	36,990
Cash and cash equivalents at end of financial year	9	47,015	65,990

The accompanying notes form part of these financial statements.

Objectives and Principal Activities

Stadiums Queensland is a statutory body established by the *Major Sports Facilities Act 2001*. Its objectives are to manage, operate, use and promote major sports facilities and to undertake the development of:

- major sports facilities;
- sports, recreational or entertainment facilities for declaration as major sports facilities; and
- infrastructure associated with major sports facilities or proposed major sports facilities.

Stadiums Queensland must perform its functions in a way that is consistent with sound commercial principles while having regard to the requirements of tenants of the facilities.

Stadiums Queensland is partly funded by Queensland Government grants and contributions and receives income on a fee for service basis from the following areas:

- Membership;
- Venue management, tenancy and hiring arrangements; and
- Catering royalties.

Note 1 Summary of Significant Accounting Policies

(a) Statement of Compliance

General

Stadiums Queensland has prepared these financial statements in compliance with Section 43 the *Financial and Performance Management Standard 2009*.

The financial statements are general purpose in nature and have been prepared on an accrual accounting basis in accordance with Australian Accounting Standards and Interpretations. In addition, the financial statements comply with Treasury's Minimum Reporting Requirements for the year ending 30 June 2011, and other authoritative pronouncements.

With respect to compliance with Australian Accounting Standards and Interpretations, Stadiums Queensland has applied those requirements applicable to not-for-profit entities as Stadiums Queensland is a not-for-profit entity. Except where stated, the historical cost convention is used.

(b) Revenue Recognition

Amounts disclosed as revenue are net of returns, discounts and rebates. Revenue is recognised for the major business activities as follows:

- Membership income is recognised at the point of receipt.
- Admission and hiring fees include entry fees, ticket sales, function and equipment hire and are recognised at the time of the event.
- Tenancy and hiring agreements are apportioned on a monthly basis over the term of the agreement.
- Catering income is recognised at the time of the event or as specified in the terms of the catering agreement.

Government grants and contributions

Government grants, donations and contributions are recognised as operating revenue on receipt or when an entitlement is established, whichever is the sooner.

Contributed assets are recognised at their fair value.

Contributions of services received free of charge are recognised only where the services would have been purchased had they not been donated and their fair value can be measured reliably. Where this is the case an equal amount is recognised as revenue and expense.

(c) Taxation

The activities of Stadiums Queensland are exempt from Commonwealth taxation, with the exception of Fringe Benefits Tax (FBT) and Goods and Services Tax ("GST"). Input tax credits receivable and GST payable from/to the Australian Taxation Office are recognised and accrued (Refer Note 10).

(d) Cash and Cash Equivalents

For the purposes of the Statement of Financial Position and the Statement of Cash Flows, cash assets include all cash and cheques received but not banked at 30 June as well as deposits at call with financial institutions.

(e) Receivables

Trade debtors are recognised at the amounts due at the time of sale or service delivery (i.e. the agreed purchase or contract price). Settlement of these amounts is required within 30 days from the date of invoice.

Other debtors generally arise from transactions outside the usual operating activities of Stadiums Queensland and are recognised at their assessed values. Terms are 30 days, no interest is charged and no security is obtained.

The collectability of receivables is assessed periodically with provision being made for impairment. All known bad debts were written off as at 30 June.

(f) Inventories

Due to the immaterial amount of stock on hand, inventories are not recorded in the Statement of Financial Position. All stock purchases are expensed at the time of purchase.

(g) Acquisitions of Assets

Actual cost is used for the initial recording of all non-current physical and intangible asset acquisitions. Cost is determined as the value given as consideration plus costs incidental to the acquisition, including all other costs incurred in getting the assets ready for use, including architects' fees and engineering design fees. However, any training costs are expensed as incurred.

Where assets are acquired free of charge from another Queensland Government department (whether as a result of a machinery-of-Government change or other involuntary transfer), the acquisition cost is recognised as the gross carrying amount in the books of the transferor immediately prior to the transfer together with any accumulated depreciation.

Assets acquired at no cost or for nominal consideration, are recognised at their fair value at the date of acquisition in accordance with AASB 116 *Property, Plant and Equipment*.

(h) Non Current Assets Held for Sale

Non current assets held for sale consist of those assets that management has determined are available for immediate sale in their present condition, for which their sale is highly probable within the next twelve months.

These assets are measured at the lower of the asset's carrying amount and their fair value less the cost to sell. These assets are not depreciated.

(i) Property, plant and equipment

Items of property, plant and equipment with a cost or value equal to or in excess of the following capitalisation thresholds and a useful life of more than one year are recognised as assets:

Land	\$1
Buildings and land improvements	\$10,000
Plant and equipment	\$5,000
Heritage and cultural assets	\$5,000

Items with a lesser value are expensed in the year of acquisition.

(j) Revaluations of Non-Current Physical and Intangible Assets

Land, buildings and land improvements and heritage and cultural assets are measured at fair value in accordance with AASB 116 *Property, Plant and Equipment* and Queensland Treasury's *Non-Current Asset Accounting Policies for the Queensland Public Sector*. In respect of these asset classes, the cost of items acquired during the financial year has been judged by Stadiums Queensland to materially represent their fair value at the end of the reporting period.

Where intangible assets have an active market, they are measured at fair value, otherwise they are measured at cost.

Plant and equipment is measured at cost in accordance with Treasury's non current asset policies.

Non-current physical assets measured at fair value are comprehensively revalued at least once every five year intervals and in the intervening years, where this would result in a material change to asset values. Interim valuations are undertaken by independent valuers on an annual basis.

Any revaluation increment arising on the revaluation of an asset is credited directly to the asset revaluation surplus of the appropriate class, except to the extent it reverses a revaluation decrement for the class previously recognised as an expense. A decrease in the carrying amount on revaluation is charged as an expense, to the extent it exceeds the balance, if any, in the revaluation reserve relating to that asset class.

On revaluation, accumulated depreciation is restated proportionately with the change in the carrying amount of the asset and any change in the estimate of remaining useful life.

Materiality concepts under AASB 1031 are considered in determining whether the difference between the carrying amount and the fair value of an asset is material.

Separately identified components of assets are measured on the same basis as the assets to which they relate.

(k) Intangibles

Intangible assets with a cost or other value equal to or greater than \$100,000 are recognised in the financial statements, items with a lesser value being expensed. Each intangible asset is amortised over its estimated useful life less any anticipated residual value. The residual value is zero for all Stadiums Queensland's intangible assets.

It has been determined there is not an active market for any of Stadiums Queensland's intangible assets. As such, the assets are recognised and carried at cost less accumulated amortisation and accumulated impairment losses. Research and development costs and training are expensed as incurred.

(l) Amortisation of Intangibles and Depreciation of Property, Plant and Equipment

Land is not depreciated as it has an unlimited useful life.

Buildings and land improvements and plant and equipment are depreciated on a straight-line basis so as to allocate the net cost or revalued amount of each asset, less its estimated residual value, progressively over its estimated useful life to Stadiums Queensland.

Heritage and cultural assets such as memorabilia are not depreciated because the service potential is not expected to diminish over time.

Assets under construction (work-in-progress) are not depreciated until they reach service delivery capacity.

Where complex assets, such as buildings have significant separately identifiable components that are subject to regular replacement, these components are assigned useful lives distinct from the asset to which they relate and are depreciated accordingly.

Any expenditure that increases the originally assessed capacity or service potential of an asset is capitalised and the new depreciable amount is depreciated over the remaining useful life of the asset to Stadiums Queensland.

(l) Amortisation of Intangibles and Depreciation of Property, Plant and Equipment (continued)

The depreciable amount of improvements to or on leasehold land is allocated progressively over the estimated useful lives of the improvements or the unexpired period of the lease, whichever is the shorter.

All intangible assets have finite useful lives and are amortised on a straight line basis.

For each class of asset the following depreciation and amortisation rates are used:

Buildings and land improvements	Structures	20 to 40 years
	Building fabrics	7 to 20 years
	Lighting and electrical	7 to 40 years
	Fire services	10 to 40 years
	Air conditioning and ventilation	15 to 40 years
	Vertical transportation	15 years
Plant and equipment	Sports fields	10 to 40 years
	Computer equipment	3 to 7 years
	Furniture and fittings	7 to 15 years
	Kitchen equipment	7 to 10 years
	Transport and grounds equipment	7 to 10 years
Intangible assets	Other	3 to 25 years
	Computer software	3 to 10 years
	Catering rights	11 to 13 years
	Access rights	99 years
	Ticketing rights	5 years

(m) Impairment of Non-Current Assets

All non-current physical assets and intangible assets are assessed for indicators of impairment on an annual basis. If an indicator of possible impairment exists, the asset's recoverable amount is determined by the higher of the asset's fair value less costs to sell and depreciated replacement cost. Any amount by which the asset's carrying amount exceeds the recoverable amount is recorded as an impairment loss.

An impairment loss is recognised immediately in the Statement of Comprehensive Income unless the asset is carried at a revalued amount. When the asset is measured at a revalued amount, the impairment loss is offset against the asset revaluation surplus of the relevant class to the extent available.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised as income, unless the asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase. Refer also note 1(j).

(n) Repairs and Maintenance

Routine maintenance and repair costs are expensed as incurred. Where major maintenance is carried out, expenditure is capitalised to the extent that the maintenance enhances the asset's service potential.

(o) Operating Leases

Operating lease payments are representative of the pattern of benefits derived from the leased assets and are expensed in the periods in which they are incurred.

(p) Financial Assets

Investments are measured at cost.

Interest is recognised on an accrual basis.

(q) Payables

Trade creditors are recognised on receipt of the goods or services ordered and are measured at the agreed purchase/contract price, gross of applicable trade and other discounts. Amounts owing are unsecured and are generally settled on 30 day terms.

(r) Financial Instruments

Recognition

Financial assets and financial liabilities are recognised in the Statement of Financial Position when Stadiums Queensland becomes party to the contractual provisions of the financial instrument.

Classification

Financial instruments are classified and measured as follows:

- Cash and cash equivalents – held at fair value through profit or loss
- Receivables -- held at amortised cost
- Payables -- held at amortised cost
- Borrowings – held at amortised cost

Borrowings are initially recognised at fair value, plus any transaction costs directly attributable to the borrowings, then subsequently held at amortised cost using the effective interest method. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of a financial instrument (or when appropriate, a shorter period), to the net carrying amount of that instrument.

Any borrowing costs are added to the carrying amount of the borrowing to the extent they are not settled in the period in which they arise. Borrowings are classified as non-current liabilities to the extent that Stadiums Queensland has an unconditional right to defer settlement until at least 12 months after reporting date.

Stadiums Queensland does not enter into transactions for speculative purposes, or for hedging. Apart from cash and cash equivalents no financial assets are classified at fair value through profit or loss.

All other disclosures relating to the measurement and financial risk management of financial instruments held by Stadiums Queensland are included in Note 23.

(s) Employee Benefits

Wages, salaries, annual leave and sick leave

Wages, salaries and annual leave due but unpaid at the reporting date are recognised in the Statement of Financial Position at the remuneration rates expected to apply at the time of settlement. Payroll tax and workers' compensation insurance are a consequence of employing employees, but are not counted in an employee's total remuneration package. They are not employee benefits and are recognised separately as employee related expenses. Employer superannuation contributions are regarded as employee benefits.

For unpaid entitlements expected to be paid within 12 months, the liabilities are recognised at their undiscounted values. For those entitlements not expected to be paid within 12 months, the liabilities are classified as non-current liabilities and recognised at their present value, calculated using yields on Fixed Rate Commonwealth Government Bonds of similar maturity, after projecting the remuneration rates expected to apply at the time of likely settlement.

Prior history indicates that on average, sick leave taken each reporting period is less than the entitlement accrued. This is expected to continue in future periods. Accordingly, it is unlikely that existing accumulated entitlements will be used by employees and no liability for unused sick leave entitlements is recognised.

As sick leave is non-vesting, an expense is recognised for this leave as it is taken.

(s) Employee Benefits (continued)

Long service leave

Long service leave entitlements payable are assessed at balance date having regard to current employee remuneration rates, employment related on-costs and other factors including accumulated years of employment, future remuneration levels, and experience of employee departure per year of service. Long service leave expected to be paid in the next 12 months is recorded as a current liability in the Statement of Financial Position at its nominal value. Long service leave expected to be paid later than one year has been measured at the present value of the estimated future cash outflows to be made for these entitlements accrued to balance date and recorded as a non-current liability. Relevant Commonwealth Bond Rates are used for discounting future cash flows.

Superannuation

Employer superannuation contributions are expensed in the period in which they are paid or payable.

Stadiums Queensland's obligation is limited to its contribution to superannuation schemes and therefore no liability is recognised for accruing superannuation benefits. Superannuation benefits for accumulation plans are a liability for the various employee superannuation plans. The liability for QSuper defined benefit funds is held on a Whole-of-Government basis and reported in the financial report prepared pursuant to Australian Accounting Standard AASB 1049 *Whole-of-Government and General Government Sector Financial Reporting*.

(t) Borrowing Costs

Borrowing costs include interest on borrowings, ancillary administration charges and performance dividend payments. Borrowing costs are recognised as an expense in the period in which they occur. No borrowing costs are capitalised into qualifying assets.

(u) Judgements and Assumptions

Stadiums Queensland has made no judgements or assumptions which may cause a material adjustment to the carrying amount of assets and liabilities.

(v) Rounding and Comparatives

Amounts included in the financial statements are in Australian dollars and have been rounded to the nearest \$1,000 or, where the amount is \$500 or less, to zero, unless disclosure of the full amount is required.

Comparative information has been restated where necessary to be consistent with disclosures in the current reporting period.

(w) Contributed Equity

Non-reciprocal transfers of assets and liabilities between wholly-owned Queensland State Public Sector entities as a result of machinery-of-Government changes are adjusted to Contributed Equity in accordance with Interpretation 1038 *Contributions by Owners Made to Wholly Owned Public Sector Entities*.

(x) New and Revised Accounting Standards

Stadiums Queensland did not voluntarily change any of its accounting policies during 2010-2011.

Stadiums Queensland is not permitted to early adopt a new or amended accounting standard ahead of the specified commencement date unless approval is obtained from the Treasury Department. Consequently, Stadiums Queensland has not applied any Australian Accounting Standards and interpretations that have been issued but are not yet effective. Stadiums Queensland applies standards and interpretations in accordance with their respective commencement dates.

All Australian Accounting Standards and interpretations with future commencement dates are either not applicable or are not expected to have a material impact on Stadiums Queensland, with the exception of AASB 9 *Financial Instruments*, which will be applicable for the 2014 financial statements and may change the classification and measurement of financial assets. Stadiums Queensland will not adopt the standard early and the extent of the impact has not been determined.

	2011 \$000	2010 \$000
Note 2 Government Grants and Contributions		
Queensland Government operating grants	19,183	17,046
Queensland Government capital grants	24,181	10,000
Community Investment Fund receipts	39,583	57,818
Donations - assets	6,200	-
Donations - other	21,700	51,060
Total	110,847	135,924

Stadiums Queensland receives operating grants and capital grants from the Department of Communities (Sport and Recreation Services) and funding through the Community Investment Fund. Stadiums Queensland relies on the State of Queensland to continue to provide operating and capital grants and funding to assist with servicing loans raised for stadium redevelopments.

Donations include receipts from the AFL (\$9.4 million) and the Gold Coast City Council (\$12.3 million) towards construction of Metricon Stadium.

Note 3 Other Revenue

Merchandise sales	9	206
Insurance claims recovered	6,420	1
Sponsorship	1,885	1,921
Sundry	101	13
Total	8,415	2,140

Suncorp Stadium and Queensland Tennis Centre were inundated by floodwater in January 2011 and the roof structure of the Brisbane Cricket Ground was damaged by storms in November 2008. These events were covered by Stadiums Queensland's Industrial Special Risk insurance policy (refer Note 8 Gains and Losses on Disposal and write-offs).

Note 4 Supplies and Services

Professional fees and contractors	3,946	3,167
Telecommunication costs	410	418
Council rates, water, electricity and gas	4,668	4,941
Insurance	1,180	1,170
Office lease and cleaning costs	1,516	1,379
Software support and computer costs	1,199	820
Advertising and promotions	1,206	942
Printing and postage	432	407
Event costs	8,283	11,548
Bank charges	152	105
Merchandise purchases	23	-
Bad and doubtful debts	(268)	(7)
Audit fees - external	151	94
Audit fees - internal	273	309
Losses and special payments	887	60
Land tax	2,217	2,072
Other	662	557
Total	26,937	27,982

Total external audit fees relating to the 2010/2011 financial year are estimated to be \$115,850 (2010: \$126,050). There are no non-audit services included in this amount.

STADIUMS QUEENSLAND
 NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS 2010-11

	2011 \$000	2010 \$000
Note 5 Depreciation and Amortisation		
Depreciation - buildings and land improvements	51,121	53,358
Depreciation - plant and equipment	2,676	3,660
Amortisation of intangibles	583	551
Total	54,380	57,569

Note 6 Employee Expenses

Employee Benefits		
Wages and salaries	8,219	8,025
Employer superannuation contributions	1,015	950
Annual and long service leave entitlements	960	680
Other employee benefits	248	312
Employee Related Expenses		
Payroll tax	603	540
Workcover	65	71
Other employee related expenses	209	211
Total	11,319	10,789

The number of employees including both full-time employees and part-time employees measured on a full-time equivalent basis is:

	2011	2010
Number of employees	123.5	121.7

Note 7 Borrowing Costs

	2011 \$000	2010 \$000
QTC interest and administrative charges	27,751	28,272
Queensland Treasury loan interest	59	62
Total	27,810	28,334

STADIUMS QUEENSLAND
 NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS 2010-11

	2011 \$000	2010 \$000
Note 8 Gains and Losses on disposal and write-offs		
Gains on disposal of assets	(3)	-
Total gains on disposal	(3)	-
Losses on disposal of assets	46	177
Asset write-off	8,733	-
Total losses on disposal and write-offs	8,779	177

The asset write-off includes \$8.710 million resulting from flood damage to Suncorp Stadium and the Queensland Tennis Centre in January 2011 (Refer to Note 3 Other Revenue).

Note 9 Cash and Cash Equivalents

Imprest accounts	10	7
Cash at bank	15,151	9,007
Deposits awaiting contract settlement	499	612
Deposits at call	31,355	56,364
Total	47,015	65,990

Cash deposited with the Queensland Treasury Corporation earned interest at rates between 5.18% and 5.71% (2010: 3.36% to 5.29%)

Note 10 Receivables

Trade debtors	8,531	9,550
less Allowance for impairment loss	(57)	(325)
	<u>8,475</u>	<u>9,225</u>
GST receivable	2,069	586
less GST payable	(1,583)	(631)
	<u>485</u>	<u>(45)</u>
Grants receivable	3,245	-
Tenant fees receivable	336	712
Other receivables	213	28
Total	12,754	9,920

Note 11 Other Assets

Current		
Prepayments	2,051	493
Total	2,051	493

	2011 \$000	2010 \$000
Note 12 Property, Plant and Equipment		
Land		
At fair value	180,815	278,778
	180,815	278,778
Buildings and Land Improvements		
At fair value	1,499,932	1,309,705
less accumulated depreciation	(529,638)	(467,904)
	970,294	841,801
Plant and Equipment		
At cost	36,450	35,772
less accumulated depreciation	(24,986)	(22,736)
	11,464	13,036
Heritage and Cultural Assets		
At fair value	141	141
	141	141
Work in Progress		
At cost	46,672	82,316
	46,672	82,316
Total	1,209,386	1,216,072

Subsequent to their initial recognition at cost, land, buildings and land improvements and heritage and cultural assets are carried at their fair value.

The valuations for land and heritage and cultural assets are based on market value. Buildings and land improvements are valued at depreciated current replacement cost.

Comprehensive valuations are undertaken at five-year intervals and in the intervening years, where this would result in a material change to asset values. In the years when assets are not comprehensively valued, desktop assessments are provided by independent valuers.

In prior years, comprehensive land valuations and indexation factors have been provided by the State Valuation Service, Department of Environment and Resource Management. The Australian Valuation Office was instructed to undertake the 30 June 2011 comprehensive land valuations and provide desktop valuation assessments of the other land assets. Whilst a common methodology has been used by both valuers, the significant downward movement in land values is predominantly due to (a) the downward movement in the value of underlying asset class following the global economic crisis and (b) the different assumptions by the valuers as to the highest and best use to which the sites could be put if not used for the current purpose and in light of the current zoning of the sites. The current year valuations have been made on an analysis of sales and properties which have similar attributes and zoning as there is no active and liquid market available for the land.

Note 12 Property, Plant and Equipment (continued)

Comprehensive buildings and land improvements valuations for the Brisbane Cricket Ground and Skilled Park and desktop assessments for other buildings and land improvements have been undertaken by quantity surveyors from Project Services, at the Queensland Department of Public Works. Modern replacement values have been determined by a number of alternative means, depending on the assets being considered:

- Project Services has an extensive library of cost details for completed capital works projects. These costs are used as a basis to establish capital works budgets for similar projects. This method is applied to Stadiums Queensland's built assets (administration, corporate areas, food outlets, toilet facilities and other similar assets); and
- For all other assets, estimates have been undertaken which apply the specific site conditions identified from site inspections in order to determine the cost of replacing the existing assets with a modern equivalent asset. Typically this method has been applied to unique or complex assets (grandstands, playing surfaces and indoor and outdoor training facilities).

Land and buildings and land improvements are comprehensively revalued on a progressive basis. The following table shows the dates at which comprehensive valuations have been undertaken at each venue:

	Land	Buildings and land improvements
Queensland Sport and Athletics Centre	30 June 2007	30 June 2007
Slocman Sports Complex	30 June 2007	30 June 2007
Brisbane Entertainment Centre	30 June 2007	30 June 2007
Suncorp Stadium	30 June 2008	30 June 2008
Queensland Tennis Centre	20 November 2008	30 June 2009
Dairy Farmers Stadium	30 June 2009	30 June 2009
Metreon Stadium	16 May 2011	-
Brisbane Cricket Ground	30 June 2011	30 June 2011
Skilled Park	30 June 2011	30 June 2011

Heritage and cultural assets were comprehensively valued by Laudiston Valuers on 30 June 2009. These valuations are reviewed on an annual basis.

Plant and equipment is valued at cost in accordance with Queensland Treasury's *Non-Current Asset Accounting Policies for the Queensland Public Sector*.

Stadiums Queensland has 624 plant and equipment assets with a written down value of zero (original cost \$15.652 million) still being used in the provision of services. These assets have been reviewed for replacement with the current status as follows:

Status	2011		2010	
	Number of Assets	\$000	Number of Assets	\$000
No replacement planned	548	14,550	427	7,200
To be disposed 2011/2012	30	331	10	122
To be replaced 2011/2012	20	370	10	84
For prioritisation in future capital programs	26	401	33	388
Total	624	15,652	480	7,794

**Property, Plant and Equipment Reconciliation
 Movements during the reporting period**

2011	Buildings and Land		Plant and Equipment	Heritage and Cultural	Work In Progress	Total
	Land \$000	Improvements \$000				
Balance at 1 July 2010	278,778	841,801	13,036	141	82,316	1,216,072
Additions	-	-	54	-	118,846	118,900
Assets donated	8,456	-	-	-	-	8,456
Disposal	-	(8,545)	(247)	-	-	(8,792)
Transfers	565	152,222	1,298	-	(154,491)	(406)
Revaluation	(106,984)	35,937	-	-	-	(71,047)
Depreciation	-	(51,121)	(2,676)	-	-	(53,797)
Balance at 30 June 2011	180,815	970,294	11,464	141	46,672	1,209,386

2010	Buildings and land		Plant and equipment	Heritage and cultural	Work In Progress	Total
	Land \$000	improvements \$000				
Balance at 1 July 2009	299,168	919,064	15,592	141	58,577	1,292,542
Additions	-	69	80	-	60,984	61,134
Assets donated	-	-	-	-	(5,993)	(5,993)
Disposal	-	(153)	(27)	-	-	(179)
Transfers	-	30,117	1,051	-	(31,252)	(85)
Revaluation	(20,390)	(53,938)	-	-	-	(74,328)
Depreciation	-	(53,358)	(3,660)	-	-	(57,018)
Balance at 30 June 2010	278,778	841,801	13,036	141	82,316	1,216,072

STADIUMS QUEENSLAND
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS 2010-11

	2011 \$000	2010 \$000
Note 13 Intangibles		
Computer Software		
Software at cost	916	510
less accumulated depreciation	(320)	(230)
	595	280
Access Rights		
Access rights at cost	750	750
less accumulated amortisation	(102)	(95)
	648	655
Catering Rights		
Catering rights at cost	4,450	4,450
less accumulated amortisation	(3,110)	(2,735)
	1,340	1,715
Ticketing Rights		
Ticketing rights at cost	550	550
less accumulated amortisation	(189)	(80)
	361	470
	2,944	3,121

Intangibles Reconciliation

Movements during the reporting period

2011	Software \$000	Access rights \$000	Catering rights \$000	Ticketing rights \$000	Total \$000
Balance at 1 July 2010	280	655	1,715	470	3,121
Transfers	406	-	-	-	406
Amortisation	(91)	(8)	(375)	(110)	(583)
Balance at 30 June 2011	595	648	1,340	361	2,944
2010	Software \$000	Access rights \$000	Catering rights \$000	Ticketing rights \$000	Total \$000
Baalance at 1 July 2009	285	663	2,089	-	3,037
Additions	-	-	-	550	550
Transfers	85	-	-	-	85
Amortisation	(89)	(8)	(374)	(80)	(551)
Balance at 30 June 2010	281	655	1,715	470	3,121

Amortisation of intangibles is included in the line item "Depreciation and Amortisation" in the Statement of Comprehensive Income.

All intangible assets have finite useful lives and are amortised on a straight-line basis (refer Note 1(k)) and no intangible assets have been classified as held for sale or form part of a disposal group held for sale.

STADIUMS QUEENSLAND
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS 2010-11

	2011 \$000	2010 \$000
Note 14 Payables		
Current		
Interest payable	14	15
Trade creditors	4,900	4,575
Construction costs payable	7,023	20,208
Other creditors and accruals	15,511	7,558
	27,448	32,356
Non Current		
Other creditors and accruals	219	175
	219	175
Note 15 Unearned Revenue		
Current		
Pourage rights	29	29
Telecommunication tower rentals	108	74
Tenancy and hire fees	3,849	3,717
Catering royalties	114	114
	4,100	3,934
Non-current		
Tenancy and hire fees	2,641	3,159
Catering royalties	599	713
	3,240	3,872
Note 16 Other Financial Liabilities		
Current		
Loans - Queensland Treasury	719	715
Loans - Queensland Treasury Corporation	22,132	20,921
	22,851	21,636
Non Current		
Loans - Queensland Treasury	10,447	11,166
Loans - Queensland Treasury Corporation	439,334	406,740
	449,781	417,906

A significant portion of Stadiums Queensland loans are serviced from the Community Investment Fund (see Note 2). At 30 June 2011, \$345.092 million (\$362.585 million in 2010) in loans are being funded from the Community Investment Fund.

There are no floating rate loans and no assets have been pledged as security for any liabilities.

All borrowings are in \$A denominated amounts and carried at amortised cost, interest being expensed as it accrues. Repayment dates vary from 15 June 2013 to 27 August 2030.

Principal and interest repayments on Queensland Treasury Corporation loans are made quarterly in arrears at rates ranging from 5.84% to 7.20%. The principal and interest repayment on the Queensland Treasury loan is made annually in arrears, with an interest rate of 0.5%.

	2011	2010
	\$000	\$000

Note 16 Other Financial Liabilities (continued)

A loan of \$60 million has been established for the construction of Carrara Stadium. An amount of \$55 million has been drawn on this loan as at 30 June 2011. All other loan facilities were fully drawn as at 30 June 2011. As it is the intention of Stadiums Queensland to hold borrowings for their full term, no fair value adjustment is made to the carrying amount of borrowings.

Note 17 Accrued Employee Benefits

Current		
Annual leave	787	774
Long service leave	63	51
Other expenses and payables	329	297
	<u>1,179</u>	<u>1,122</u>
Non Current		
Annual leave	74	29
Long service leave	1,265	1,109
	<u>1,339</u>	<u>1,138</u>
Movements in Provisions		
Opening balance	1,963	1,938
Additional provisions recognised	960	680
Payments from provisions	(734)	(655)
	<u>2,189</u>	<u>1,963</u>

The discount rates used to calculate the present value of non-current leave provisions is 4.44% to 5.15% (2010: 4.44% to 5.09%).

Note 18 Asset Revaluation Surplus

2011	Buildings and Land		Heritage and Cultural	Total
	Land \$000	Improvements \$000	\$000	\$000
Balance 1 July 2010	180,575	228,303	147	409,025
Revaluation increments/(decrements)	(106,984)	35,937	-	(71,047)
Balance at 30 June 2011	73,591	264,240	147	337,978

2010	Buildings and Land		Heritage and Cultural	Total
	Land \$000	Improvements \$000	\$000	\$000
Balance 1 July 2009	200,965	282,241	147	483,353
Revaluation increments/(decrements)	(20,390)	(53,938)	-	(74,328)
Balance at 30 June 2010	180,575	228,303	147	409,025

The asset revaluation surplus represents the net effect of upward and downward revaluation of assets to fair value.

STADIUMS QUEENSLAND
 NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS 2010-11

	2011	2010
	\$000	\$000
Note 19 Reconciliation of Operating Result to Net cash from Operating Activities		
Operating Surplus/(Deficit)	19,328	35,260
Depreciation expense	53,797	57,018
Amortisation expense	583	551
Asset write down	8,733	-
Gifting of infrastructure	-	5,993
Net (gain)/loss on disposal of non-current assets	43	177
Donated assets received	(6,200)	-
Decrease (increase) in receivables and other assets	(4,392)	4,315
Increase (decrease) in payables	8,354	1,099
Increase (decrease) in unearned revenue	(467)	2,204
Increase (decrease) in provisions	226	25
Net cash provided by / (used in) operating activities	80,005	106,642

Non-cash financing and investing activities

Assets donated to Stadiums Queensland and recognised as revenue and expenses are set out in Note 2.

	2011	2010
	\$000	\$000

Note 20 Commitments

(a) Non-cancellable operating leases

Operating lease commitments inclusive of GST are as follows:

Property and equipment leases	1,249	924
	<u>1,249</u>	<u>924</u>

Operating lease commitments, not recognised as liabilities, are payable as follows:

Not later than one year	345	346
Later than one year and not later than five years	413	437
Later than five years	491	141
	<u>1,249</u>	<u>924</u>

(b) Other significant commitments

Other significant commitments inclusive of GST are as follows:

Event related	3,730	5,137
Information and Communication Technology related	374	742
Other	1,451	1,397
	<u>5,552</u>	<u>7,276</u>

Other significant commitments, not recognised as liabilities, are payable as follows:

Not later than one year	2,511	2,907
Later than one year and not later than five years	3,041	4,369
Later than five years	-	-
	<u>5,552</u>	<u>7,276</u>

The majority of operating commitments are entered into as a means of facilitating the maintenance of assets and staging major events. No purchase or renewal options exist in relation to commitments. No operating commitments contain restrictions on financing activities.

(c) Capital Commitments – Buildings and land improvements

Buildings and land improvements commitments inclusive of GST are as follows:

Metricon Stadium Redevelopment	1,208	111,821
QSAC Hydrotherapy Centre	-	451
Sleeman second pool/BMX track	13,531	-
Suncorp flood rectification	482	-
Other capital commitments	1,964	811
	<u>17,185</u>	<u>113,083</u>

Buildings and land improvement commitments, not recognised as liabilities, are payable as follows:

Not later than one year	17,185	113,083
Later than one year and not later than five years	-	-
Later than five years	-	-
	<u>17,185</u>	<u>113,083</u>

STADIUMS QUEENSLAND
 NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS 2010-11

	2011 \$000	2010 \$000
Note 20 Commitments (continued)		
(d) Capital Commitments – Plant and Equipment		
Plant and equipment replacement inclusive of GST	123	77
	<u>123</u>	<u>77</u>
Plant and equipment commitments, not recognised as liabilities, are payable as follows:		
Not later than one year	123	77
Later than one year and not later than five years	-	-
Later than five years	-	-
	<u>123</u>	<u>77</u>
(e) Capital Commitments – Intangibles		
Intangibles inclusive of GST	156	370
	<u>156</u>	<u>370</u>
Intangibles commitments, not recognised as liabilities, are payable as follows:		
Not later than one year	156	370
Later than one year and not later than five years	-	-
Later than five years	-	-
	<u>156</u>	<u>370</u>

2011
\$000

2010
\$000

Note 21 Contingent Liabilities

Details and estimates of maximum amounts of contingent liabilities classified according to type and for which no provision has been recognised in the Balance Sheet, are as follows:

Transfer of infrastructure assets	38,553	38,553
Legal proceedings	678	1,012
	39,231	39,565

The redevelopment of Suncorp Stadium included a number of infrastructure projects external to the stadium. Redevelopment works amounting to \$38.553 million (\$38.553 million in 2010) have been identified as external works to be transferred to other agencies at nil cost. These amounts are considered contingent liabilities due to the significant uncertainty of the timing of the transfer.

The primary and umbrella public liability insurances of the Brisbane Cricket Ground were affected with HIH (and associated companies) in liquidation, in the period 31 August 1994 to 15 March 2001. Stadiums Queensland may have an exposure to incidents during the period of insurance which have not yet been reported. Due to the small number of past claims it is not possible to accurately forecast the extent of potential claims against Stadiums Queensland.

There are no other known contingent liabilities or obligations outstanding at balance date.

Note 22 Remuneration

(a) Key Executive Management Personnel

The following details for key executive management personnel include those positions that had authority and responsibility for planning, directing and controlling the activities of the agency during 2010/2011.

Position	Responsibilities	Contract classification and appointment authority	Date of appointment
Chairman	Decide the objectives, strategies and policies to be followed by Stadiums Queensland and ensure it performs its functions in a proper, effective and efficient way.	Appointment by Governor in Council. Notice as published in the Queensland Government Gazette.	21/12/2009
Directors	Decide the objectives, strategies and policies to be followed by Stadiums Queensland and ensure it performs its functions in a proper, effective and efficient way.	Appointment by Governor in Council. Notice as published in the Queensland Government Gazette.	21/12/2007 21/12/2007 21/12/2007 (retired 20/12/2010) 21/12/2007 (retired 20/12/2010) 21/12/2007 (retired 20/12/2010) 21/12/2009 21/12/2010 21/12/2010
Chief Executive	The Chief Executive is responsible for the ongoing management of the organisation in accordance with the strategy, policies and programs approved by the Board.	Common Law contract with the classification of Chief Executive. Appointed by the Board of Stadiums Queensland.	28/07/2003
General Manager, Operations	The General Manager, Operations provides leadership and strategically manages the performance and services delivered through each of Stadiums Queensland's venues to maximise commercial opportunities, deliver good customer service and ensure community service obligations are met.	Common Law contract with the classification of General Manager, Operations. Appointed by the Board of Stadiums Queensland.	Incumbent seconded. Acting General Manager Operations commenced 2/8/2010.
General Manager, Corporate Services	The role of the General Manager, Corporate Services provides leadership and strategically manages the performance and services delivered through each of the corporate services areas of finance, human resources, corporate governance and risk management, information and communications technology, knowledge management, Right to Information, Privacy, insurance and the procurement framework.	Common Law contract with the classification of General Manager, Corporate Services. Appointed by the Board of Stadiums Queensland.	14/10/2002
General Manager, Asset Management and Development	The General Manager, Asset Management and Development provides leadership and strategically manages and enhances the value of the Stadiums Queensland's assets in accordance with the asset strategic plan and the business plan for each venue and in line with established financial, asset and risk management principles.	Common Law contract with the classification of General Manager, Asset Management and Development. Appointed by the Board of Stadiums Queensland.	7/10/2002

Note 22 Remuneration (continued)

(b) Remuneration

The remuneration policy for the Directors of Stadiums Queensland is set by the Governor in Council. The remuneration policy for employees, who are key management personnel, is set by the Board under the *Major Sports Facilities Act 2001*.

Remuneration packages for key executive management personnel comprise the following components:

- Short term employee benefits which include:
 - Base consisting of base salary, where applicable, allowances and leave entitlements paid and provided for the entire year or for that part of the year during which the Director or employee occupied the specified position. Amounts disclosed equal the amount expended in the Statement of Comprehensive Income.
 - Non-monetary benefits consisting of the provision of a motor vehicle together with fringe benefits tax applicable to the benefit.
- Long service leave accrued is the only long term employee benefit provided.
- Superannuation contributions are the only post-employment benefits provided.

Redundancy payments are not provided for within individual contracts of employment. Contracts of employment provide only for notice periods or payment in lieu of notice on termination.

No performance bonuses are paid to Directors and employees of Stadiums Queensland.

Total fixed remuneration is calculated on a 'total cost' basis and includes the base and non-monetary benefits, long term employee benefits and post-employment benefits.

2011	Short Term Employee Benefits		Long Term Employee Benefits	Post Employment Benefits	Termination Benefits	Total
	Base \$000	Non-Monetary Benefits \$000	\$000	\$000	\$000	\$000
Position (date resigned if applicable)						
Chairman	30	-	-	3	-	33
Director	15	-	-	1	-	16
Director	10	-	-	1	-	11
Director	10	-	-	1	-	11
Director	5	-	-	-	-	5
Director	5	-	-	-	-	5
Director (until 20/12/2010)	5	-	-	-	-	5
Director (until 20/12/2010)	5	-	-	-	-	5
Director (until 20/12/2010)	5	-	-	-	-	5
Chief Executive	347	27	9	43	-	426
General Manager, Operations	162	23	4	20	-	209
General Manager, Corporate Services	181	4	4	20	-	209
General Manager, Asset Management and Development	174	11	4	20	-	209
Total Remuneration	954	65	21	109	-	1,149

Note 22 Remuneration (continued)

2010	Short Term Employee Benefits		Long Term Employee Benefits	Post Employment Benefits	Termination Benefits	Total
	Base \$000	Non-Monetary Benefits \$000	\$000	\$000	\$000	\$000
Position (date resigned if applicable)						
Chairman	15	-	-	1	-	16
Chairman (until 20/12/2009)	4	-	-	-	-	4
Director	8	-	-	1	-	9
Director	7	-	-	1	-	8
Director	8	-	-	1	-	9
Director	3	-	-	-	-	3
Director	8	-	-	1	-	9
Director	5	-	-	-	-	5
Chief Executive	337	27	8	42	-	414
General Manager, Operations	164	25	4	19	-	212
General Manager, Corporate Services	158	22	4	19	-	203
General Manager, Asset Management and Development	157	23	4	19	-	203
Total Remuneration	874	97	20	104	-	1,095

Note 23 Financial Instruments

(a) Categorisation of Financial Instruments

Stadiums Queensland has the following categories of financial assets and financial liabilities:

Category	Note	2011 \$000	2010 \$000
Financial Assets			
Cash and cash equivalents	9	47,015	65,990
Receivables	10	12,754	9,920
		59,769	75,910
Financial Liabilities			
Financial liabilities measured at amortised cost:			
Payables	14	27,667	32,531
Other financial liabilities	16	472,632	439,542
		500,299	472,073

(b) Financial Risk Management

Stadiums Queensland's activities expose it to a variety of financial risks - interest rate risk, credit risk, liquidity risk and market risk.

Financial risk management is implemented pursuant to Government and Stadiums Queensland policy. These policies focus on the unpredictability of financial markets and seek to minimise potential adverse effects on the financial performance of the organisation.

Stadiums Queensland measures risk exposure using a variety of methods as follows:

Risk Exposure	Measurement method
Credit risk	Ageing analysis, earnings at risk
Liquidity risk	Sensitivity analysis
Market risk	Interest rate sensitivity analysis

(c) Credit risk exposure

Credit risk exposure refers to the risk associated with financial loss as a result of another party to a financial instrument failing to discharge their obligations.

The maximum exposure to credit risk at balance date in relation to each class of recognised financial asset is the gross carrying amount of those assets inclusive of any provisions for impairment.

No collateral is held as security and no credit enhancements relate to financial assets held by Stadiums Queensland. No financial assets and financial liabilities have been offset and presented net in the Statement of Financial Position.

Stadiums Queensland manages credit risk through investment in secure assets and monitoring funds owed on a timely basis.

The method for calculating any allowance for impairment is based on past experience, current and expected changes in economic conditions and changes in client credit ratings. The main factors affecting the current calculation for provisions are disclosed below as loss events. These economic and geographic changes form part of Stadiums Queensland's documented risk analysis assessment in conjunction with historical experience and associated industry data.

No financial assets have had their terms renegotiated so as to prevent them from being past due or impaired.

Note 23 Financial Instruments (Continued)

(c) Credit risk exposure (continued)

Ageing of past due but not impaired as well as impaired financial assets are disclosed in the following tables:

Financial Assets Due But Not Impaired					
2011	0 - 30 Days	30 days +	60 Days +	Overdue 90 days +	Total
	\$000	\$000	\$000	\$000	\$000
Financial Assets					
Receivables	5,951	-	-	-	5,951
	5,951	-	-	-	5,951

2010	0 - 30 Days	30 days +	60 Days +	Overdue 90 days +	Total
	\$000	\$000	\$000	\$000	\$000
Financial Assets					
Receivables	2,263	-	-	-	2,263
	2,263	-	-	-	2,263

Individually Impaired Financial Assets					
2011	0 - 30 Days	30 days +	60 Days +	Overdue 90 days +	Total
	\$000	\$000	\$000	\$000	\$000
Financial Assets					
Receivables (gross)	4,853	625	545	838	6,861
Allowance for impairment	24	6	5	21	57
	4,829	618	540	817	6,804

2010	0 - 30 Days	30 days +	60 Days +	Overdue 90 days +	Total
	\$000	\$000	\$000	\$000	\$000
Financial Assets					
Receivables (gross)	3,012	2,349	383	2,237	7,981
Allowance for impairment	15	23	4	283	325
	2,997	2,326	379	1,954	7,656

Note 23 Financial Instruments (Continued)

(d) Liquidity risk

Liquidity risk refers to the risk of not meeting obligations associated with financial liabilities that are settled by delivering cash or other financial assets.

Stadiums Queensland is exposed to liquidity risk in respect of its payables and borrowings from Queensland Treasury and Queensland Treasury Corporation for capital works.

Stadiums Queensland manages liquidity risk by having sufficient funds available to meet employee and supplier obligations as they fall due. This is achieved by ensuring minimum levels of cash are held in bank accounts so as to match the expected duration of the various employee and supplier liabilities. Funding from the State of Queensland also contributes towards the servicing of loans and commitments (Refer Note 2).

The following table sets out the liquidity risk of financial liabilities held by Stadiums Queensland. It represents the contractual maturity of financial liabilities, calculated based on undiscounted cash flows relating to the liabilities at reporting date. The undiscounted cash flows in these tables differ from the amounts included in the Statement of Financial Position which have been based on discounted cash flows.

2011	Note	Payable in			Total \$000
		< 1 year \$000	1-5 years \$000	> 5 years \$000	
Financial Liabilities					
Payables	14	27,448	219	-	27,667
Loans - Queensland Treasury	16	775	3,098	7,745	11,618
Loans - Queensland Treasury Corporation	16	49,539	283,859	291,064	624,462
		<u>77,762</u>	<u>287,176</u>	<u>298,809</u>	<u>663,747</u>

2010	Note	Payable in			Total \$000
		< 1 year \$000	1-5 years \$000	> 5 years \$000	
Financial Liabilities					
Payables	14	32,356	175	-	32,531
Loans - Queensland Treasury	16	775	3,098	8,520	12,393
Loans - Queensland Treasury Corporation	16	46,209	284,994	246,163	577,366
		<u>79,340</u>	<u>288,267</u>	<u>254,683</u>	<u>622,290</u>

(e) Market risk

Stadiums Queensland does not trade in foreign currency and is not materially exposed to commodity price changes. The organisation is exposed to interest rate risk through its cash deposited in interest bearing accounts. Stadiums Queensland does not undertake hedging in relation to interest rate risk.

Note 23 Financial Instruments (Continued)

(d) Liquidity risk

Liquidity risk refers to the risk of not meeting obligations associated with financial liabilities that are settled by delivering cash or other financial assets.

Stadiums Queensland is exposed to liquidity risk in respect of its payables and borrowings from Queensland Treasury and Queensland Treasury Corporation for capital works.

Stadiums Queensland manages liquidity risk by having sufficient funds available to meet employee and supplier obligations as they fall due. This is achieved by ensuring minimum levels of cash are held in bank accounts so as to match the expected duration of the various employee and supplier liabilities. Funding from the State of Queensland also contributes towards the servicing of loans and commitments (Refer Note 2).

The following table sets out the liquidity risk of financial liabilities held by Stadiums Queensland. It represents the contractual maturity of financial liabilities, calculated based on undiscounted cash flows relating to the liabilities at reporting date. The undiscounted cash flows in these tables differ from the amounts included in the Statement of Financial Position which have been based on discounted cash flows.

2011	Note	Payable in			Total \$000
		< 1 year \$000	1-5 years \$000	> 5 years \$000	
Financial Liabilities					
Payables	14	27,448	219	-	27,667
Loans - Queensland Treasury	16	775	3,098	7,745	11,618
Loans - Queensland Treasury Corporation	16	49,539	283,859	291,064	624,462
		77,762	287,176	298,809	663,747

2010	Note	Payable in			Total \$000
		< 1 year \$000	1-5 years \$000	> 5 years \$000	
Financial Liabilities					
Payables	14	32,356	175	-	32,531
Loans - Queensland Treasury	16	775	3,098	8,520	12,393
Loans - Queensland Treasury Corporation	16	46,209	284,994	246,163	577,366
		79,340	288,267	254,683	622,290

(e) Market risk

Stadiums Queensland does not trade in foreign currency and is not materially exposed to commodity price changes. The organisation is exposed to interest rate risk through its cash deposited in interest bearing accounts. Stadiums Queensland does not undertake hedging in relation to interest rate risk.

Note 23 Financial Instruments (Continued)

(f) Interest rate sensitivity analysis

The following interest rate risk sensitivity analysis is based on a report similar to that provided to management, depicting the outcome on profit and loss if interest rates would change by +/- 1% from the year-end rates applicable to Stadiums Queensland's financial assets and liabilities. This sensitivity is mainly attributed to the exposure of cash funds deposited with Queensland Treasury Corporation to variable interest rates. There is no exposure from borrowings as all loans have fixed interest rates.

Stadiums Queensland's sensitivity to interest rates has decreased in the current period due to a decrease in the amount of cash and cash equivalents held.

Financial Instruments	Carrying Amount \$000	2011 Interest rate risk			
		-1%		1%	
		Profit \$000	Equity \$000	Profit \$000	Equity \$000
Cash and cash equivalents	47,015	(470)	(470)	470	470
Overall effect on profit and equity		(470)	(470)	470	470

Financial Instruments	Carrying Amount \$000	2010 Interest rate risk			
		-1%		1%	
		Profit \$000	Equity \$000	Profit \$000	Equity \$000
Cash and cash equivalents	65,990	(660)	(660)	660	660
Overall effect on profit and equity		(660)	(660)	660	660

(g) Fair value

Stadiums Queensland does not recognise any financial assets or financial liabilities at fair value.

The fair value of trade receivables and payables is assumed to approximate the value of the original transaction, less any provision for impairment.

The fair value of borrowings is notified by Queensland Treasury and the Queensland Treasury Corporation. Fair value is calculated using discounted cash flow analysis and the effective interest rate (Refer Note 16).

CERTIFICATE OF STADIUMS QUEENSLAND

These general purpose financial statements have been prepared pursuant to section 62(1) of the *Financial Accountability Act 2009* (the Act), relevant sections of the *Financial and Performance Management Standard 2009* and other prescribed requirements. In accordance with Section 62(1) (b) of the Act we certify that in our opinion:

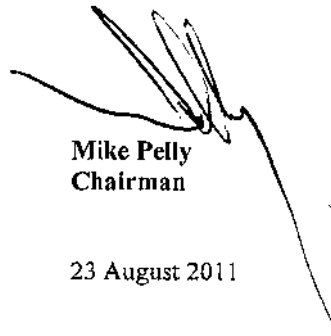
- (a) the prescribed requirements for establishing and keeping the accounts have been complied with in all material respects; and
- (b) the statements have been drawn up to present a true and fair view, in accordance with prescribed accounting standards, of the transactions of Stadiums Queensland for the financial year ended 30 June 2011 and of the financial position at the end of that year.

Signed in accordance with a resolution of the Board of Directors.



Ian Whitehead
A/Chief Executive

23 August 2011



Mike Pelly
Chairman

23 August 2011

INDEPENDENT AUDITOR'S REPORT

To the Board of Stadiums Queensland

Report on the Financial Report

I have audited the accompanying financial report of Stadiums Queensland, which comprises the statement of financial position as at 30 June 2011, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and certificates given by the Chairman and Acting Chief Executive.

The Board's Responsibility for the Financial Report

The Board is responsible for the preparation of the financial report that gives a true and fair view in accordance with prescribed accounting requirements identified in the *Financial Accountability Act 2009* and the *Financial and Performance Management Standard 2009*, including compliance with Australian Accounting Standards. The Board's responsibility also includes such internal control as the Board determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

My responsibility is to express an opinion on the financial report based on the audit. The audit was conducted in accordance with the *Auditor-General of Queensland Auditing Standards*, which incorporate the Australian Auditing Standards. Those standards require compliance with relevant ethical requirements relating to audit engagements and that the audit is planned and performed to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control, other than in expressing an opinion on compliance with prescribed requirements. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Board, as well as evaluating the overall presentation of the financial report including any mandatory financial reporting requirements approved by the Treasurer for application in Queensland.

I believe that the audit evidence obtained is sufficient and appropriate to provide a basis for my audit opinion.

Independence

The *Auditor-General Act 2009* promotes the independence of the Auditor-General and all authorised auditors. The Auditor-General is the auditor of all Queensland public sector entities and can only be removed by Parliament.

The Auditor-General may conduct an audit in any way considered appropriate and is not subject to direction by any person about the way in which audit powers are to be exercised. The Auditor-General has for the purposes of conducting an audit, access to all documents and property and can report to Parliament matters which in the Auditor-General's opinion are significant.

Opinion

In accordance with s.40 of the *Auditor-General Act 2009* –

- (a) I have received all the information and explanations which I have required; and
- (b) in my opinion –
 - (i) the prescribed requirements in relation to the establishment and keeping of accounts have been complied with in all material respects; and
 - (ii) the financial report presents a true and fair view, in accordance with the prescribed accounting standards, of the transactions of Stadiums Queensland for the financial year 1 July 2010 to 30 June 2011 and of the financial position as at the end of that year.

Other Matters - Electronic Presentation of the Audited Financial Report

This auditor's report relates to the financial report of Stadiums Queensland for the financial year ended 30 June 2011. Where the financial report is included on Stadiums Queensland's website the Board is responsible for the integrity of Stadiums Queensland's website and I have not been engaged to report on the integrity of Stadium Queensland's website. The auditor's report refers only to the subject matter described above. It does not provide an opinion on any other information which may have been hyperlinked to/from these statements or otherwise included with the financial report. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to refer to the hard copy of the audited financial report to confirm the information contained in this website version of the financial report.

These matters also relate to the presentation of the audited financial report in other electronic media including CD Rom.



M R HYMAN CA
(as Delegate of the Auditor-General of Queensland)



Queensland Audit Office
Brisbane



Metricon Stadium
Courtesy DMW Creative

contact information

How you can contact us

Stadiums Queensland

Level 11 Gabba Towers
411 Vulture Street
Woolloongabba QLD 4102
Phone: (07) 3008 6100
info@stadiums.qld.gov.au
www.stadiums.qld.gov.au

Employment Opportunities

Human Resources Manager
Stadiums Queensland
Level 11 Gabba Towers
411 Vulture Street
Woolloongabba QLD 4102
Phone: (07) 3008 6100
recruitment@stadiums.qld.gov.au

Privacy and Right to Information

Privacy and Right to Information Officer
Stadiums Queensland
Level 11 Gabba Towers
411 Vulture Street
Woolloongabba QLD 4102
Phone: (07) 3008 6100
info@stadiums.qld.gov.au

Business Opportunities

Jaimie Robertson
General Manager
Business Development and Marketing
Stadiums Queensland
Level 11 Gabba Towers
411 Vulture Street
Woolloongabba QLD 4102
Phone: (07) 3008 6100
info@stadiums.qld.gov.au

How you can contact our venues

The Gabba

Blair Conaghan
Manager
Gate 7 Vulture Street
Woolloongabba QLD 4102
Phone: 1300 THEGABBA
Email: info@thegabba.com.au
Web: www.thegabba.com.au

Dairy Farmers Stadium

Glenn Arboit
Manager
Golf Links Drive
Kirwan QLD 4817
Phone: (07) 4722 7700
Email: info@dairyfarmersstadium.com.au
Web: www.dairyfarmersstadium.com.au

Skilled Park

David Lloyd
Manager
Centreline Place
Robina QLD 4226
Phone: (07) 5656 5500
Email: info@skilledpark.com.au
Web: www.skilledpark.com.au

QSAC

Patrick Oxley
Manager
Kessels Road
Nathan QLD 4111
Phone: (07) 3405 7511
Email: info@qsac.com.au
Web: www.qsac.com.au

Queensland Tennis Centre

Cameron Pearson
Manager
190 King Arthur Terrace
Tennyson QLD 4105
Phone: (07) 3214 3800
Web: www.queenslandtenniscentre.com.au

Sleeman Sports Complex

Todd Harris
Manager
Cnr Old Cleveland & Tilley Roads
Chandler QLD 4155
Phone: (07) 3131 9611
Email: info@sleemansports.com.au
Web: www.sleemansports.com.au

Suncorp Stadium

Alan Graham
General Manager
PO Box 1658
Milton QLD 4064
Phone: (07) 3331 5000
Email: info@suncorpstadium.com.au
Web: www.suncorpstadium.com.au

Brisbane Entertainment Centre

Trish McNamara
General Manager
Melaleuca Drive
Boondall QLD 4034
Phone: (07) 3265 8111
Email: bec@brisent.com.au
Web: www.brisent.com.au

Metricon Stadium

David Bennett
Manager
PO Box 4952
Gold Coast MC QLD 9726
Phone: (07) 5644 6200
Email: info@metriconstadium.com.au
Web: www.metriconstadium.com.au



